

CITY OF NORTH VANCOUVER | BRITISH COLUMBIA

ANNUAL REPORT 2022

FOR THE YEAR ENDED DECEMBER 31, 2022





We respectfully acknowledge that we live and work on the traditional and unceded territories of the Sḵwx̱wú7mesh (Squamish) and sə́ílwətał (Tsleil-Waututh) Nations. The City of North Vancouver is committed to Reconciliation with these Nations, who have lived on these lands since time immemorial.

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OUR COMMUNITY

Nestled between the sparkling waters of Burrard Inlet and the majestic North Shore mountains, the City of North Vancouver is a thriving, progressive and growing community. Don't let our modest size fool you—our 12-square kilometres are packed with amenities, attractions, supportive services, community-focused programming and flourishing industries like shipping, tourism, film production, manufacturing and advanced technology.

From scenic parks to top-rated restaurants to cultural festivals and bustling markets, the City of North Vancouver is a diverse community that draws new residents, visitors and businesses with its dynamic energy and unbeatable urban charm.



REFLECTIONS FROM THE MAYOR



Mayor Linda Buchanan

Cities are about the people. That's why the people who live, work, and play in our community are at the heart of Council's decision-making. Over the past year, we have made great strides toward becoming the 'Healthiest Small City in the World,' and the proof is in the pages of our 2022 Annual Municipal Report.

A shining example of this is the continued success of The Shipyards. Along our waterfront, we continue to see residents and visitors alike patron businesses and take full advantage of the many amenities. Our summer Splash Park, winter Skate Plaza, and event space continue to grow in popularity. Last year we added new public art to our pier and welcomed a seasonal warming hut. Through our investment in infrastructure and programming, we have advanced the City as a vibrant and welcoming place for everyone.

We also made progress on being a more liveable and connected City. Our urban tree canopy continues to grow, we engaged with the community on an Upper Levels Greenway, completed our Mobility Strategy, and moved forward with other active transportation enhancements to give people more options in how they choose to move.

Over the last year, we made headway on Council's strategic priorities. I am particularly proud that we broke ground on a new Harry Jerome Community Recreation Centre. This is the largest capital investment in the City's history, and once complete, it will be the City's flagship recreation centre. Across Central Lonsdale, we advanced two new parks and enhanced placemaking along Lonsdale Avenue, our great High Street.

In 2022 the City welcomed new businesses, created 168 new childcare spaces, and 461 new homes were built. We have been intentional in growing our city in such a way that supports people and our economy for generations to come.

In the year ahead, we know there will be challenges. But the strength and resilience we have built as a community will allow us to move forward together. Our success is thanks to those who work tirelessly daily to improve the City, including staff, volunteers, businesses, community groups, and government partners. This Annual Report details our work over the past year, and I hope you join me in celebrating our progress.

Sincerely,

A handwritten signature in black ink that reads "Linda C. Buchanan".

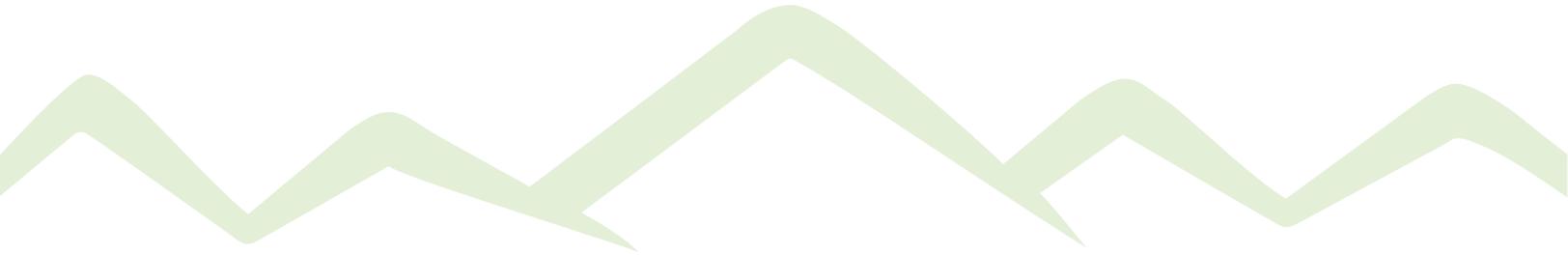
Mayor Linda Buchanan
City of North Vancouver

CITY COUNCIL

City Council is the governing body for the City of North Vancouver. Council comprises the Mayor and six Councillors, elected to a four-year term. The current Council was elected on October 15, 2022.

Council is responsible for providing leadership to address the existing and future needs of the City. Council achieves these needs by establishing policies, bylaws, and strategic priorities that benefit the City, prioritizing programs and services that are fiscally responsible and maximize overall value for community members.

Council delegates operational responsibility to the Chief Administrative Officer, who ensures Council's priorities are met.



(L-R) Councillors Angela Girard, Shervin Shahriari, Tony Valente, Mayor Linda Buchanan, Councillors Jessica McIlroy, Don Bell and Holly Back

2022 SNAPSHOT

461 new housing units approved

738 new business licences issued

12 new pedestrian/cyclist-activated traffic signals

2,600 native species planted in parks through community planting days

11,000 inquiries answered

168 new childcare spaces

1,750 service requests via our CityFix app

42 community organizations received funding to help reduce social, economic and physical disadvantage

50,000 Lime e-bike share rides

7 festivals at The Shipyards

93 community events at The Shipyards

1 new pollinator garden in Grand Boulevard Park

34,000 skate rentals at The Shipyards

120 film permits issued

714 trees planted



GREETINGS FROM THE CAO



Leanne McCarthy

With the pandemic now behind us, I would like to express my gratitude to all City of North Vancouver residents and businesses, City Council, our staff and our partners, for responding to the challenges and opportunities that came and continue to come our way.

Each year, I look forward to sharing the progress we made on major initiatives that support Council's strategic direction and affect the lives of those who live, work, and play here. Among the exceptional highlights of the year was the completion of bulk excavation for the new Harry Jerome Community Recreation Centre and Silver Harbour Seniors' Activity Centre. With each shovel in the ground, we moved one step closer to opening this incredible new facility, which will be a centerpiece of good health, great connection, and fun for people of all ages and abilities for the next 60 years.

Road safety improvements also figured prominently in our work in 2022, as did proactive prevention activities such as wildfire fuel management and moving our community well-being, economic and mobility strategies forward. Despite an unstable economic environment of high inflation and interest rates, labour and supply shortages, the City ended the year in a strong financial position, thanks to careful planning that allowed us to continue pursuing essential programs, policies, and projects. I invite you to read more and to get in touch with any questions or insights you might have.

Looking ahead, we know the challenges we face are real and complex. Affordability, housing, transportation, inclusivity, and climate change will continue to demand our attention and efforts in 2023 and beyond. We are committed to keeping our focus on the issues that matter most to our community through both the strategic priorities Council has laid out for us and the supporting strategies we have developed. We we look forward to continuing to work together to build a stronger, more resilient, and more inclusive City of North Vancouver.

A handwritten signature in black ink that reads "L McCarthy". The signature is fluid and cursive.

Leanne McCarthy
Chief Administrative Officer

COUNCIL STRATEGIC PLAN

2018-2022

Council's Strategic Plan is the compass that points us toward a future rooted in inclusivity, resiliency, liveability, sustainability and prosperity.

The Strategic Plan is the cornerstone for synchronizing all local planning choices and the foundation for municipal business plans and budgets. Council revisits the plan every four years following the general local election. City staff evaluate progress consistently.

Our Strategic Plan helps focus decision-making aligned to our vision to be The Healthiest Small City in the World. In pursuit of that vision, the City has outlined five principal priorities to steer our organization: A City for People, A Liveable City, A Prosperous City, A Connected City and A Vibrant City. Council will approve a new Strategic Plan for 2023-2026 in summer 2023.



A CITY FOR PEOPLE

A City for People is welcoming, inclusive, safe, and accessible and supports the health and the well-being of all.

Council will strive to ensure our housing meets the diverse needs of our community. We will facilitate access to local food and spaces for connection, recreation and community services to better the health of our residents and improve equity.

A LIVEABLE CITY

A Liveable City leads the way in climate action and acts as a steward of the environment for future generations.

Council will create new and expanded environmental programs, services and outreach to respond to the climate crisis, protect our assets and achieve our goal of net-zero emissions by 2050 while enhancing and protecting the health of our environment.

A PROSPEROUS CITY

A Prosperous City supports a diverse economy by creating an environment where new and existing businesses can grow and thrive.

Council will make the City a destination of choice for economic development by supporting the local business community to increase the number of jobs and business opportunities and to improve services to our residents.

A CONNECTED CITY

A Connected City provides active and sustainable ways for people and goods to move to, from and within the City safely and efficiently.

Council will deliver safe, efficient and innovative transportation options that result in improved walking, cycling and public transportation.

A VIBRANT CITY

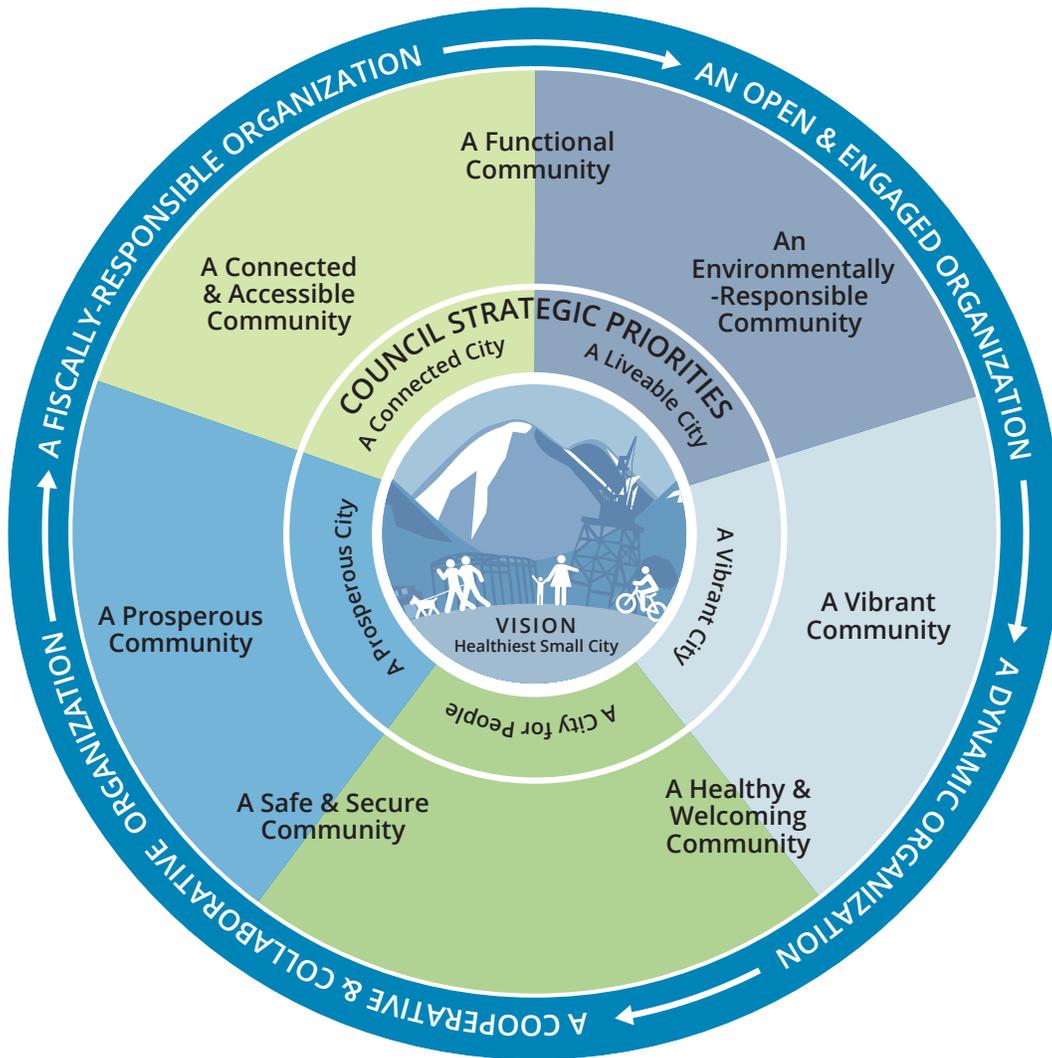
A Vibrant City is where dynamic public spaces and places provide opportunities for connection and enable residents to engage with their community and celebrate their culture and history.

Council will celebrate the rich diversity and heritage of our community through arts, culture, recreation and creative initiatives that foster a sense of place, invite play, improve happiness, enhance social connection and build a strong sense of belonging throughout the City.

CORPORATE BUSINESS PLAN FOR 2022

Organized around 11 goals that support the City's vision to be the Healthiest Small City in the World, the shorter-term initiatives and outcomes in the annual business plan are the essential enablers to one or more of Council's Strategic Plan priorities. Although short-term, they are often significant in scope and complexity.

An annual refresh of the Corporate Business Plan ensures initiatives remain on track and responsive to changing circumstances. In the following pages, we report on the status of our 2022 initiatives and their outcomes and what we are working to achieve in 2023 and 2024.



GOAL: A SAFE AND SECURE COMMUNITY

We provide a safe and secure community where homes and businesses are well protected, personal information is secured, and the City is prepared to respond to and recover from emergencies and disasters.

2022 INITIATIVES AND OUTCOMES

Implement the Community Wildfire Protection Plan

Ongoing and On Track

In 2022, the North Vancouver City Fire Department (NVCFD) began implementing the Community Wildfire Protection Plan by completing wildfire fuel treatment works in Greenwood Park, a large urban forest in the upper Grand Boulevard neighbourhood.

Reducing the amount of highly combustible organics, such as woody debris, is one component of the City's Wildfire Protection Plan. Urban wildfires threaten people and property, and wildfire fuel management and public education is a holistic approach to addressing this threat. To that end, the NVCFD also focused on promoting FireSmart initiatives. FireSmart is a consortium of provincial agencies dedicated to wildfire preparedness, prevention and mitigation, including education on fire-resistant plants that help contribute to FireSmart landscapes.

Implement Fire Department Service Priority Plan Outcomes

Ongoing and On Track

Building on work undertaken in 2021, the Fire Service Priority Plan was completed and adopted in 2022. Early implementation efforts include prioritizing objectives and actions identified in the plan, including establishing a life-safety program with School District 44 in secondary schools in the City. Through this program, NVCFD staff certified more than 130 students in cardiopulmonary resuscitation, commonly known as CPR. Additionally, staff attended several community events to promote public safety, including Canada Day festivities and World Rivers Day at Mosquito Creek Park.

Further, two new fire apparatuses (engines) were put into service, each equipped with technology that reduces greenhouse gases and helps reduce fuel costs.

Establish Joint-Rescue Task Force with RCMP and District of North Vancouver Fire and Rescue Services

Completed and Ongoing

The District of West Vancouver Fire-Rescue Service joined the City of North Vancouver Fire Department, the District of North Vancouver Fire and Rescue Services and the North Vancouver RCMP in collaboratively developing a joint-rescue response plan in 2022.

A rescue taskforce is a specialized team of emergency responders trained to provide immediate medical care and extrication of victims in a high-threat situation. Specially trained law enforcement officers and firefighters work together in a coordinated manner to rapidly enter a scene to care for those wounded. Law enforcement is responsible for neutralizing the threat, while firefighters provide triaging and treating casualties and evacuate them to a safe location for further treatment.

Initial critical joint-rescue training was completed in the summer of 2022 and will remain ongoing.

2023 & 2024 INITIATIVES

1. Enhance the City's Emergency Preparedness Program
2. Create the Public Safety Committee's Priority Action Plan
3. Enhance the City's existing protection of privacy systems through development of new programs



GOAL: A HEALTHY AND WELCOMING COMMUNITY

We provide an inclusive environment where diversity is respected and celebrated, and community members are supported and connected.

2022 INITIATIVES AND OUTCOMES

Deliver a North Shore Poverty Reduction Strategy

Ongoing and On Track

In 2022, the North Shore Poverty Reduction Strategy initiative reached a significant milestone as a draft strategy was substantially completed by the end of the year. The plan is slated for adoption in 2023.

A collaborative effort among the City of North Vancouver, the District of North Vancouver, the District of West Vancouver, the Squamish Nation, and the Tseil-Waututh Nation, this initiative outlines four priority areas—working together, enhancing access to services, creating a more inclusive North Shore, and addressing the cost of living—also focal points of TogetherBC, our Province's first poverty reduction strategy.

The North Shore Solutions Navigator Program also launched in 2022—a momentous step forward in helping North Shore residents access the resources and support they need to break out of poverty. Located at North Shore Neighbourhood House, this free program offers one-to-one assistance in accessing housing, food, mental health support, health care, childcare, settlement services and other supports. The program's team members help people who face or are at risk of poverty to navigate the often complex and layered support systems. Through this equitable approach, we aim to foster community, reduce stigma and support people in the services they need to grow and prosper.

Support Expanded Childcare Options

Ongoing and On Track

Using COVID-19 Safe Restart Funding, the City supported North Shore Neighbourhood House, the North Vancouver City Library and other non-profit organizations in delivering after-school care programs, including developing an online childcare location tool for the North Shore Community Resources Child Care Resource and Referral program. In addition, through the John Braithwaite Community Centre pilot program, were able to support the creation of 38 licensed after-school care spaces.

Advance the Development of the Overall Harry Jerome Community Recreation Centre Program

Ongoing and On Track

The new Harry Jerome Community Recreation Centre/Silver Harbour Seniors' Activity Centre will be a centrepiece of physical and mental well-being for people of all ages and abilities when it opens to the public in 2026. This \$230 million project has multiple components and is the most significant capital investment in the City's history.

The City and the general contractor signed a construction contract agreement in 2022 that governs procedures, working relationships and responsibilities, marking a significant milestone for the project. In addition, 75 per cent of tenders were awarded to sub-contractors by the end of the year, and the bulk excavation was complete. Construction of the utilities required below the concrete slabs, such as water, sewage, gas, and electrical, also commenced.

In addition, the construction of a new North Vancouver Lawn Bowling Club clubhouse, part of the overall Harry Jerome program, neared completion and is on track to be ready for lawn bowling enthusiasts in June 2023.

Complete the Community Well-Being Strategy Ongoing and On Track

Insights from a late 2021 public engagement and follow-up Council discussion in 2022 helped to fuel the completion of a draft Community Well-Being Strategy. Work continues to finalize the strategy with a view to adoption in 2023.

Planning for community well-being means identifying strategies and actions to help people live healthy, happy, and fulfilled lives, as our community and world evolve.

The goal is to create a city where everyone belongs and has the opportunity to thrive. It is supported by the principles of connection, equity, and investment.

2023 & 2024 INITIATIVES

1. Advance and deliver community recreational and amenity facilities: Progress Harry Jerome Community Recreation Centre/Silver Harbour Seniors' Activity Centre project milestones, including getting the structure above ground with completion of concrete foundation and slab work. Complete the North Shore Lawn Bowling Club clubhouse, start Mickey McDougall Community Recreation Centre upgrades, and begin construction of the new Mahon Park Childcare Centre and Fieldhouse
2. Adopt Community Well-Being Strategy, a 10-year action plan
3. Advance non-market housing creation to provide subsidized housing with on-site support for single adults, families, seniors, people with disabilities, people with mental-health challenges, individuals at risk of or experiencing poverty and/or homelessness
4. Adopt North Shore Poverty Reduction Strategy
5. Undertake a supportive funding review to align all forms of supportive or community-based funding (community grants, core funding, permissive tax exemptions, and numerous other grants) that the City provides with appropriate strategies, objectives, and priorities



GOAL: A CONNECTED AND ACCESSIBLE COMMUNITY

We build and maintain roads, streets, sidewalks and pathways that are well-connected and integrated to enable the safe and efficient movement of people and goods by various modes throughout the City and beyond.

2022 INITIATIVES AND OUTCOMES

Complete the Construction of the Esplanade Complete Street Project

Ongoing and On Track

Esplanade Avenue is a crucial hub in the City of North Vancouver. To enhance the safety and experience of cyclists and pedestrians while still preserving ample road space for transit, trucks, and cars, Esplanade underwent a redesign process. Extensive community consultation and Council-approved policies such as the Safe Mobility Strategy helped inform the new design. The redesign prioritized safety as the most critical issue in improving the corridor.

The “Complete Street” approach was utilized, considering people of all ages and abilities, promoting all forms of transportation, and preserving access to local businesses. The result is a more lively and inviting environment that includes safeguarded mobility lanes, two travel lanes in each direction, curbside spaces for passenger pick-up, delivery and drop-off, wide sidewalks and more trees, benches and gathering areas. The final paving is slated for spring 2023.

Complete Public Engagement and Design of the Upper Levels Greenway

Ongoing and On Track

The City is developing a new greenway in the Westview and Tempe neighbourhoods, located north of Highway 1. Greenways are a vital component of the City's Official Community Plan. To achieve its priorities of a liveable, sustainable, diverse, complete community, the City must integrate its parks and street systems and create “linear greenways.”

The City aims to provide greenway systems that are accessible to all, including cyclists, pedestrians, seniors and people who use mobility aids. The Upper Levels Greenway will stretch from Lynn Valley Road to Westview Drive and will be approximately three kilometres long. Following two public engagement phases, three route option concepts were developed and technical challenge evaluations were completed in 2022 for the purpose of identifying a preferred route. In 2023 the City will present its findings to the community and Council for consideration of next steps in delivering this amenity.

Improve the Comfort and Safety of all Roadway Users in Priority Locations Throughout the City

Ongoing and On Track

Enhanced protection for vulnerable road users was the underlying theme of many road improvements in the City in 2022. New sidewalks, separated and protected mobility lanes, protected intersections, and new pedestrian and roadway lighting were among the many improvements in priority locations.

The City also introduced leading pedestrian intervals in several places to allow pedestrians to enter the crosswalk at an intersection 3-7 seconds before vehicles are given a green indication. This delay allows pedestrians to better establish their presence in the crosswalk before cars have priority to turn right or left.

New speed humps, raised crosswalks, bike and multiuse pathway markings, and push buttons for cyclists to activate flashing systems, were also implemented at select locations. In 2023, the City will continue to focus on improvements in prioritized locations that remove barriers and provide safer and more comfortable options for those walking, cycling or using a mobility device to move around our city.

Complete the Mobility Strategy Completed

Transportation plays a critical role in the success of a city. To support this, Council approved the Mobility Strategy in April 2022. This strategy outlines the City's vision for planning and decision-making for our streets and transportation over the next decade. Our goal is to establish healthy streets that work for everyone.

The vision includes commitments to supporting the City's growth and vibrancy, providing accessible, safe, and comfortable routes and mitigating the impact of transportation on climate change and the environment.

The City aims to make sustainable and affordable options for transportation more accessible to everyone, improve mobility by enhancing street and neighbourhood design and facilitate the efficient movement of people and goods within the City and the surrounding region.

2023 & 2024 INITIATIVES

1. Begin constructing the Casano-Loutet Bridge, a new pedestrian and cycling overpass over Highway 1, linking the Loutet and Cedar Village neighbourhoods
2. Improve the comfort and safety of all roadway users in priority locations throughout the City
3. Implement aspects of the Mobility Strategy, a 10-year plan that guides the City in this area over the long term, including:
 - i. Planning for rapid transit expansion
 - ii. Enhancing existing transit service
 - iii. Reviewing parking policies and practices
 - iv. Continuous safe and active school travel planning
 - v. Advancing shared mobility (i.e. Lime e-bike share) and micromobility options





GOAL: A FUNCTIONAL COMMUNITY

We provide plans, policies, bylaws and the organizational capacity to protect and enhance the look, feel and utility of the community.

2022 INITIATIVES AND OUTCOMES

Facilitate the 2022 General Local Election

Completed

On October 15, approximately 9,300 City of North Vancouver electors cast ballots in the General Local Election, representing 22.64% of roughly 41,000 eligible voters.

Elected to the Office of Mayor

- Linda Buchanan

Elected to the Office of Councillor

1. Holly Back
2. Don Bell
3. Angela Girard
4. Jessica McIlroy
5. Shervin Shahriari
6. Tony Valente

Elected to the Office of School Trustee (School District No. 44)

1. Daniel Anderson
2. Lailani Tumaneng
3. Antje Wilson

Continue to Update Transportation and Mobility Requirements for New Developments

Ongoing

New development can create enabling conditions to support a shift from vehicle trips to active transportation trips through the inclusion of secured and convenient storage and end-of-trip facilities. Active transportation is using some of one's own power to get from one place to another. Wheelchairs, walking, biking, skateboarding and scootering are all forms of active transportation. In 2022, we undertook the first phase for enhancing active transportation options in the City through new development.

Phase 1 included a review of best practices and opportunities for updates to existing requirements. Phase 2 will continue through 2023 in tandem with the City's Zoning Bylaw Update as we develop transportation requirements for developments, including multimodal policy, program, and infrastructure requirements, and refine transportation study requirements for development applications.

Complete Development Process Review, including Targeted Bylaw Change

Completed and Ongoing

The City is currently working to streamline its Development Approval Process from end-to-end. This work will help standardize and streamline procedures and service-level targets to provide more certainty and timely approvals to the development community.

The Development Approval Process Review (DAPR) funding that the City received from the Province of British Columbia was utilized in 2022 to engage subject matter experts to identify opportunities for improvement to the development approvals process.

A dedicated team will undertake the implementation of the DAPR findings as part of the Coordinated, Lean & Efficient Approvals Refresh (CLEAR) project – and will include engagement with both internal and external stakeholders, including the development community.

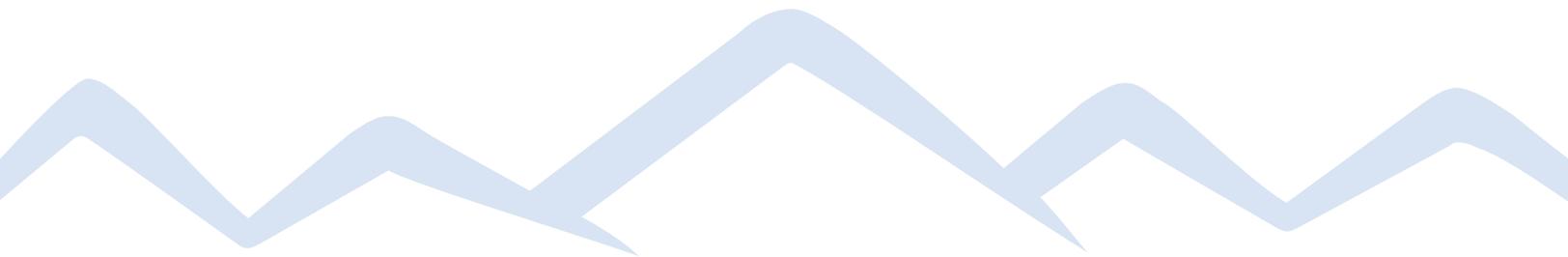
Advance Policy Actions to Support and Deliver Affordable Housing and Community Amenities Ongoing

Throughout 2022 we progressed on an inclusionary housing policy to create new policies to increase affordable and below-market housing in the City. Due to new provincial legislation, potential new requirements, and a significant shift in economic conditions, the work requires additional review in 2023 to align with provincial directions and a phased approach to bringing the work forward.

An update to the Mid-Market Rental (MMR) policy was undertaken to include eligibility criteria, a balanced, fair, and transparent process for tenant selection for MMR units, and certainty and clarity for rental building owners regarding the advertisement and prioritization process for renting MMR units.

2023 & 2024 INITIATIVES

1. Continue with the Development Application Process Review and implementation
2. Access improvements to City Hall online and in-person services
3. Undertake Zoning Bylaw Update





GOAL: A VIBRANT COMMUNITY

We create public spaces that are vibrant and exciting and give people the opportunity to gather, grow and connect through positive experiences.

2022 INITIATIVES AND OUTCOMES

Advance The Shipyards Plan

Ongoing

The Shipyards is an active public space on the City's beautiful waterfront, offering year-round events and activities, and places to shop, dine and play. In 2022, the City identified the need for a longer term programming plan to better support our community and build off of the success of the award-winning Shipyards to date. Some preparatory work was completed in 2022 and will carry over into 2023 to ensure the long-term success of the City's urban waterfront where commercial, residential and public spaces can flourish.

Refine the Open Streets Initiative and Place-Making Activations

Ongoing

In 2022, "Open Streets," one of the City's many pandemic recovery response initiatives, marked its third year of operation.

From the beginning, the priority of the Open Streets initiative has been to provide public spaces for everyone to use—residents, patrons and small businesses. Since then, it has become integral to Central Lonsdale and our community.

By partnering with local organizations like the United Way and North Shore Pride Alliance, as well as integrating City initiatives such as our Parklets Program, Temporary Patio Program, and Studio in the City Youth Art Program, we have re-imagined these roadways and curbsides into a collection of beautiful and engaging community spaces.

2022 highlights include three fully winterized parklets, ten open parklets and improvements that make parklets more accessible. More than 100 urban gardens, murals and additional seating were also added.



Support North Shore Neighbourhood House Hub Partners to Deliver Health Services and Non-Profit Housing

Ongoing and On Track

The Hub: North Shore Neighbourhood House Redevelopment is a community-based multi-phase redevelopment project in the heart of the City.

The project will be built in three phases to ensure the continued operation of the North Shore Neighbourhood House, which provides health, social and recreational services for North Shore residents.

In 2022, the City identified the partners to be part of the delivery of Phase 1, a six-storey building with a 43-bed respite centre on the first floor and 89 below-market rental units on the five upper storeys. Included in Phase 1 was securing a new location for the existing community garden.

Implement New Park Recreation Shelters Ongoing and On Track

In 2021, Council approved the planning, design and installation of two recreation shelters to provide flexible outdoor space for year-round public enjoyment.

Construction of new park shelters in Ray Perrault and Heywood Parks started in the fall of 2022 and will be completed in 2023. Both shelter locations will be available for flexible community use as a bookable resource and for recreational and cultural programming through North Vancouver Recreation and Culture Commission.

Complete Phase 1 of the Dog-Friendly Strategy Completed

We're building a framework to guide our decisions over the next ten years to create safe and active spaces for people and dogs and improve dog facilities and services.

The 'Dog-Friendly City' framework will guide the planning, design and maintenance of spaces shared by people and dogs. The action items within the framework will reflect current research, public concerns and priorities, and evolving best practices for urban dog management.

2023 & 2024 INITIATIVES

1. Refresh the long-term plan for The Shipyards' programming
2. Develop Phase 2 of the Dog-Friendly Strategy



GOAL: AN ENVIRONMENTALLY RESPONSIBLE COMMUNITY

We protect our environmental assets, address climate change through policies and action, and steadily reduce the impact of municipal operations on the natural environment.

2022 INITIATIVES AND OUTCOMES

Support and Expand the City's Urban Forest Canopy Completed and Ongoing

In 2022, the City enacted a new tree bylaw to protect and expand its tree canopy well into the future. The new bylaw regulates the management of trees on private property in multi-family residential, commercial, civic, industrial and mixed employment areas across the City.

An Urban Forest Plan was initiated, and background studies are progressing. The plan aims to maintain or enhance the current tree canopy cover of the urban forest and implement climate change mitigation measures. Protecting trees on boulevards, parks, environmentally-sensitive areas, and municipal and private lands is a priority.

The City planted 82 new street trees as part of the Living City Tree Planting program, which aims to maximize the amount of tree canopy cover over our existing street network by planting trees on boulevards.

Continue Actions to Reduce the City's Carbon Footprint Ongoing

The City continues to roll out initiatives for individuals to reduce carbon emissions, including strengthening regulations for new construction, such as building efficiency, emissions of mechanical equipment, and electric vehicle (EV) charging requirements, as well as providing information and funding to support existing residents. In November 2022, Council approved top-up funding for provincial rebate programs for EV charging in multi-unit homes and the Jump on a Heat Pump Program to help homeowners switch from fossil fuel heating to heat pumps for home heating and cooling. A heat pump is two to three times more efficient than alternative forms of heating because it uses less energy.

Foster Community-Based Environmental Stewardship Ongoing

In 2022, the City applied for the PlanH grant, implemented by BC Healthy Communities Society, to expand opportunities for environmental stewardship to underprivileged groups. The City provided environmental information, engagement and education opportunities at various public events.

Complete the Environment and Climate Strategy Ongoing

Planning for a resilient city means reducing our impact on the environment at the same time as we prepare for a changing climate. The Climate and Environment Strategy will articulate objectives and identify actions to support our community's transition to a greener future.

Based on feedback from 2022 public and internal engagement, rewrites and reorganization are in progress to provide an easier-to-understand and more actionable document. Work is ongoing to finalize the strategy with a view to adoption in 2023.

2023 & 2024 INITIATIVES

1. Adopt Urban Forest Plan
2. Adopt Climate and Environment Strategy (10-year plan)
3. Support Lonsdale Energy Corporation plans for decarbonization



flo

1 HOUR CHARGING LIMIT YOUR STAY

EV ONLY

GOAL: A PROSPEROUS COMMUNITY

We encourage a prosperous and thriving economy by attracting new businesses and supporting existing businesses.

2022 INITIATIVES AND OUTCOMES

Complete and Implement the City's Economic Strategy

Ongoing

A city's strategy to support economic growth is essential in attracting investment, and generating employment opportunities. A well-designed economic strategy can help a city to diversify its economy, enable the community to respond to economic challenges, and seize opportunities for business growth and expansion.

Additionally, it can help a city address social and environmental challenges, such as inequality and climate change, by prioritizing investments in green technologies, support adaptations in business operations and encouraging social entrepreneurship.

In 2022, progress was made on background research and a baseline economic assessment, culminating in an informational session presented to Council. Work continues refining the path forward and collaborating with internal and external partners on strategy alignment.

Support and Participate in Economic Partnerships in the Region

Ongoing

The City's Economic Development team has actively engaged in regional and provincial partnerships, including a leading role in the Metro Vancouver regional economic coordination body, Invest Vancouver. A grant was secured through a federal partnership with Global Affairs Canada to develop investment attraction materials. Facilitating and supporting the existing and developing Business Improvement Associations in the City was also a priority.

2023 & 2024 INITIATIVES

1. Develop a plan for Central Lonsdale to enhance esthetics, walkability, vibrancy, history and commercial activity
2. Adopt an Economic Strategy (10-year plan)
3. Modernize the business licensing process to make it easier for businesses and individuals to start, maintain, and expand their businesses





GOAL: A FISCALLY RESPONSIBLE ORGANIZATION

We are a leader in promoting transparent fiscal sustainability and accountability.

2022 INITIATIVES AND OUTCOMES

Advance Development of a New Financial Framework

Ongoing and On Track

The City established a new Finance Department organizational structure in 2022 to improve capabilities, including financial reporting and financial planning and analysis.

Various initiatives progressed, increasing the City's financial maturity, including a more in-depth quarterly variance analysis process and completion of a pilot project on a new approach to analyze fees (focusing on cemetery fees). Improvements to the financial information provided to Council to enable it to better discharge its governance responsibilities were also made.

Establish a Team to Provide Business Partnership Support to the Organization

Ongoing and On Track

Council approved new Budget Analyst positions in the 2022-2026 Financial Plan that enabled the implementation of a Business Partnership model in the organization. Under this model, each City Department has an assigned finance team partner to better assist them with their budget management and financial decision-making. All new Budget Analysts have been hired, and a strengthened Financial Planning and Analysis team was in place in December.

Implement Asset Management Strategy

Completed and Ongoing

An asset management plan outlines a strategic approach to managing an organization's assets, such as infrastructure and facilities. This plan typically takes a system-wide approach and covers multiple assets, mainly when several assets are interdependent and must work together to provide the desired level of service.

In 2022, Council received reports on the conditions of the City's water, sanitary, and drainage assets and a report on service practices. Developing a robust asset management plan is a long-term process that will empower the City to make informed investment decisions for our infrastructure assets, encompassing areas such as buildings, operations, renewal and replacement.

2023 & 2024 INITIATIVES

1. Complete asset management planning for resilient infrastructure (sewers & drainage, water, bridges, and roads)
2. Improve the financial planning public engagement process for budgeting to provide more opportunities for the community to share their ideas and points of view to inform decision-making
3. Continue to advance development of a new financial framework that improves the relevance, reliability, and timeliness of the City's financial reporting and supports quality financial decision-making
4. Complete a Consolidated Fee Bylaw to improve the visibility of, and transparency behind, the City of North Vancouver's fees

GOAL: AN OPEN AND ENGAGED ORGANIZATION

We are actively and consistently engaging our residents and stakeholders using a variety of platforms on City projects, programs, services and infrastructure.

2022 INITIATIVES AND OUTCOMES

Implement a Public Engagement Framework for all Programs and Projects Ongoing

Completing the public engagement framework was reprioritized in 2022 to ensure continued support for the City's COVID-19 response as we emerged from the pandemic and focused on pre-planned engagement commitments, engagement training for staff and the 2022 municipal election. A project charter was completed, paving the way for developing the framework through public consultation in 2023. The engagement framework considers best practices outlined by the International Association of Public Participation (IAP2).

Continue the Modernization of Development Applications Ongoing

In 2022, the initial transition to fully electronic permitting process was completed. In 2023, the focus will be on entering the enhancement and streamlining phase.

2023 & 2024 INITIATIVES

1. Complete draft Public Engagement Framework
2. Create Monuments and Memorials Policy
3. Commence work on memorial for victims of flight PS752







The Chief
by Ray Natraora and Victor Harry

GOAL: A COOPERATIVE AND COLLABORATIVE ORGANIZATION

We work with a wide range of partners to continually improve the delivery of programs, services and infrastructure within the City.

2022 INITIATIVES AND OUTCOMES

Support the North Shore Connects Steering Committee and Implement Priorities

Ongoing

We continue to work with North Shore Connects members, TransLink, the Ministry of Transportation and Infrastructure and others, including Vancouver Fraser Port Authority. TransLink's 10-year priorities have identified several bus, future rapid transit, SeaBus, goods movement, cycling and walking, and road improvements for the North Shore. Ongoing coordination continues to advance these priorities. For example, we are working with TransLink to plan bus rapid transit from Park Royal in West Vancouver to Metrotown in Burnaby and for future rapid transit beyond this connection.

Expand the Work of The City Of North Vancouver Public Safety Committee

Ongoing

In 2022, the Internal working group was established with terms of reference. This committee meets monthly to discuss issues and activities that impact public safety.

Collaborate on the North Shore Homelessness Action Initiative

Complete and Ongoing

The North Shore Homelessness Action Initiative (NSHAI) is driven by a group of North Shore officials with a mutual commitment to enhancing coordination and action to prevent and alleviate homelessness in our communities. It is a forum for coordination amongst officials and agencies with direct and indirect authority for homelessness actions, supportive policies, funding and capital investments. The NSHAI Committee completed its work and staff are continuing to work together with partners on homelessness and poverty through the strengthening of community services and poverty reduction grants.

Strengthen Relationships with Local Indigenous Communities and Urban Indigenous Population

Ongoing

At the City of North Vancouver, we are committed to Reconciliation and recognize it is an ongoing journey.

On May 9, 2022, Council officially declared September 30, National Day for Truth and Reconciliation, as a day of public commemoration and reflection on the legacy of residential schools. The Truth and impact of residential schools is personally known and experienced by Indigenous persons within our City, in the broader region and across Canada.

We worked Council to Council with Skwxwú7mesh (Squamish) Nation Council and sə́lílwətaʔ (Tsleil-Waututh) Nation Council in 2022 and look forward to ongoing connection and dialogue.

2023 & 2024 INITIATIVES

1. Celebrate and support Skwxwú7mesh Úxwumixw (Squamish Nation) Amalgamation
2. Continue to strengthen working relationship with sə́lílwətaʔ (Tsleil-Waututh) Nation
3. Complete Information Technology Master Plan
4. Create a Respectful Communications Policy
5. Establish a Council Code of Conduct
6. Establish external Community Safety Committee



GOAL: A DYNAMIC ORGANIZATION

We are recognized as a top, innovative employer where there is a well-established culture of learning and continuous improvement.

2022 INITIATIVES AND OUTCOMES

Expand Online City Services, including CityServe, CityFix and Parking Permits Completed and Ongoing

The City introduced a new user-friendly online resident parking permit platform in 2022. Residents may now activate an account and apply for a permit online.

Expand the Gateway Customer-Service Desk Toward a City-wide Client Service Model Ongoing

The new centralized customer-service counter known as “Gateway,” designed to assist the public with inquiries of all kinds, was expanded in 2022. Assistance is provided by phone, e-mail and walk-ins to City Hall. As part of the new service, the “CityFix” customer service system, which includes an app to report everything from a fallen tree to a broken light, was also enhanced and expanded to increase customer service and issues reporting by the public.

Develop an Equity, Diversity and Inclusion Framework Ongoing

In 2022, the City became an active member of the Canadian Centre for Diversity and Inclusion and provided access to training on a myriad of diversity and inclusion topics including Indigenous Relations, Indigenous Inclusion and Reconciliation, Introduction to Inclusion, Cultural Competency, Diversity and Inclusion Fundamentals, Workplace Inclusion and Anti-Racism.

Analysis of existing city policies and completion of a global benchmarking review were also completed in 2022, allowing for development of a framework in 2023.

2023 & 2024 INITIATIVES

1. Create a People Plan for the organization to align our people capacity and capabilities with strategic and corporate priorities to ensure we are guided by Council's Strategic Plan
2. Develop an Equity, Diversity and Inclusion framework to build an inclusive community for all City residents and staff

CITY ORGANIZATION

MAYOR & COUNCIL

CORPORATE OFFICE

Karla Graham, Corporate Officer

- Council & Committee Support
- Records Management & Privacy
- Election Services

CHIEF ADMINISTRATIVE OFFICE

Leanne McCarthy, Chief Administrative Officer (CAO)

DEPUTY CAO

Barbara Pearce



MAJOR CITY AGENCIES



DEPARTMENT OVERVIEWS

Office of the Chief Administrative Officer

The Chief Administrative Officer (CAO) is appointed by and reports to City Council. The CAO is accountable for all aspects of City operations. The CAO ensures Council direction is acted upon and short and long-term corporate objectives are identified and achieved.

Office of the Deputy Chief Administrative Officer

The Deputy CAO oversees major civic development projects such as the new Harry Jerome Community Recreation Centre. The Deputy CAO also oversees the City's Strategic and Corporate Services department, ensuring the delivery of critical support services such as human resources, legal services, real estate, information technology, civic facilities and corporate business planning.

City Clerks

The City Clerk's Office is an information service department for City Council, staff, other levels of government, local businesses and the public.

Community and Partner Engagement

The Community and Partner Engagement Department connects people and businesses to local government and focuses on building and maintaining a vibrant and resilient community through purposeful communication, meaningful engagement and effective partnerships.

Engineering, Parks and Environment

The Engineering, Parks and Environment Department is responsible for our streets, utilities, parks and open spaces. The department also delivers on established Council policy related to critical issues such as mobility, climate and environment.

Finance

The Finance Department's mandate is to provide financial advice and support to Council, as well as financial information and leadership to City departments, and transparent and understandable reporting to the public, delivering to all clear, reliable and relevant financial information. The department strives to safeguard City assets, manage the City's risks, and plan for the City's long-term fiscal sustainability.

Planning and Development

The Planning and Development Department helps Council establish a community vision with long-range goals and objectives through the Official Community Plan (OCP). The department supports policy development, creates and monitors various plans and strategies, and regulates development and construction activity.

Public Safety

The Public Safety Department is dedicated to protecting people and property. Working with external partners like North Vancouver RCMP and North Shore Emergency Management, the Public Safety Department, which includes North Vancouver City Fire Department and our Bylaws division, ensures the community's safety through various programs and initiatives. This collaboration allows for a comprehensive approach to public safety so citizens of the City of North Vancouver feel secure and protected.

MAJOR CITY AGENCIES

The City works with many local public-sector agencies to deliver programs and services as partners.

Lonsdale Energy Corporation

The Lonsdale Energy Corporation (LEC) is a district energy system that provides heat to residential and commercial buildings in the Lonsdale area through a series of small heating plants. LEC is wholly-owned by the City, but operates as a separate company. The City's role is that of governance and rate regulator to ensure LEC customers receive dependable, clean and competitively-priced energy heating. The City also provides funding in the form of equity investments and loans.

MONOVA: Museum & Archives of North Vancouver

MONOVA: Museum & Archives of North Vancouver oversees cultural, archival and museum collections. MONOVA operates a museum in Lower Lonsdale and archives in Lynn Valley. MONOVA is governed by a Commission appointed by the City and District of North Vancouver Councils. MONOVA's operational and capital expenses are cost-shared between the two municipalities.

North Shore Emergency Management

North Shore Emergency Management (NSEM) is an inter-municipal agency that works in partnership with the City and Districts of North and West Vancouver to plan, coordinate and test emergency and disaster response services. NSEM's ongoing operation is cost-shared by the three municipalities. The Provincial Emergency Program provides financial support in response to specific events.

North Vancouver City Library

The North Vancouver City Library supports lifelong learning and community development by offering free and equitable access to information and ideas. The Library is governed by a Board of Trustees appointed by Council. The City provides most of the Library's funding, but some comes from other sources, including the Provincial Government.

North Vancouver Recreation and Culture

North Vancouver Recreation and Culture (NVRC) operates 11 community recreation centres, the North Vancouver Tennis Centre and Centennial Theatre, and manages room and venue bookings for facilities, fields, and outdoor spaces on behalf of the City and District of North Vancouver. NVRC is governed by a Commission appointed by the City and District of North Vancouver Councils. NVRC's operational and capital expenses are cost-shared between the two municipalities.

North Vancouver RCMP

The North Vancouver RCMP detachment serves the City and District of North Vancouver and plays an integral role in the protection of North Vancouver residents and their property through crime prevention and detection, emergency response and victim services. Funding for the North Vancouver RCMP is cost-shared between the two municipalities.

Lonsdale Ave



THE CORPORATION OF THE CITY OF NORTH VANCOUVER
STATISTICAL INFORMATION



FINANCIAL STATEMENT DISCUSSION AND ANALYSIS

The City of North Vancouver's Annual Municipal Report for the year ended December 31, 2022 has been prepared as required by Section 98 of the Community Charter. The purpose of this report is to provide readers with a clear understanding of the operations and financial position of the Corporation of the City of North Vancouver for 2022.

The report includes the City's audited 2022 financial statements, which includes all the funds of the City, the accounts of the North Vancouver City Library, which is controlled by the City, the City's proportionate share of the operations of the North Vancouver Recreation Commission, and the City's proportionate share of the operations of the North Vancouver Museum and Archives Commission. The City's investment in Lonsdale Energy Corporation, a wholly owned government business enterprise, is also included.

The City has agreements with the District of North Vancouver for the operation of the North Vancouver Recreation Commission and MONOVA: North Vancouver Museum & Archives as well as a cost sharing agreement for the North Vancouver RCMP detachment.

The City's consolidated financial statements for the year ended December 31, 2022 were prepared by staff in accordance with Canadian public sector accounting standards as prescribed by the Public Sector Accounting Board and were audited by BDO Canada LLP, the City's appointed auditors.

Financial Overview

1. Consolidated Statement of Financial Position

This statement reports the City's financial and non-financial assets, liabilities, net financial assets and accumulated surplus. Net financial assets and the accumulated surplus are key measures that help to report the cumulative impact of past transactions and events on the City's financial position at year end. The difference between the financial assets and liabilities is the City's net financial assets. The City's net financial assets at the end of 2022 were \$201.6M, an increase of \$31.8M or 18.8% compared to the end of 2021. This figure provides an indicator of the City's strong financial health.

The difference between the City's total assets and total liabilities is its accumulated surplus, which provides an indicator of the resources available for future use. The majority of the accumulated surplus balance (\$479.1M) is from non-financial assets (equity in tangible capital assets) and does not represent a source of funding for future operations. The total accumulated surplus at the end of 2022 was \$684.3M representing a \$51.2M or 8.1% increase from 2021, enhancing and strengthening the City's overall financial position.

Financial Assets

Financial assets increased from \$317.4M in 2021 to \$351.3M in 2022 representing an increase of \$33.9M or 10.7%. Financial assets represent the City's ability to repay existing liabilities and/or fund future projects. The increase in 2022 was realized as a result of the City's strong financial performance and 2022 annual surplus. Surplus funds are invested in the City's Cash, temporary and portfolio investments, which collectively increased by \$40.0M in 2022. These amounts can be used to accommodate future infrastructure growth. As at December 31, 2022, the City's financial assets continue to be adequate.

Liabilities

Liabilities represent present obligations arising from past transactions or events that will be settled in the future and require an outflow of economic resources. Liabilities increased from \$147.6M in 2021 to \$149.7M in 2022 representing an increase of \$2.1M or 1.4%. This increase is mainly due to increases in deferred revenue, which increases when the City receives external funds for 3rd party construction projects that are undertaken in future years. Overall, in 2022, the City's financial assets grew much greater than its liabilities, resulting in a positive net financial asset position of \$201.6M.

Non-financial Assets

Non-financial assets are comprised of the net book value of tangible capital assets, inventories and prepaid expenses. In 2022, non-financial assets increased by \$19.4M or 4.2%, primarily due to the capitalization of new tangible capital assets as part of the City's capital plan.

2. Consolidated Statement of Operations

This statement reports the changes in economic resources and accumulated surplus compared to budget and prior year. Annual revenues exceeded annual expenses for 2022 resulting in a surplus of \$51.2M. As a result, the accumulated surplus increased from \$633.1M to \$684.3M.

REVENUES

Compared To 2021

Revenues increased from \$143.7M in 2021 to \$188.6M in 2022 representing an increase of \$44.9M or 31.2%. The primary driver was one-time revenues of \$32.7M received from developers relating to various significant development projects. There were 461 new residential units added in the City in 2022 representing an increase of approximately 6.0% compared to 2021. The remaining increase can be attributed to higher property taxes (\$3.1M) and utilities fees collected (\$3.4M) as the City grows, higher interest income on investments and savings accounts from increasing market interest rates (\$2.5M) and to other increases in revenues for services (\$3.2M).

5-YEAR CONSOLIDATED REVENUES BY SOURCE

<i>In Thousands of Dollars</i>	2022 Budget	2022	2021
Property Value Tax	\$ 72,030	\$ 72,159	\$ 69,056
Parcel Taxes	3,939	4,002	3,814
Licences & Permits	4,335	7,165	6,441
Fines & Fees	5,302	6,236	4,678
Rent	2,576	3,689	3,368
Interest, Dividends & Penalties	2,434	8,075	5,589
Sale of Services	31,629	33,908	29,672
Rebate & Recovery	85	165	185
Grants & Other	7,925	13,199	12,729
Developer Contributions & Other Transfers	210	40,907	8,200
Loss on Disposition of Assets	-	(1,143)	(714)
Lonsdale Energy Corporation Income	-	213	666
Total	\$ 130,465	\$ 188,575	143,684

Compared to Budget

Revenues exceeded budget by \$58.1M. Of this, \$40.7M was due to developer contributions and other transfers as noted above. \$5.6M was due to interest, dividends and penalties driven by unanticipated interest rate increases experienced in late 2022; \$5.3M was due to grants revenue recognition to match expenses for construction projects such as Esplanade Complete Streets. Licenses and permits revenues were higher than budget by \$2.8M due to increased construction activity in the City.



EXPENSES

Compared To 2021

Consolidated expenses includes cost for labour, the purchase of goods and services, and the depreciation of tangible capital assets. Total expenses in 2022 of \$137.3M exceed expenses in 2021 of \$126.9M by \$10.4M or 8.2%. 2021 expenses were significantly lower than typical due to COVID-19 related restrictions. In 2022, the City saw the recovery back to more regular operations and spending patterns.

Compared to Budget

The consolidated expenses for 2022 were generally consistent with budgeted expenses. General Government category expenses were higher than budget in part due to the additions of tangible capital assets and the related depreciation. Staff vacancies for the RCMP attributed to the underspending in Protective Services, while additional work on snow and ice clearing in response to extreme weather events contributed to higher expenses to budget for Transportation and Transit.

5-YEAR CONSOLIDATED EXPENSES BY FUNCTION

<i>In Thousands of Dollars</i>	2022 Budget	2022	2021
General Government	\$ 21,983	\$ 26,231	\$ 23,211
Transportation & Transit	7,458	10,771	8,866
Health, Social Services & Housing	2,745	2,796	2,724
Development Services	7,124	7,716	7,494
Protective Services	30,607	28,248	28,139
Parks, Recreation & Culture	33,261	34,396	30,665
Water Utilities	11,262	11,724	10,871
Sewer Utilities	11,657	12,201	11,767
Solid Waste	3,850	3,254	3,163
Total Expenses	\$ 129,947	\$ 137,337	126,900

3. Consolidated Statement of Change in Net Financial Assets

This statement is a measure of whether the revenues raised were sufficient to cover spending for the year. The statement begins with the annual 2022 surplus from the consolidated statement of operations and adjusts for transactions relating to the acquisition of tangible capital assets and non-cash transactions such as depreciation, as well as the acquisition and use of inventories and prepaid expenses.

The City's net financial assets increased by \$31.8M in 2022 compared to \$1.6M in 2021 due to the higher surplus from 2022.

4. Consolidated Statement of Cash Flows

This statement identifies where cash came from and how it was used, and provides detail on changes in cash and cash equivalents since the last reporting period. The statement reports cash flows classified as operating transactions, capital transactions, investing transactions and financing transactions.

Overall, the City's cash position decreased by \$13.4M in 2022, from \$74.6M to \$61.2M. Cash was primarily used in investing activities (\$49.3M) where portfolio investments of \$21.2M matured and were reinvested into temporary investments such as High Interest Savings Accounts. In addition, cash of \$35.6M was used in the City's capital investment program.

Conclusion

The financial results for 2022 continue to reflect Council and staff's commitment to sound financial management and provide ongoing support of Council's objectives. These results also reflect Community Charter requirements to manage within a balanced budget framework. The City's favourable financial position is based on a commitment to these goals, and reflects each department's cooperation and participation in financial management.

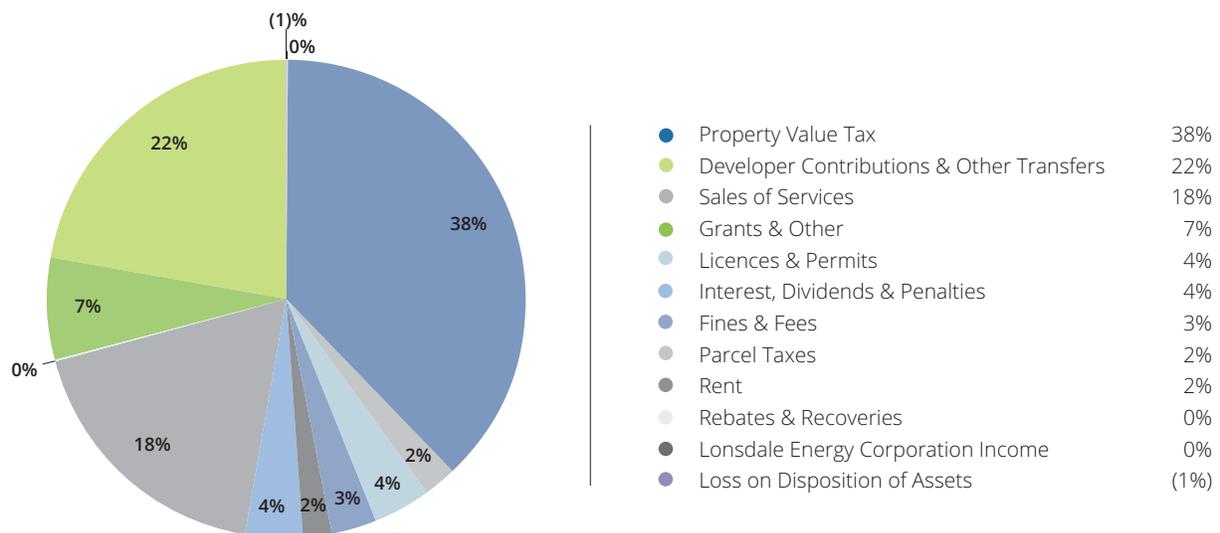
5-YEAR CONSOLIDATED REVENUES BY SOURCE

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Property Value Tax	\$ 58,775	\$ 62,521	\$ 65,928	\$ 69,056	\$ 72,159
Parcel Taxes	2,940	3,204	3,571	3,814	4,002
Licences & Permits	6,493	4,856	4,949	6,441	7,165
Fines & Fees	6,418	5,157	4,799	4,678	6,236
Rent	2,213	2,191	1,874	3,368	3,689
Interest, Dividends & Penalties	5,924	6,477	6,059	5,589	8,075
Sale of Services	27,767	29,896	26,331	29,672	33,908
Rebate & Recovery	62	58	638	185	165
Grants & Other	10,850	11,276	19,430	12,729	13,199
Developer Contributions & Other Transfers	34,856	5,203	25,063	8,200	40,907
Loss on Disposition of Assets	1,626	(427)	(823)	(714)	(1,143)
Lonsdale Energy Corporation Income	580	595	1,238	666	213
Total	\$ 158,504	\$ 131,007	\$ 159,057	\$ 143,684	\$ 188,575

DID YOU KNOW?

Over the past five years, less than half of the City's revenues come from Property Value Taxes, with the majority coming from other sources such as user fees, rents and investment income.

2022 PERCENTAGE OF CONSOLIDATED REVENUES BY SOURCE



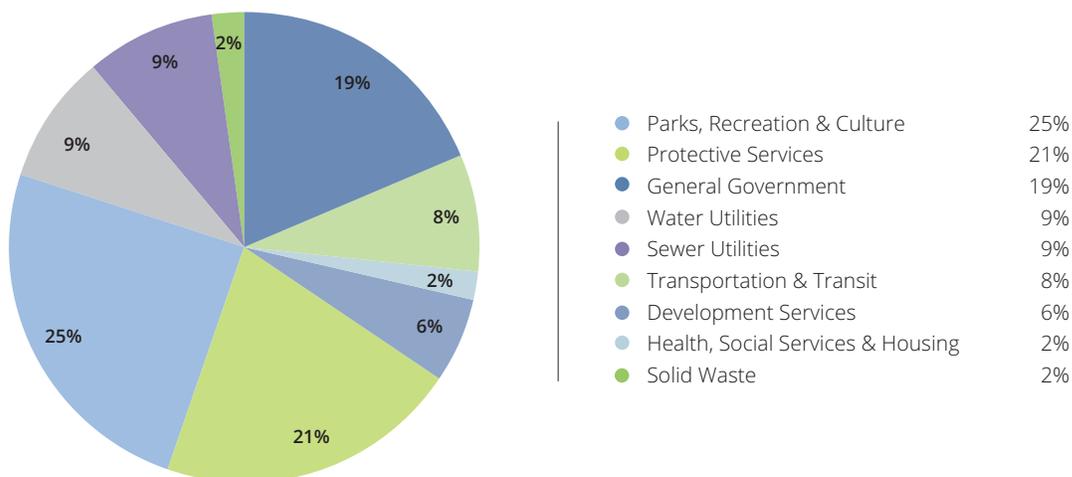
5-YEAR CONSOLIDATED EXPENSES BY FUNCTION

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
General Government	\$ 19,293	\$ 19,818	\$ 22,078	\$ 23,211	\$ 26,231
Transportation & Transit	7,173	8,279	8,317	8,866	10,771
Health, Social Services & Housing	2,637	2,685	2,764	2,724	2,796
Development Services	5,926	6,340	5,406	7,494	7,716
Protective Services	25,319	27,259	27,229	28,139	28,248
Parks, Recreation & Culture	27,790	30,210	28,084	30,665	34,396
Water Utilities	9,618	9,964	9,719	10,871	11,724
Sewer Utilities	9,139	9,598	10,538	11,767	12,201
Solid Waste	4,151	4,226	3,951	3,163	3,254
Total	\$ 111,046	\$ 118,379	\$ 118,086	\$ 126,900	\$ 137,337

DID YOU KNOW?

The City has been able to generate revenues in excess of expenses in each of the past five years, ensuring financial sustainability.

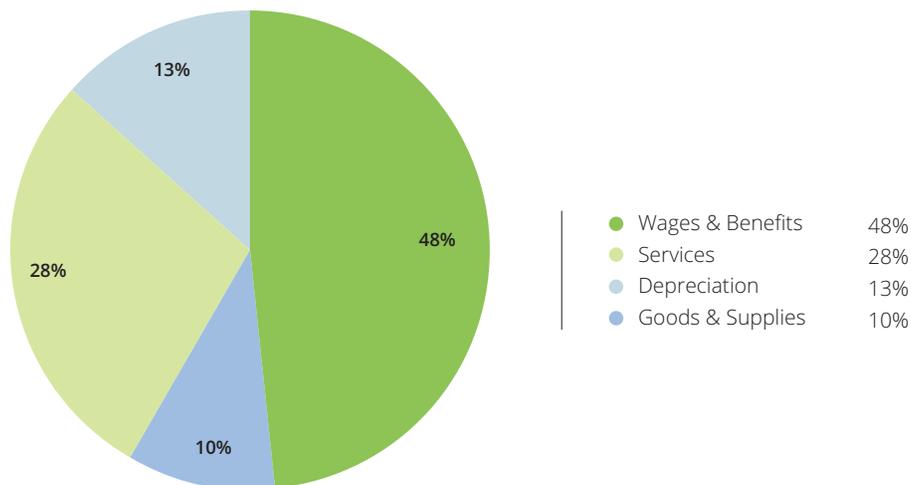
2022 PERCENTAGE OF CONSOLIDATED EXPENSES BY FUNCTION



5-YEAR EXPENSE BY OBJECT

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Wages & Benefits	\$ 56,125	60,081	57,009	62,016	66,047
Goods & Supplies	10,996	11,870	12,098	13,179	14,197
Services	29,098	31,078	32,567	34,606	39,125
Depreciation	14,827	15,350	16,413	17,009	17,969
Total	\$ 111,046	\$ 118,379	\$ 118,086	\$ 126,900	\$ 137,337

2022 PERCENTAGE OF CONSOLIDATED EXPENSES BY OBJECT



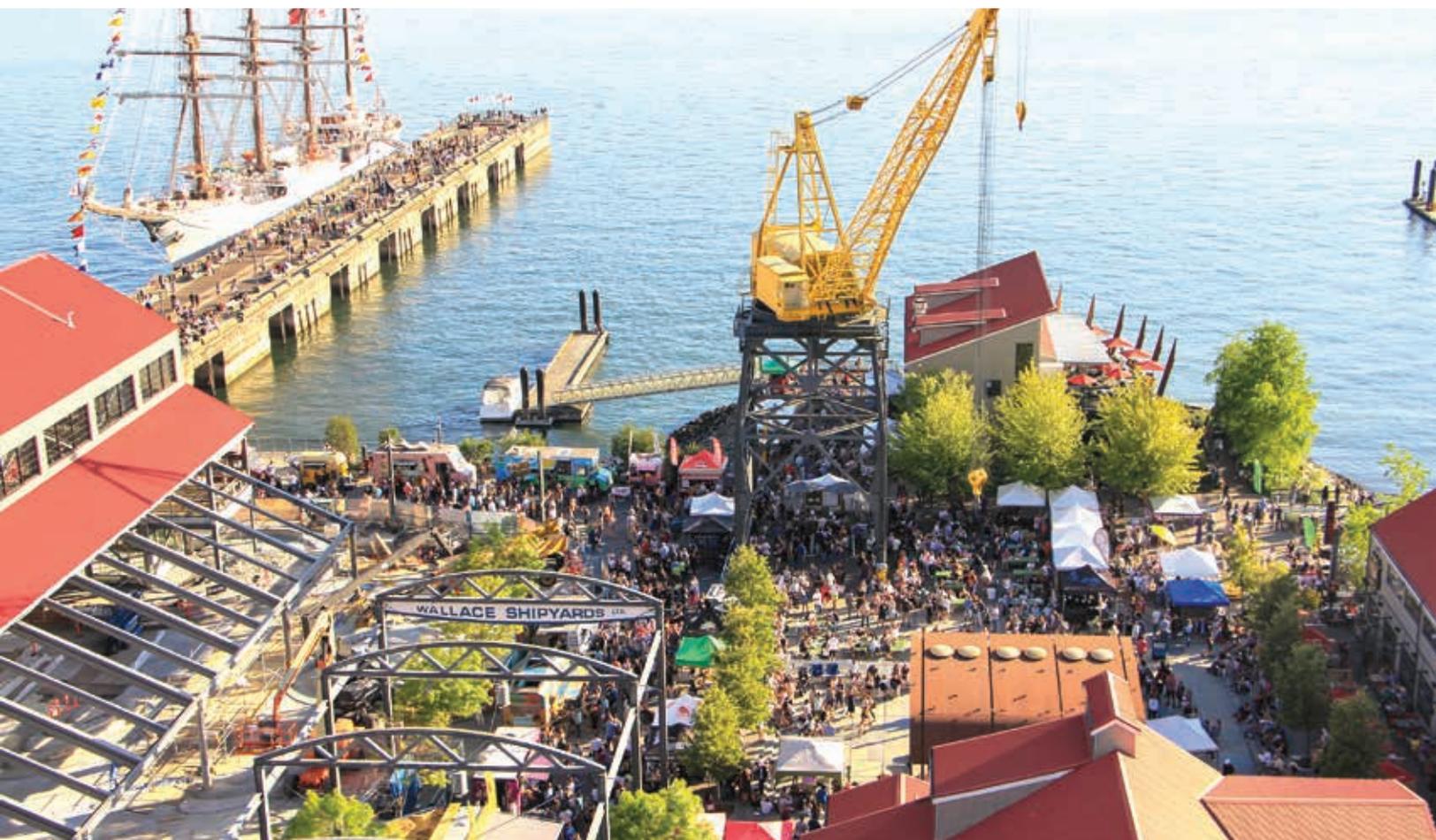
5-YEAR SURPLUS & ACCUMULATED SURPLUS

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Surplus	\$ 47,458	\$ 12,628	\$ 40,971	\$ 16,784	\$ 51,238
Accumulated Surplus	\$ 562,726	\$ 575,354	\$ 616,325	\$ 633,109	\$ 684,347

DID YOU KNOW?

The **ANNUAL SURPLUS** shows that revenues raised in the year were sufficient to cover the year's cost.

The **ACCUMULATED SURPLUS** represents the City's net economic resources. An accumulated surplus is that amount by which all assets exceed all liabilities. An accumulated surplus indicates that the City has net resources that can be used to provide future services.



5-YEAR ADDITIONS TO TANGIBLE CAPITAL ASSETS

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Land	\$ 4,467	-	\$ 5,000	\$ 1,000	\$ 1,320
Land Improvements	7,535	12,753	6,256	11	50
Parks	6,934	657	5,469	149	3,160
Buildings	2,657	1,262	15,108	7,897	121
Machinery & Equipment	1,005	1,232	2,007	1,134	3,243
Vehicles	410	899	810	1,391	1,474
Infrastructure	6,671	7,913	5,634	7,990	27,774
Library Materials	219	233	180	236	218
Work in Progress	46,888	49,339	57,677	71,357	(145)
Total	\$ 76,786	\$ 74,288	\$ 98,141	\$ 91,165	\$ 37,215

DID YOU KNOW?

TANGIBLE CAPITAL ASSETS

include land, buildings, equipment, vehicles, roads, sidewalks, lighting, water, sewer and drainage infrastructure.

5-YEAR TAXES & OTHER GOVERNMENT COLLECTIONS

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Property Tax	\$ 58,775	\$ 62,521	\$ 65,928	\$ 69,056	\$ 72,159
Collection for Other Governments	47,229	51,453	41,380	55,968	55,106
Total	\$ 106,004	\$ 113,974	\$ 107,308	\$ 125,024	\$ 127,265

DID YOU KNOW?

Over the past five years, 43% of taxes collected by the City were on behalf of other agencies and were outside the City's control.

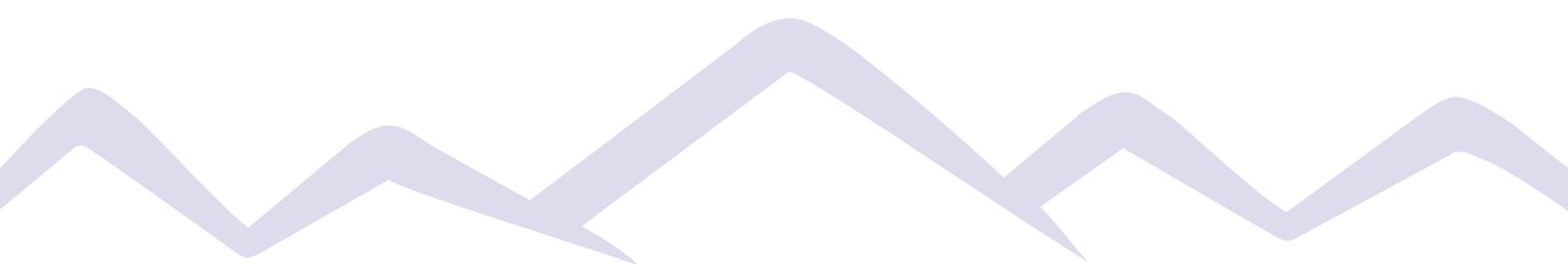
5-YEAR ASSESSED GENERAL TAXABLE VALUES

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Land	\$ 19,019,259	\$ 21,366,438	\$ 19,960,969	\$ 20,761,274	\$ 24,072,132
Improvements	5,289,003	5,159,021	5,476,272	5,738,106	6,219,141
Total	\$ 24,317,262	\$ 26,525,459	\$ 25,437,241	\$ 26,499,380	\$ 30,291,273



5-YEAR NEW CONSTRUCTION

<i>In Thousands of Dollars</i>	2018	2019	2020	2021	2022
Number of Permits	477	467	351	394	378
Number of Housing Units	1,030	279	607	435	461
Construction Value	\$ 390,586	\$ 199,941	\$ 183,650	\$ 207,604	\$ 329,137



Every year, the City receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of provincial legislation. In 2022, the following non-profit organizations qualified:

2022 PERMISSIVE TAX EXEMPTIONS

ORGANIZATION	Taxes Exempt
Anavets Senior Citizens Housing Society	\$ 13,219
Army, Navy and Airforce Veterans in Canada, Unit 45	21,823
Auxiliary to the Lions Gate Hospital	12,643
BC Photography and Media Arts Society	69,738
Canadian Mental Health Association	4,163
Cascadia Society for Social Working	4,437
Cascadia Society for Social Working	3,568
Cascadia Society for Social Working	4,075
Chesterfield House Society	3,437
Community Living Society	4,469
Community Living Society	1,471
Corporation of City of North Vancouver (Pipe Shop)	38,407
Corporation of City of North Vancouver (Shipyard Commons)	54,749
Family Services North Shore	19,045
Fraternal Order of Eagles Northwest Aerie 2638	26,329
Girl Guides of Canada	66,426
Hollyburn Family Services Society	6,118
Holy Trinity Catholic Church	3,926
HYAD Housing for Young Adults with Disabilities	2,695
Kings Temple Missionary Society	2,132
Kiwanis North Shore Housing Society	53,096
Kiwanis North Shore Housing Society	3,370
Lighthouse Harbour Ministries	5,586
Lonsdale Creek Daycare Centre Society	13,640
Lookout Housing & Health Society	18,025
Marineview Housing Society	4,704
Marineview Housing Society	2,922
Navy League of Canada	18,550
North Shore Alliance Church	20,646
North Shore Bethel Christian Mennonite Brethren Church	2,816
North Shore Connexions Society	2,791
North Shore Disability Resource Centre	3,102
North Shore Multicultural Society	64,048
North Shore Neighbourhood House	33,789
North Shore Neighbourhood House (Centre View Childcare)	2,930
North Shore Neighbourhood House (Community Garden)	4,118
North Shore Neighbourhood House	485
North Vancouver Chamber of Commerce	6,759
North Vancouver Community Arts Council	14,607
North Vancouver Lawn Bowling Club	59,754
North Vancouver Museum and Archives Commission	85,315
Parish of St. Agnes Anglican Church of Canada	807
Presentation House Cultural Society	80,279
Royal Canadian Legion, Branch 118	19,338
Salvation Army, North Vancouver	11,779
Silver Harbour Seniors' Activity Centre	76,497
St. Andrew's & St. Stephen's Presbyterian Church	5,189
St. Andrew's United Church	2,150
St. Andrew's United Church	1,110
St. Edmund's Parish	6,394
St. Leonard's Society of North Vancouver	2,841
St. John the Evangelist Anglican Church	18,840
The Way Church	4,702
Vancouver Coastal Health Authority	3,267
Vancouver Coastal Health Authority	24,970
Young Women's Christian Association	2,303
Total	\$ 1,044,389



The City applies for grants to support a variety of programs and services that benefit the community and take the financial burden off of taxpayers. In 2022, the City received the following grant payments:

2022 GRANTS RECEIVED

SOURCE	DESCRIPTION	AMOUNT
BC Hydro	Environment Strategy	\$29,000
ICBC	St Andrews Upgrades	50,000
ICBC	Speed Humps	56,000
ICBC	Esplanade Complete Street	120,000
Province of BC	Expanded Arts and Culture Resiliency	30,000
Province of BC	Shipyards Destination Upgrades	1,000,000
TransLink	Pedestrian Accessibility Improvements	190,433
TransLink	Crossing Detection Signals	32,880
TransLink	Marine Bike Route	524,049
TransLink	New traffic Signals	525,000
TransLink	Mosquito Creek Bridge	1,736,883
Tree Canada Foundation	Regreening Grant	6,691
UBCM	Housing Needs Report	25,000
Total		\$4,325,936





THE CORPORATION OF THE CITY OF NORTH VANCOUVER
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2022



Statement of Management Responsibility

The Council of the Corporation of the City of North Vancouver (“City”) has delegated the responsibility for the integrity and objectivity of the financial information contained in the consolidated financial statements to the management of the City. The consolidated financial statements which, in part, are based on informed judgments and estimates, have been prepared by management in accordance with Canadian public sector accounting standards, which have been applied on a basis consistent with that of the preceding year.

To assist in carrying out their responsibility, management maintains an accounting system and internal controls to provide reasonable assurance that transactions are executed and recorded in accordance with authorization, and that financial records are reliable for preparation of financial statements.

The Mayor and Council oversee management’s responsibilities for the financial reporting and internal control systems. Council annually reviews and approves the consolidated financial statements.

The City’s independent auditors, BDO Canada LLP, are engaged to express an opinion as to whether the City’s consolidated financial statements present fairly in all material respects the financial position of the City as at December 31, 2022, and the results of operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian generally accepted auditing standards.

The consolidated financial statements have, in management’s opinion, been properly prepared within reasonable limits of materiality and in accordance with Canadian public sector accounting standards.



Chief Financial Officer

Larry Sawrenko

May 8, 2023



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BDO Canada LLP
Unit 1100 - Royal Centre
1055 West Georgia Street
Vancouver BC V6E 3P3 Canada

Independent Auditor's Report

To the Mayor and Council of The Corporation of the City of North Vancouver

Opinion

We have audited the consolidated financial statements of the Corporation of the City of North Vancouver and its controlled entities (the "City"), which comprise the consolidated statement of financial position as at December 31, 2022 and the consolidated statement of operations, the consolidated statement of changes in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2022, and its consolidated results of operations, its changes in consolidated net financial assets, its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Unaudited Information

We have not audited, reviewed, or otherwise attempted to verify the accuracy or completeness of the Schedule A of the City's consolidated financial statements.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the City audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Vancouver, British Columbia
May 12, 2023

**The Corporation of the City of North Vancouver
Consolidated Statement of Financial Position
As at December 31, 2022 with comparative figures for 2021
(in thousands of dollars)**

	<u>2022</u>	<u>2021</u>
FINANCIAL ASSETS		
Cash	\$ 61,175	\$ 74,571
Temporary investments (note 3(a))	174,057	103,526
Portfolio investments (note 3(b))	62,281	83,466
Investment in Lonsdale Energy Corp. (note 4)	4,826	4,613
Due from other governments	5,087	3,962
Accounts receivable	10,242	11,471
Loan to Lonsdale Energy Corp. (note 5)	26,653	27,043
Interest receivable	6,990	8,720
	<u>351,311</u>	<u>317,372</u>
LIABILITIES		
Accounts payable and accrued liabilities	22,199	22,680
Deferred revenue	37,607	34,258
Deferred lease revenue (note 13)	49,421	49,930
Deferred development cost charges	21,824	22,072
Debt (note 6)	-	237
Employee future benefits (note 7)	8,496	8,386
Advances and other liabilities	10,188	10,077
	<u>149,735</u>	<u>147,640</u>
NET FINANCIAL ASSETS	<u>201,576</u>	<u>169,732</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (note 8)	479,069	461,087
Inventories	948	746
Prepaid expenses	2,754	1,544
	<u>482,771</u>	<u>463,377</u>
ACCUMULATED SURPLUS (note 9)	<u>\$ 684,347</u>	<u>\$ 633,109</u>

Commitments and contingencies (note 10)

See accompanying notes to the consolidated financial statements



Chief Financial Officer

Larry Sawrenko

The Corporation of the City of North Vancouver
Consolidated Statement of Operations
Year ended December 31, 2022 with comparative figures for 2021
(in thousands of dollars)

	2022 Budget	2022	2021
	(notes 2(i) and 14)		
REVENUE			
Property value tax (Note 10 (a))	\$ 72,030	\$ 72,159	\$ 69,056
Parcel taxes	3,939	4,002	3,814
Licences and permits	4,335	7,165	6,441
Fines and fees	5,302	6,236	4,678
Rent	2,576	3,689	3,368
Interest, dividends and penalties	2,434	8,075	5,589
Sale of services	31,629	33,908	29,672
Rebate and recoveries	85	165	185
Grants and other	7,925	13,199	12,729
Developer contributions and other transfers	210	40,907	8,200
Loss on disposition of assets	-	(1,143)	(714)
Lonsdale Energy Corp. income (note 4)	-	213	666
	<u>130,465</u>	<u>188,575</u>	<u>143,684</u>
EXPENSES			
General government	21,983	26,231	23,211
Transportation and transit	7,458	10,771	8,866
Health, social services and housing	2,745	2,796	2,724
Development services	7,124	7,716	7,494
Protective services	30,607	28,248	28,139
Parks, recreation and culture	33,261	34,396	30,665
Water utilities	11,262	11,724	10,871
Sewer utilities	11,657	12,201	11,767
Solid waste	3,850	3,254	3,163
	<u>129,947</u>	<u>137,337</u>	<u>126,900</u>
Total expenses (note 12)			
Annual surplus	518	51,238	16,784
Accumulated surplus beginning of year	<u>633,109</u>	<u>633,109</u>	<u>616,325</u>
Accumulated surplus end of year	<u>\$ 633,627</u>	<u>\$ 684,347</u>	<u>\$ 633,109</u>

See accompanying notes to the consolidated financial statements

The Corporation of the City of North Vancouver
Consolidated Statement of Change in Net Financial Assets
Year ended December 31, 2022 with comparative figures for 2021
(in thousands of dollars)

	2022 Budget	2022	2021
	(notes 2(i) and 14)		
Annual surplus	\$ 518	\$ 51,238	\$ 16,784
Acquisition of tangible capital assets	(217,998)	(35,674)	(32,751)
Non-cash developer contributed assets	-	(1,540)	(737)
Proceeds on sale of tangible capital assets	-	120	213
Depreciation of tangible capital assets	17,400	17,969	17,099
Loss on disposition of tangible capital assets	-	1,143	714
	<u>(200,598)</u>	<u>(17,982)</u>	<u>(15,462)</u>
Acquisition of inventories		(1,173)	(1,182)
Acquisition of prepaid expenses	-	(3,741)	(1,591)
Use of inventories	-	971	1,140
Use of prepaid expenses	-	2,531	1,874
	<u>-</u>	<u>(1,412)</u>	<u>241</u>
Increase (decrease) in net financial assets	(200,080)	31,844	1,563
Net financial assets, beginning of year	<u>169,732</u>	<u>169,732</u>	<u>168,169</u>
Net financial assets, end of year	<u>\$ (30,348)</u>	<u>\$ 201,576</u>	<u>\$ 169,732</u>

See accompanying notes to the consolidated financial statements

The Corporation of the City of North Vancouver
Consolidated Statement of Cash Flows
Year ended December 31, 2022 with comparative figures for 2021
(in thousands of dollars)

	2022	2021
Cash provided by (used for):		
Operating Transactions		
Annual surplus	\$ 51,238	\$ 16,784
Items not involving cash:		
Depreciation expense	17,969	17,099
Loss on disposal of tangible capital assets	1,143	714
Non-cash developer contributed assets	(1,540)	(737)
Lonsdale Energy Corp. income	(213)	(666)
Changes in non-cash operating items:		
Increase in due from other governments	(1,125)	(90)
Decrease (increase) in accounts receivable	1,229	(418)
Change in loan to Lonsdale Energy Corp.	390	(525)
Decrease in interest receivable	1,730	3,698
Decrease in accounts payable and accrued liabilities	(481)	(16,675)
Increase in deferred revenue	3,349	2,126
Decrease in deferred lease revenue	(509)	(1,995)
Increase (decrease) in deferred development cost charges	(248)	109
Increase in accrued employee future benefits	110	157
Increase (decrease) in advances and other liabilities	111	(274)
Increase in inventories	(202)	(43)
Decrease (increase) in prepaid expenses	(1,210)	284
	<u>71,741</u>	<u>19,548</u>
Capital Transactions		
Cash used to acquire tangible capital assets	(35,674)	(32,751)
Proceeds from sale of tangible capital assets	120	213
	<u>(35,554)</u>	<u>(32,538)</u>
Investing Transactions		
Increase in temporary investments	(70,531)	(47,937)
Decrease in portfolio investments	21,185	19,035
	<u>(49,346)</u>	<u>(28,902)</u>
Financing Transactions		
Repayment of long-term debt	(237)	(228)
Decrease in cash	(13,396)	(42,120)
Cash, beginning of year	74,571	116,691
Cash, end of year	<u>\$ 61,175</u>	<u>\$ 74,571</u>

See accompanying notes to the consolidated financial statements

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

1. OPERATIONS

The City of North Vancouver (the “City”) was incorporated in 1907 and operates under the provisions of the Community Charter and the Local Government Act of British Columbia. The City’s principal activity is the provision of local government services to residents of the incorporated area. These include administrative, protective, transportation, environmental, recreational, water and sanitary services.

2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the City have been prepared in accordance with Canadian public sector accounting standards, as prescribed by the Public Sector Accounting Board (“PSAB”). The significant accounting policies are summarized below:

(a) Basis of Presentation

The consolidated financial statements include the accounts of all the funds of the City, the accounts of the North Vancouver City Library, which is controlled by the City, the City’s 33.94% proportionate share of the operations of the North Vancouver Recreation Commission, and the City’s 50% proportionate share of the operations of the North Vancouver Museum and Archives Commission. The City’s investment in Lonsdale Energy Corporation (“LEC”), a wholly owned government business enterprise, is accounted for using the modified equity method.

The City has an agreement with the District of North Vancouver in the operation and management of the North Vancouver Recreation Commission, and the City includes its proportionate share in the City’s consolidated financial statements. The current agreement specifies that the operating costs shall be paid 33.94% (2021 – 33.94%) by the City and 66.06% (2021 – 66.06%) by the District of North Vancouver. Each municipality is responsible for its own facilities and pays 100% of all capital costs relating to improvement, expansion and replacement of buildings or facility equipment.

The City also has an agreement with the District of North Vancouver in the operation and management of the North Vancouver Museum and Archives Commission, and the City includes its proportionate share in the City’s consolidated financial statements. The current agreement specifies that the operating costs shall be paid 50% (2021 – 50%) by the City and 50% (2021 – 50%) by the District of North Vancouver. Each municipality is responsible for its own facilities and pays 100% of all capital costs relating to improvement, expansion and replacement of buildings or facility equipment.

(b) Basis of Accounting

Revenue is recorded on an accrual basis and recognized when earned. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Revenue Recognition

Taxes are recognized as revenue in the year that the taxes are authorized, the taxable event occurs and they are considered collectible. Through the British Columbia Assessments appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded. Levies imposed for Regional District services and other taxing authorities are not included. Lease revenue is recognized on a straight-line basis over the term of the lease.

Charges for sewer, water and solid waste usage are recorded as user fees. Connection fees revenues are recognized when the connection has been established.

Sale of service and other revenue are recognized on an accrual basis.

(d) Deferred Revenue

Deferred revenue consists of prepaid property taxes, prepaid business licenses, and fees paid in advance for services yet to be provided.

(e) Deferred Lease Revenue

Deferred lease revenue consists of funds collected in advance of rental periods for Long-Term Prepaid Leases, which will be recognized as revenue, on a straight line basis, over the term of the lease.

(f) Deferred Development Cost Charges

Development cost charges collected to pay for future capital projects are deferred upon receipt and recognized as revenue when the capital costs for which they were collected are incurred.

(g) Temporary Investments

Temporary investments include bank issued notes and bonds and provincial bonds and debentures maturing in the subsequent year and are valued at the lower of cost or market value.

(h) Portfolio Investments

Portfolio investments include bank issued notes and bonds and provincial bonds and debentures maturing after the subsequent year end. Securities are recorded at their cost and written down to reflect losses in value that are other than temporary.

(i) Budget Figures

The budget figures are based on the five year financial plan adopted on April 11th, 2022.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Government Transfers

Unrestricted government transfers are recognized as revenue in the year that the transfer is authorized by the issuing government and any eligibility criteria have been met. Restricted government transfers, in the way of grants or other transfers, are recognized as revenue in the year in which any stipulations that create liabilities are met.

(k) Employee Future Benefits

The City and its employees make contributions to the Municipal Pension Plan. As this plan is a multi-employer plan, contributions are expensed as incurred.

Sick leave and post-employment benefits also accrue to the City's employees. The liabilities related to these benefits are actuarially determined based on services and best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefits plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

(l) Long-term Debt

Long-term debt is recorded in the consolidated financial statements net of sinking fund payments and adjustments.

(m) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They may have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost less residual value of the tangible capital assets, excluding land, is amortized on a straight line basis over their estimated useful lives as follows:

Land improvements	Straight line over useful life of each asset unit	10 – 100 years
Parks	Straight line over useful life of each asset unit	10 – 75 years
Buildings	Straight line over useful life of each asset unit	10 – 100 years
Machinery & equipment	Straight line over useful life of each asset unit	3 – 25 years
Vehicles	Straight line over useful life of each asset unit	6 – 25 years
Infrastructure	Straight line over useful life of each asset unit	7 – 100 years
Library materials	Straight line over useful life of each asset unit	2 – 5 years
Work in progress	Not depreciated until put into use	

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Non-Financial Assets (continued)

(ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions or transfers from developers are recorded at their estimated fair value at the date of receipt and also are recorded as revenue.

(iii) Works of Art and Historic Assets

The City and the Museum and Archives Commission manages and controls various works of art and non-operational historic assets including buildings, artifacts, paintings and sculptures located at City sites and public display areas.

Works of art and historic assets are not recorded as assets in these consolidated financial statements.

(iv) Natural Resources

Horticultural assets such as treed areas, grassy areas and gardens are not recognized as assets in the consolidated financial statements.

(v) Interest Capitalization

The City does not capitalize interest costs associated with the construction of a tangible capital asset.

(vi) Leased Tangible Capital Assets

Leases that transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the payments are charged to expenses as incurred.

(vii) Inventories

Inventories held for consumption are recorded at the lower of weighted average cost and replacement cost.

(n) Estimates

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts in the consolidated financial statements and the disclosure of contingent liabilities. Areas requiring significant estimation are post-employment benefits, compensated absences and termination benefits, estimated useful life of tangible capital assets and measurement of contingent liabilities. Actual results could differ from these estimates.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Segment Disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information related to expenses. See note 12.

(p) Contaminated Sites

A liability for contaminated sites is recognized when a site is not in productive use or an unexpected event has occurred and the following criteria are met:

- i) an environmental standard exists;
- ii) contamination exceeds the environmental standard;
- iii) the City is directly responsible or accepts responsibility;
- iv) it is expected that future economic benefits will be given up; and
- v) a reasonable estimate of the amount can be made

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

3. INVESTMENTS

(a) Temporary Investments

The fair value of temporary investments at December 31, 2022 was \$174,401,892 (2021 - \$106,252,156). Financial instruments included in temporary investments range in maturity date from January 2023 to December 2023, and range in yield from 1.05% to 4.80%. Included in temporary investments is \$140,120,709 (2021 - \$50,351,077) in High Interest Savings Accounts.

(b) Portfolio Investments

The fair value of portfolio investments at December 31, 2022 was \$63,932,662 (2021 - \$91,472,860). These investments range in maturity from January 2024 to May 2031, and range in yield from 1.30% to 7.52%.

4. INVESTMENT IN LONSDALE ENERGY CORPORATION ("LEC")

The City owns all the issued and outstanding shares of LEC, which was incorporated under the Business Corporations Act (British Columbia) on July 7, 2003. LEC operates a district energy system providing hydronic energy to residential, institutional and commercial buildings in the City of North Vancouver.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

4. INVESTMENT IN LONSDALE ENERGY CORPORATION (“LEC”) (continued)

Summarized financial information relating to LEC is as follows:

	2022	2021
Cash and accounts receivable	\$ 3,002	\$ 2,956
Plant and equipment	38,420	37,381
Other assets	767	711
Total assets	<u>\$ 42,189</u>	<u>\$ 41,048</u>
Accounts payable and accrued liabilities	\$ 2,895	\$ 2,173
Deferred contributions	7,815	7,322
Debt ¹	26,653	26,940
Total Liabilities	<u>\$ 37,363</u>	<u>\$ 36,435</u>
Shareholder's equity	<u>\$ 4,826</u>	<u>\$ 4,613</u>
Total revenue	\$ 9,702	\$ 8,277
Total expenses	9,489	7,610
Net income	<u>\$ 213</u>	<u>\$ 667</u>

Included in the City's Consolidated Statement of Financial Position is "Investment in Lonsdale Energy Corp." in the amount of \$4,826,000 (2021 - \$4,613,000) and a ¹ loan receivable in the amount of \$26,653,000 (note 5) (2021 - \$27,043,000). Also, included in accounts receivable in the City's Consolidated Statement of Financial Position are receivables from LEC in the amount of \$1,122,000 (2021 - \$666,000).

5. LOAN RECEIVABLES

(a) Lonsdale Energy Corporation

The loan receivable balance of \$26,653,000 (2021 - \$27,043,000) consists of the following interest bearing promissory notes:

(a) On August 1, 2018, the City converted amounts due from LEC whereby LEC issued a 5 year promissory note to the City in the amount of \$33,661,966. The loan matures on August 1, 2023 and bears interest at 2.65% per annum. On July 15, 2019 and November 17, 2021, the City's Council authorized LEC to borrow an additional \$1,681,000 and \$290,000 respectively. These Promissory notes were subsequently issued and carry the same terms as the initial promissory note. The promissory notes to the City have been partially drawn upon with a balance owing at December 31, 2022 of \$26,653,000 (2021 - \$27,043,000).

All loans are due with a 12 month notice period and bear interest at 2.65% (2021 - 2.65%). Interest revenue of \$704,000 (2021 - \$709,000) and dividend revenue of \$53,900 (2021 - \$33,000) has been included in the Consolidated Statement of Operations.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

5. LOAN RECEIVABLES (continued)

(a) Lonsdale Energy Corporation (continued)

At the maturity date of the loan to LEC, the City may, at its discretion, extend the terms of the loan in whole or in part or LEC may repay the loan in whole or in part using either internal or external financing. Subsequent to December 31, 2022, on April 17, 2023, the City renewed and consolidated the outstanding and authorized loans with LEC on a 5-year demand term at an interest rate of 3.51% compounded quarterly as of August 1, 2023.

(b) British Columbia Photography and Media Arts Society (“The Polygon Gallery”)

The City converted a loan guarantee for the British Columbia Photography and Media Arts Society (“The Polygon Gallery”) to a loan agreement between the City and the Polygon Gallery in accordance with the Community Charter. The total debt issued was up to \$510,000, with the principal balance outstanding at December 31, 2022 was \$257,000. The loan agreement expires on March 27, 2027.

Interest revenue of \$10,361 (2021 - \$nil) has been included in the Consolidated Statement of Operations. The interest rate is set as the monthly prime interest rate.

6. DEBT

The City had financed the expansion of LEC by assuming debt on behalf of LEC through the Municipal Finance Authority in accordance with the Community Charter. Debt principal is reported net of repayments and actuarial adjustments. The City carries no other long-term debt. The total debt issued, including future principal re-payments and actuarial adjustments on the net outstanding debt outstanding as at December 31, 2022 was \$nil (2021 - \$237,098).

Interest expense of \$3,000 (2021 - \$6,000) has been included in the Consolidated Statement of Operations. The interest rate on long-term debt was 0.3% per annum.

The City has a revenue anticipation borrowing bylaw, 2020, No 8749 authorized to borrow up to \$35M to ensure the city is able to continue providing essential services to its citizens. There has been no drawdown on the facility (2021 - \$nil).

7. EMPLOYEE FUTURE BENEFITS

(a) Sick and Severance

Employees of the City are entitled to payments related to unused sick leave and severance upon retirement or resignation after ten years of service. The amount recorded for these benefits is based on an actuarial valuation done by an independent firm of actuaries using a projected benefit actuarial valuation method pro-rated on services. The most recent actuarial valuation of the City’s future benefits was completed as at December 31, 2022.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

7. EMPLOYEE FUTURE BENEFITS (continued)

(a) Sick and Severance (continued)

Information regarding the City's obligations for these benefits, including 100% of the North Vancouver City Library and its proportionate share of the North Vancouver Recreation Commission, and North Vancouver Museum and Archives Commission, is as follows:

	<u>2022</u>	<u>2021</u>
Benefit obligation - beginning of the year	\$ 7,906	\$ 8,505
Add: Current service costs	731	789
Interest on accrued benefit obligation	206	186
Less: Actuarial gain	(1,115)	(778)
Benefits paid	(784)	(796)
Benefit obligation - end of the year	<u>\$ 6,944</u>	<u>\$ 7,906</u>
Add: Unamortized actuarial gain	1,552	480
Accrued benefit liability - end of the year	<u>\$ 8,496</u>	<u>\$ 8,386</u>

The significant actuarial assumptions adopted in measuring the City's accrued benefit liability are as follows:

	<u>2022</u>	<u>2021</u>
Discount rates	4.50%	2.50%
Future inflation rates	2.00%	2.00%
Compensation increases	2.58% to 4.63%	2.58% to 4.63%

The unamortized actuarial gain is amortized over a period equal to the employees' average remaining service lifetime of eleven years for the City (2021 - 11 years).

(b) Council Retirement Stipend

Starting 2005, Council Members are entitled to a retirement stipend based on 9.98% of the individual's total indemnity received subsequent to 2002. These amounts are accrued as earned and recorded in accounts payable and accrued liabilities.

The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)

8. TANGIBLE CAPITAL ASSETS

2022	Land	Land Improvements	Parks	Buildings	Machinery & Equipment	Vehicles	Infrastructure	Library Materials	Work in Progress	Total
Costs										
Balance beginning of year	\$ 44,909	\$ 82,368	\$ 55,657	\$ 149,690	\$ 24,018	\$ 12,585	\$ 250,762	\$ 942	\$ 71,357	\$ 692,288
Additions and Adjustments	1,320	50	3,160	121	3,243	1,474	27,773	218	(145)	37,214
Disposals	-	7	1,122	682	1,160	1,341	1,502	205	-	6,019
Balance end of year	\$ 46,229	\$ 82,411	\$ 57,695	\$ 149,129	\$ 26,101	\$ 12,718	\$ 277,033	\$ 955	\$ 71,212	\$ 723,483
Accumulated Depreciation										
Balance beginning of year	\$ -	\$ 19,083	\$ 19,281	\$ 72,475	\$ 18,134	\$ 6,611	\$ 95,150	\$ 467	\$ -	\$ 231,201
Depreciation and Adjustments	-	2,433	1,918	4,970	2,502	760	5,170	216	-	17,969
Disposals	-	7	1,086	360	1,160	1,062	876	205	-	4,756
Balance end of year	\$ -	\$ 21,509	\$ 20,113	\$ 77,085	\$ 19,476	\$ 6,309	\$ 99,444	\$ 478	\$ -	\$ 244,414
Net Book Value	\$ 46,229	\$ 60,902	\$ 37,582	\$ 72,044	\$ 6,625	\$ 6,409	\$ 177,589	\$ 477	\$ 71,212	\$ 479,069
2021										
Cost										
Balance beginning of year	\$ 43,909	\$ 82,357	\$ 55,508	\$ 141,793	\$ 23,382	\$ 11,867	\$ 244,320	\$ 929	\$ 57,677	\$ 661,742
Additions	1,000	11	149	7,897	1,134	1,391	7,990	236	71,357	91,165
Disposals	-	-	-	-	498	673	1,548	223	57,677	60,619
Balance end of year	\$ 44,909	\$ 82,368	\$ 55,657	\$ 149,690	\$ 24,018	\$ 12,585	\$ 250,762	\$ 942	\$ 71,357	\$ 692,288
Accumulated Depreciation										
Balance beginning of year	\$ -	\$ 16,655	\$ 17,365	\$ 66,996	\$ 17,091	\$ 6,491	\$ 91,042	\$ 477	\$ -	\$ 216,117
Depreciation expense	-	2,428	1,916	5,479	1,541	692	4,830	213	-	17,099
Disposals	-	-	-	-	498	572	722	223	-	2,015
Balance end of year	\$ -	\$ 19,083	\$ 19,281	\$ 72,475	\$ 18,134	\$ 6,611	\$ 95,150	\$ 467	\$ -	\$ 231,201
Net Book Value	\$ 44,909	\$ 63,285	\$ 36,376	\$ 77,215	\$ 5,884	\$ 5,974	\$ 155,612	\$ 475	\$ 71,357	\$ 461,087

(a) Work in Progress

Work in progress having a cost of \$71,212,000 (2021 - \$71,357,000) has not been amortized. Amortization of these assets will commence when the asset is in service.

(b) Developer Contributed Tangible Capital Assets and Other Transfers

Developer contributed tangible capital assets and other transfers of \$1,540,000 (2021 - \$737,000) have been recognized during the year.

The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)

9. ACCUMULATED SURPLUS

	2022	2021
General funds – general, water and sewer & drainage (a)	\$ 55,002	\$ 51,719
Reserve fund (b)	124,527	100,376
Capital fund (c)	504,818	481,014
Accumulated surplus, end of year	<u>\$ 684,347</u>	<u>\$ 633,109</u>

(a) General funds – general, water and sewer

	2022	2021
Appropriated:		
General fund	\$ 21,867	\$ 17,408
Water fund	4,112	2,547
Sewer & Drainage fund	14,049	11,508
Unappropriated:		
General fund	9,094	14,002
Water fund	3,478	1,446
Sewer & Drainage fund	690	690
General funds – COVID-19 Safe Restart Grant	1,712	4,118
	<u>\$ 55,002</u>	<u>\$ 51,719</u>

(b) Reserve Funds

	Balance December 31, 2021	Contributions & Transfers	Earnings	Less Expenditures	Balance December 31, 2022
Machinery and Equipment					
Engineering	\$ 3,295	\$ 187	\$ 180	\$ 442	\$ 3,220
Fire	268	268	31	200	367
General	65	-	7	20	52
Computer	107	38	3	52	96
Building	236	-	-	95	141
Local Improvements	780	11	22	11	802
Affordable Housing	6,984	3,588	292	238	10,626
Tax Sale Lands	34,576	-	1,211	721	35,066
Waterworks	4,774	-	161	-	4,935
Parking	341	167	6	508	6
Civic Amenity	44,961	33,105	3,043	30,777	50,332
Justice Administration Accommodation	80	-	-	8	72
Streets DCC	-	1,092	-	1,092	-
Parks DCC	-	1,218	-	1,218	-
Lower Lonsdale Amenity	8	-	-	-	8
Lower Lonsdale Legacy	2,631	-	88	47	2,672
Infrastructure	269	-	562	-	831
Public Art	599	85	21	70	635
Marine Drive Community Amenity	-	-	-	-	-
Sustainable Transportation	164	88	5	67	190
Carbon Fund	238	65	13	(236)	552
Civic Amenity HJRC	-	37,831	510	24,417	13,924
Total	<u>\$ 100,376</u>	<u>\$ 77,743</u>	<u>\$ 6,155</u>	<u>\$ 59,747</u>	<u>\$ 124,527</u>

(c) Capital Fund

	2022	2021
Invested in tangible capital assets	\$ 479,069	\$ 461,087
Appropriated capital funds	25,749	19,927
	<u>\$ 504,818</u>	<u>\$ 481,014</u>

The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)

10. COMMITMENTS AND CONTINGENCIES

(a) Property Taxes

The City is obliged to levy, collect and remit property taxes on behalf of, and to finance the arrears of property taxes of, other bodies as follows:

	2022	2021
Tax collected	\$ 127,265	\$ 125,024
Less collections for and remittances to other bodies:		
Provincial Government - Schools	\$ 41,153	\$ 41,917
Greater Vancouver Regional District	2,029	1,935
Greater Vancouver Transportation Authority	9,878	10,033
British Columbia Assessment Authority	1,538	1,565
Municipal Finance Authority	8	7
BIA Lower Lonsdale Society	500	511
	\$ 55,106	\$ 55,968
Property Value Tax	\$ 72,159	\$ 69,056

(b) Pension Liability

The City and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2021, the plan has about 227,000 active members and approximately 118,000 retired members. Active members include approximately 42,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2024, with results available in 2025.

The City paid \$4,514,000 (2021 - \$4,521,000) for employer contributions to the plan in fiscal 2022.

The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)

10. COMMITMENTS AND CONTINGENCIES (continued)

(b) Pension Liability (continued)

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

(c) Contingent Liabilities

The City is currently engaged in or party to certain legal actions, assessment appeals and other existing conditions involving uncertainty which may result in material loss. A reasonable estimate of these future liabilities has been made where possible and is recorded in the financial statements as a liability. Where the outcomes or amounts or losses are uncertain, management has determined that there are no potential material amounts involved.

(d) E-Comm

The City is a member of Emergency Communications for British Columbia, Incorporated ("E-Comm"), an organization comprised predominately of member municipalities, for the purpose of providing emergency dispatch services. The City is represented on the board and as a class "A" shareholder has voting rights should the organization want to incur additional debt.

The E-Comm facility was constructed using debt as a financing mechanism and members are liable for a proportionate share of that debt. This debt is repaid by members through annual fees charged by E-Comm. Should E-Comm dissolve, the members would be liable for a proportionate share of any residual debt. Alternatively, should members choose to opt out of E-Comm they would be liable for a proportionate share of debt at the time of withdrawal.

The City holds 2 class "A" shares and one class "B" share.

(e) Contractual Obligations

As at December 31, 2022 the City had entered into various construction contracts for a total outstanding value of \$164.6M.

11. TRUST FUNDS

Certain assets have been conveyed or assigned to the City to be administered as directed by an agreement or statute. The City holds the assets for the benefit of, and stands in a fiduciary relationship to, the beneficiary. The Cemetery Trust Fund, totaling \$3,648,000 (2021 - \$3,437,000), which is administered by the City, has not been included with the City's accounts.

The Corporation of the City of North Vancouver

Notes to Consolidated Financial Statements

Year ended December 31, 2022

(tabular amounts in thousands of dollars)

12. SEGMENTED INFORMATION

The City is a diversified municipal government entity in the Province of British Columbia that provides a wide range of services to its citizens. Certain functional areas have been combined and separately disclosed in the segmented information. The segments and the services they provide are as follows:

General Government

General Government provides the administrative and legislative services that support the various sectors of the City. Functions include financial planning and reporting, economic development and legislative services.

Transportation and Transit

The Transportation and Transit division aims to provide enhanced access to public transit, safe pedestrian and cyclist routes, accessible transportation for people with limited mobility and maintain existing infrastructure. These goals are achieved through street design, traffic signals and signs, street lighting and road maintenance activities.

Health, Social Services and Housing

Health, Social Services and Housing encompasses a wide variety of City funded initiatives aimed at supporting the social structure and sustainability of the community. Included are cemetery operations, youth and family support services, seniors programs and homeless prevention initiatives.

Development Services

Development Services' focus is community planning, which includes land use guidelines, the management of City owned lands, heritage planning and development of the City's official community plan.

Protective Services

Protective Services is comprised of the North Vancouver RCMP detachment, the North Vancouver City Fire Department and bylaw enforcement. The North Vancouver RCMP detachment plays an integral role in the protection of North Vancouver residents and their property through crime prevention and detection, emergency response and victim services. The North Vancouver City Fire Department is responsible to provide fire suppression service, fire prevention services and fire safety education.

Parks, Recreation and Culture

Parks, Recreation and Culture provides access to recreation facilities, the operation and maintenance of the City's many parks and trails, the North Vancouver City Library and the City's participation in the North Vancouver Museum and Archives and the North Vancouver Recreation and Culture Commission.

Water Utilities

The Water Utility, in conjunction with Metro Vancouver, provides safe, clean, reliable water to the residents and businesses of the City of North Vancouver.

Sewer & Drainage Utilities

The Sewer & Drainage Utility collects waste water and transports it to trunk water mains and wastewater treatment plants operated by Metro Vancouver. In addition to the collection of wastewater, the Sewer Utility also manages the City's 150km storm drainage system which diverts rainfall runoff with an emphasis on flood prevention.

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

12. SEGMENTED INFORMATION (continued)

Solid Waste

The Solid Waste Utility provides curbside garbage, recycling and yard trimmings collection to the residents of the City of North Vancouver.

The Consolidated Statement of Operations by segment and services is as follows:

	Expenses							Annual Surplus(Deficit)
	Revenues	Wages & Benefits	Goods & Supplies	Services	Depreciation	Capitalized	Total	
General government	\$ 124,494	\$ 18,648	\$ 5,169	\$ (275)	\$ 5,508	\$ (2,819)	\$ 26,231	\$ 98,263
Transportation and transit	4,926	3,293	782	12,755	3,639	(9,698)	10,771	(5,845)
Health, social services and housing	615	451	149	2,254	4	(62)	2,796	(2,181)
Development services	10,275	5,733	33	1,950	-	-	7,716	2,559
Protective services	1,393	19,156	938	7,716	710	(272)	28,248	(26,856)
Parks, recreation and culture	11,792	15,864	1,461	30,822	6,312	(20,063)	34,396	(22,604)
Water utilities	15,655	1,811	8,626	1,488	948	(1,149)	11,724	3,931
Sewer utilities	16,081	1,884	415	10,437	848	(1,383)	12,201	3,880
Solid waste	3,344	1,518	86	1,650	-	-	3,254	91
2022	\$ 188,575	\$ 68,358	\$ 17,659	\$ 68,797	\$ 17,969	\$ (35,446)	\$ 137,337	\$ 51,238
2021	\$ 143,684	\$ 64,156	\$ 19,605	\$ 58,791	\$ 17,099	\$ (32,751)	\$ 126,900	\$ 16,784

13. DEFERRED LEASE REVENUE

In 2020 the City entered into an agreement for the Harry Jerome Neighborhood Lands for a lease term of 99 years and included in deferred revenue is \$49.4M (2021 - \$49.9M).

The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)

14. BUDGET FIGURES

The budget figures presented in these consolidated financial statements include 100% of the North Vancouver City Library and the City's proportionate share of the North Vancouver Recreation Commission, and North Vancouver Museum and Archives Commission. The financial plan was approved by Council as the Financial Plan for the Years 2022 to 2026 Bylaw, 2022, No. 8918 on April 11th, 2022. The table below reconciles the approved budget to the budget figures reported.

	<u>Financial Plan Bylaw</u>
Revenue per Statement of Operations	\$ 130,465
Less:	
Budget adjustments for consolidation	(213)
Transfers from reserve	(1,775)
Interagency funds	<u>(6,285)</u>
	<u>(8,273)</u>
Revenue per Financial Plan Bylaw 8918	<u>122,192</u>
Expenses per Statement of Operations	129,947
Adjustments:	
Decrease for capital expenditures	(5,549)
Increase for non-capital projects	1,962
Budget adjustments for consolidation	4,323
Decrease for interagency payments	<u>(6,285)</u>
	<u>(5,549)</u>
Expenses per Financial Plan Bylaw 8918	<u>124,398</u>
Deficit for the year	(2,206)
Reserves and capital:	
Capital expenditures	(217,998)
Depreciation	17,400
Equity	(17,243)
Transfers from reserves	92,659
Proceeds from debt	109,000
Debt servicing	(625)
External contributions	<u>19,013</u>
Annual budgeted surplus per Financial Plan Bylaw 8918	<u><u>\$ -</u></u>

**The Corporation of the City of North Vancouver
Notes to Consolidated Financial Statements
Year ended December 31, 2022
(tabular amounts in thousands of dollars)**

15. COVID-19 IMPACT

Subsequent to the previous year end, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impacts of COVID-19 continue, there could be specific impact on the City, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the City's assets and future ability to deliver services and projects.

The Corporation of the City of North Vancouver
Schedule A - Unaudited
Year ended December 31, 2022
(tabular amounts in thousands of dollars)

Schedule A: COVID-19 Safe Restart Grant

	<u>2022</u>
2021 Grant Funding Balance	\$ 4,118
Grant Expenditure:	
Business Continuity	(337)
Community Resiliency & Recovery	(285)
City Services	(1,010)
Response & Emerging Issues	(28)
Capital Projects Shortfalls Due to COVID-19	<u>(746)</u>
2022 Grant Funding Balance	<u>\$ 1,712</u>



DISQUALIFICATIONS

No Councillors were disqualified from holding office in 2022 under the provisions set out in the Community Charter.

A handwritten signature in black ink, appearing to read 'K. Graham', followed by a period.

Karla Graham
Corporate Officer

RECEPTION





OUR VISION:
THE HEALTHIEST SMALL CITY
IN THE WORLD



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