



**AGENDA FOR THE REGULAR MEETING OF COUNCIL,
HELD ELECTRONICALLY FROM CITY HALL,
141 WEST 14TH STREET, NORTH VANCOUVER, BC, ON
MONDAY, JANUARY 25, 2021 AT 5:30 PM**

“Live” Broadcast via City Website www.cnv.org/LiveStreaming
Complete Agenda Package available at www.cnv.org/CouncilMeetings

CALL TO ORDER

APPROVAL OF AGENDA

1. Regular Council Meeting Agenda, January 25, 2021

ADOPTION OF MINUTES

2. Regular Council Meeting Minutes, January 18, 2021

PROCLAMATION

International Holocaust Remembrance Day – January 27, 2021

PUBLIC INPUT PERIOD

CONSENT AGENDA

Item *3 is listed in the Consent Agenda for consideration.

BYLAW – ADOPTION

- *3. “Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2019, No. 8738”
(Birmingham & Wood Architects and Planners, 242 West 4th Street, CD-721)

DELEGATION

Paul Riches and Lukas Strauts, Representatives, Altitude Football Club (Altitude FC)

CORRESPONDENCE

4. Paul Riches, Representative, Altitude FC – Proposed Use of Kinsman Field

REPORT

5. Altitude FC Proposed Use of Kinsman Field

PRESENTATION

2021-2030 Draft Preliminary Capital Plan – Director, Finance

REPORT

6. 2021-2030 Draft Preliminary Capital Plan

COUNCIL INQUIRIES / REPORTS

NEW ITEMS OF BUSINESS

NOTICES OF MOTION

RECESS TO CLOSED SESSION

THAT Council recess to the Committee of the Whole (Closed Session) pursuant to the *Community Charter*, Section 90(1)(a) [personal information].

REPORT OF THE COMMITTEE OF THE WHOLE (CLOSED SESSION)

ADJOURN

CALL TO ORDER

APPROVAL OF AGENDA

1. Regular Council Meeting Agenda, January 25, 2021

ADOPTION OF MINUTES

2. Regular Council Meeting Minutes, January 18, 2021

PROCLAMATION

International Holocaust Remembrance Day – January 27, 2021

PUBLIC INPUT PERIOD

The Public Input Period is addressed in sections 12.20 to 12.28 of “Council Procedure Bylaw, 2015, No. 8500.”

The time allotted for each speaker addressing Council during the Public Input Period is 2 minutes, with the number of speakers set at 5 persons. Speakers’ comments will be audio recorded, as well as live-streamed on the City’s website, and will form part of the public record.

As City Hall remains closed to the public, the Regular Council Meetings will be held electronically via “WebEx”. To speak during the Public Input Period of a Regular Council Meeting, pre-registration is required by completing an online form at cnv.org/PublicInputPeriod. Persons can also pre-register by phoning 604-990-4230 and providing contact information. **All pre-registration must be submitted no later than 12:00 noon on the day of the meeting.**

Once you have pre-registered, you will receive login/call-in instructions via email/phone.

You will be required to login or phone into the Council meeting between 5:00 and 5:15 pm on the day of the meeting. At the meeting, speakers will be asked to state their name and address for the record. If speakers have written materials to accompany their presentation, these materials must be emailed to the Corporate Officer at clerks@cnv.org no later than 12:00 noon on the day of the meeting.

The Public Input Period provides an opportunity for comment only and places the speaker’s concern on record, without the expectation of a response from Council.

Speakers must comply with the General Rules of Conduct set out in section 5.1 of “Council Procedure Bylaw, 2015, No. 8500” and may not speak with respect to items as listed in section 12.25(2).

Speakers are requested not to address matters that refer to items from a concluded Public Hearing/Public Meeting or to Public Hearings, Public Meetings and Committee meetings when those matters are scheduled on the same evening’s agenda, as an opportunity for public input is provided when the particular item comes forward for discussion.

Please address the Mayor as “Your Worship” or “Mayor, followed by his/her surname”. Councillors should be addressed as “Councillor, followed by their surname”.

CONSENT AGENDA

Item *3 is listed in the Consent Agenda for consideration.

RECOMMENDATION:

THAT the recommendation listed within the “Consent Agenda” be approved.

START OF CONSENT AGENDA

BYLAW – ADOPTION

- *3. “Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2019, No. 8738”
(Birmingham & Wood Architects and Planners, 242 West 4th Street, CD-721)

RECOMMENDATION:

THAT “Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2019, No. 8738”
(Birmingham & Wood Architects and Planners, 242 West 4th Street, CD-721) be
adopted, signed by the Mayor and Corporate Officer and affixed with the
corporate seal.

END OF CONSENT AGENDA

DELEGATION

Paul Riches and Lukas Strauts, Representatives, Altitude Football Club (Altitude FC)

Re: Altitude FC

Item 4 refers.

CORRESPONDENCE

4. Paul Riches, Representative, Altitude Football Club (Altitude FC),
January 14, 2021– File: 12-5920-01-0001/2021

Re: Altitude FC – Proposed Use of Kinsman Field

RECOMMENDATION:

THAT the correspondence from Paul Riches, Representative, Altitude FC, dated
January 14, 2021, regarding the proposed use of Kinsman Field, be received
with thanks.

REPORT

5. Altitude FC Proposed Use of Kinsman Field – File: 12-5920-01-0001/2021

Report: Manager, Parks and Environment, January 13, 2021

RECOMMENDATION:

PURSUANT to the report of the Manager, Parks and Environment, dated January 13, 2021, entitled “Altitude FC Proposed Use of Kinsman Field”:

THAT the request to charge admission while using Kinsman Field for the home games of the 2021 Altitude FC be supported;

AND THAT staff continue to work with Altitude FC to identify potential future community partnership opportunities.

PRESENTATION

2021-2030 Draft Preliminary Capital Plan – Director, Finance

Item 6 refers.

REPORT

6. 2021-2030 Draft Preliminary Capital Plan – File: 05-1705-30-0019/2021

Report: Director, Finance, January 14, 2021

RECOMMENDATION:

PURSUANT to the report of the Director, Finance, dated January 14, 2021, entitled “2021-2030 Draft Preliminary Capital Plan”:

THAT members of Council provide input on the 2021-2030 Draft Preliminary Capital Plan;

AND THAT the Capital Plan be adjusted on the basis of feedback received and brought back to a future Council meeting for consideration.

COUNCIL INQUIRIES / REPORTS

NEW ITEMS OF BUSINESS

NOTICES OF MOTION

RECESS TO CLOSED SESSION

THAT Council recess to the Committee of the Whole (Closed Session) pursuant to the *Community Charter*, Section 90(1)(a) [personal information].

REPORT OF THE COMMITTEE OF THE WHOLE (CLOSED SESSION)

ADJOURN

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MINUTES OF THE REGULAR MEETING OF COUNCIL, HELD ELECTRONICALLY FROM CITY HALL, 141 WEST 14TH STREET, NORTH VANCOUVER, BC, ON **MONDAY, JANUARY 18, 2021**

PRESENT

COUNCIL MEMBERS

Mayor L. Buchanan
Councillor H. Back
Councillor D. Bell
Councillor A. Girard
Councillor T. Hu
Councillor J. McIlroy
Councillor T. Valente

STAFF MEMBERS

L. McCarthy, CAO
K. Graham, Corporate Officer
C. Baird, Deputy Corporate Officer
J. Peters, Assistant City Clerk
H. Granger, City Solicitor
B. Themens, Director, Finance
M. Epp, Director, Planning and Development
R. Skene, Director, Community and Partner Engagement
M. Hunter, Manager, Parks and Environment

The meeting was called to order at 5:30 pm.

APPROVAL OF AGENDA

Moved by Councillor McIlroy, seconded by Councillor Bell

1. Regular Council Meeting Agenda, January 18, 2021

CARRIED UNANIMOUSLY

ADOPTION OF MINUTES

Moved by Councillor McIlroy, seconded by Councillor Bell

2. Regular Council Meeting Minutes, December 14, 2020
3. Special Regular Council Meeting Minutes, January 11, 2021

CARRIED UNANIMOUSLY

PROCLAMATION

Mayor Buchanan declared the following proclamation:

Alzheimer's Awareness Month – January 2021

PUBLIC INPUT PERIOD

Nil.

DELEGATION

Dr. Lorrie Welch, Math and Science Teacher, Tavie Johnson and Lily Neville, Students, Seycove Secondary School

Re: North Shore Way

Dr. Lorrie Welch, Math and Science Teacher and Tavie Johnson and Lily Neville, Students, Seycove Secondary School, provided a PowerPoint presentation regarding the “North Shore Way” and responded to questions of Council.

CORRESPONDENCE

4. Dr. Lorrie Welch, Math and Science Teacher, Seycove Secondary School, December 8, 2020 – File: 05-1850-20-0005/2021

Re: North Shore Way

Moved by Councillor McIlroy, seconded by Councillor Back

THAT the correspondence from Dr. Lorrie Welch, Math and Science Teacher, Seycove Secondary School, dated December 8, 2020, regarding the “North Shore Way”, be received with thanks;

AND THAT Council support Seycove Secondary School with funding in the amount of \$1,500, to be allocated from the Council Contingency Fund.

CARRIED UNANIMOUSLY

DELEGATION

Valerie Dolgin, Community and Stakeholder Engagement, and Julia Staub-French, Executive Director, Family Services of the North Shore

Re: Update on Our Services to the Community

Valerie Dolgin, Community and Stakeholder Engagement, and Julia Staub-French, Executive Director, Family Services of the North Shore, provided a verbal presentation regarding the “Update on Our Services to the Community” and responded to questions of Council.

CORRESPONDENCE

5. Valerie Dolgin, Community and Stakeholder Engagement, Family Services of the North Shore, November 23, 2020 – File: 01-0230-01-0001/2021

Re: Update on Our Services to the Community

Moved by Councillor Girard, seconded by Councillor Bell

THAT the correspondence from Valerie Dolgin, Community and Stakeholder Engagement, Family Services of the North Shore, dated November 23, 2020, regarding the “Update on Our Services to the Community”, be received with thanks.

CARRIED UNANIMOUSLY

REPORT

6. Westview Elementary School Application for Playground Enhancement Funding
– File: 12-5810-01-0001/2021

Report: Parks and Greenways Planner, January 6, 2021

Moved by Councillor Girard, seconded by Councillor Back

PURSUANT to the report of the Parks and Greenways Planner, dated January 6, 2021, entitled “Westview Elementary School Application for Playground Enhancement Funding”:

THAT the application from North Vancouver School District No. 44 for enhancements to the Westview Elementary School playground be endorsed;

AND THAT a total funding contribution of \$74,977.82 be approved, with funds allocated from the City’s Public Elementary School Playground Enhancement Project.

CARRIED UNANIMOUSLY

COUNCIL INQUIRIES / REPORTS

Nil.

NEW ITEMS OF BUSINESS

Nil.

NOTICES OF MOTION

Nil.

RECESS TO CLOSED SESSION

Moved by Councillor Back, seconded by Councillor Valente

THAT Council recess to the Committee of the Whole (Closed Session) pursuant to the *Community Charter*, Sections 90(1)(c) [employee relations] and 90(1)(e) [land matter].

CARRIED UNANIMOUSLY

The meeting recessed to the Committee of the Whole (Closed Session) at 6:54 pm and reconvened at 7:12 pm.

REPORT OF THE COMMITTEE OF THE WHOLE (CLOSED SESSION)

7. Harry Jerome Projects – Release of Resolution from Closed Session
– File: 02-0800-30-0002/1

Report: Director, Strategic and Corporate Services, January 13, 2021

Moved by Councillor McIlroy, seconded by Councillor Girard

PURSUANT to the report of the Director, Strategic and Corporate Services, dated January 13, 2021, entitled “Harry Jerome Projects – Release of Resolution from Closed Session”:

THAT Council authorize the release of the following clause of the Closed resolution approved at the Special Committee of the Whole (Closed Session) on January 11, 2021:

“THAT staff work with the North Vancouver Recreation and Culture Commission on a closure plan for the existing Harry Jerome Community Recreation Centre and the closure of Memorial Gym for the end of 2021;”

AND THAT the report of the Director, Strategic and Corporate Services, dated January 13, 2021, entitled “Harry Jerome Projects – Release of Resolution from Closed Session”, remain in the Closed session.

CARRIED UNANIMOUSLY

ADJOURN

Moved by Councillor McIlroy, seconded by Councillor Valente

THAT the meeting adjourn.

CARRIED UNANIMOUSLY

The meeting adjourned at 7:13 pm.

“Certified Correct by the Corporate Officer”

CORPORATE OFFICER



Office of the Mayor

CITY OF NORTH VANCOUVER
BRITISH COLUMBIA

Proclamation

INTERNATIONAL HOLOCAUST REMEMBRANCE DAY

- WHEREAS** In 2005, the U.N. General Assembly designated January 27 – the anniversary of the liberation of Auschwitz-Birkenau – as International Holocaust Remembrance Day;
- WHEREAS** On this annual day of commemoration, every member state of the U.N. has an obligation to honour the victims of the Nazi era and to develop educational programs to help prevent future genocides;
- WHEREAS** The U.N. resolution that created IHRD rejects denial of the Holocaust and condemns discrimination and violence based on religion or ethnicity;
- WHEREAS** Canada offers refuge and new hope to immigrants, refugees and survivors, some of whom have escaped more recent genocides – and it is a place where people learn from each other and share cultures;
- AND WHEREAS** We join the Vancouver Holocaust Education Centre and our Jewish community on an annual day of commemoration to honour the victims of the Nazi era;
- NOW THEREFORE** I, Linda Buchanan, Mayor of the City of North Vancouver, do hereby proclaim **January 27, 2021** as **INTERNATIONAL HOLOCAUST REMEMBRANCE DAY** in the City of North Vancouver, the traditional territories of the Squamish and Tsleil-Waututh Nations.

So proclaimed on Monday, January 25, 2021

Linda C. Buchanan

Mayor Linda Buchanan

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THE CORPORATION OF THE CITY OF NORTH VANCOUVER

BYLAW NO. 8738

A Bylaw to amend “Zoning Bylaw, 1995, No. 6700”

The Council of The Corporation of the City of North Vancouver, in open meeting assembled, enacts as follows:

1. This Bylaw shall be known and cited for all purposes as **“Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2019, No. 8738” (Birmingham & Wood Architects and Planners, 242 West 4th Street, CD-721)**.
2. Division VI: Zoning Map of Document “A” of “Zoning Bylaw, 1995, No. 6700” is hereby amended by reclassifying the following lots as henceforth being transferred, added to and forming part of CD-721 (Comprehensive Development 721 Zone):

Lots	Block	D.L.	Plan	
25	124	271	750	from RT-1

3. Part 11 of Division V: Comprehensive Development Regulations of Document “A” of “Zoning Bylaw, 1995, No. 6700” is hereby amended by:
 - A. Adding the following section to Section 1100, thereof, after the designation “CD-720 Comprehensive Development 720 Zone”:

“CD-721 Comprehensive Development 721 Zone”
 - B. Adding the following to Section 1101, thereof, after the “CD-720 Comprehensive Development 720 Zone”:

“CD-721 Comprehensive Development 721 Zone”

In the CD-721 Zone, permitted Uses, regulations for permitted Uses, regulations for the size, shape and siting of Buildings and Structures and required Off-Street Parking shall be as in the RG-2 Zone, except that:

- (1) Section 562 (1) Purpose and (5) Density shall not apply and are replaced by the following:

The Principal Buildings shall not exceed a combined Gross Floor Area of 1.0 times the lot area;
- (2) Section 514 (4) and (5) (c) shall not apply;
- (3) Section 906 (3) (c) ii shall be waived;
- (4) Principal Buildings shall achieve a minimum of Step 3 of the BC building Code Step Code;

- (5) All exterior finishes, design and landscaping shall be approved by Advisory Design Panel.

READ a first time on the 18th day of November, 2019.

READ a second time on the 18th day of November, 2019.

READ a third time on the 9th day of December, 2019.

ADOPTED on the <> day of <>, 2021.

MAYOR

CORPORATE OFFICER

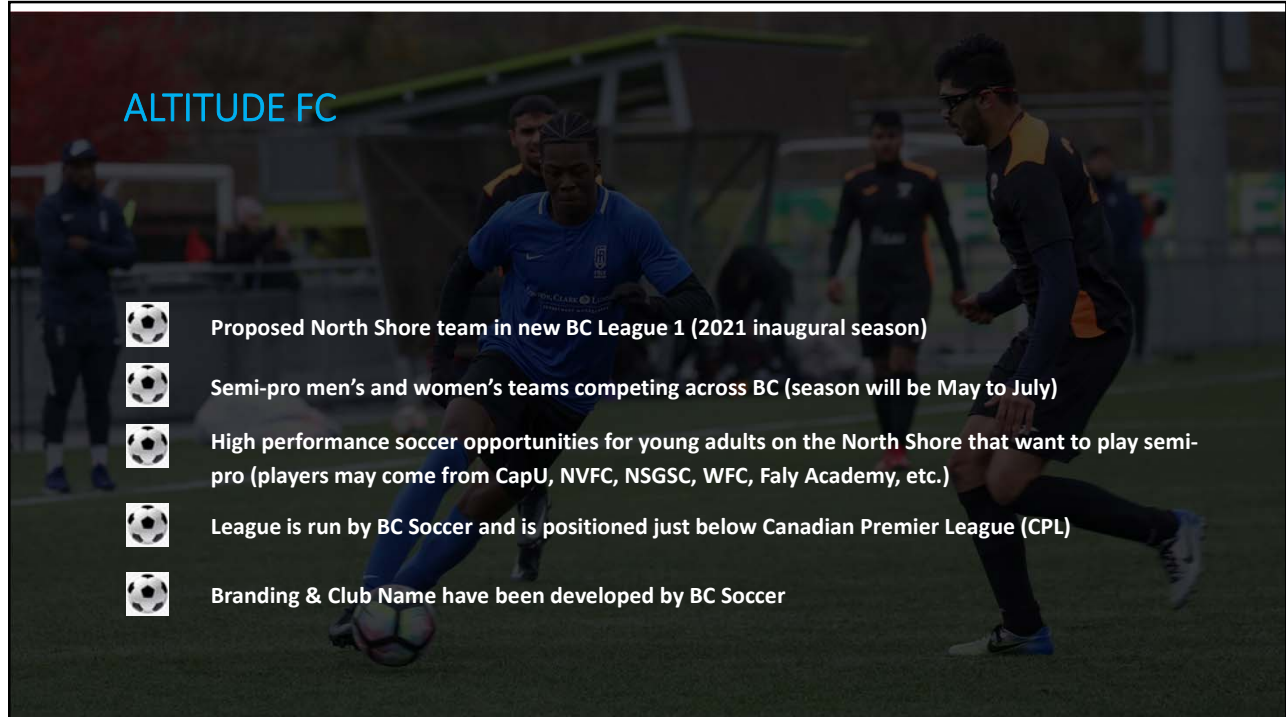


THE BEGINNING






Faly Academy and a group of community-based investors (operating as ALTITUDE FC) will become the recognized adult high-performance leader in the North Shore soccer community by providing development and training for a semi-pro franchise that participates in the new BC League 1 being proposed by BC Soccer. This Club will field both men's and women's teams in the May to July season and represent the North Shore against other semi-pro and pro teams in the province. To help realize this vision we need a home field in the City of North Vancouver.

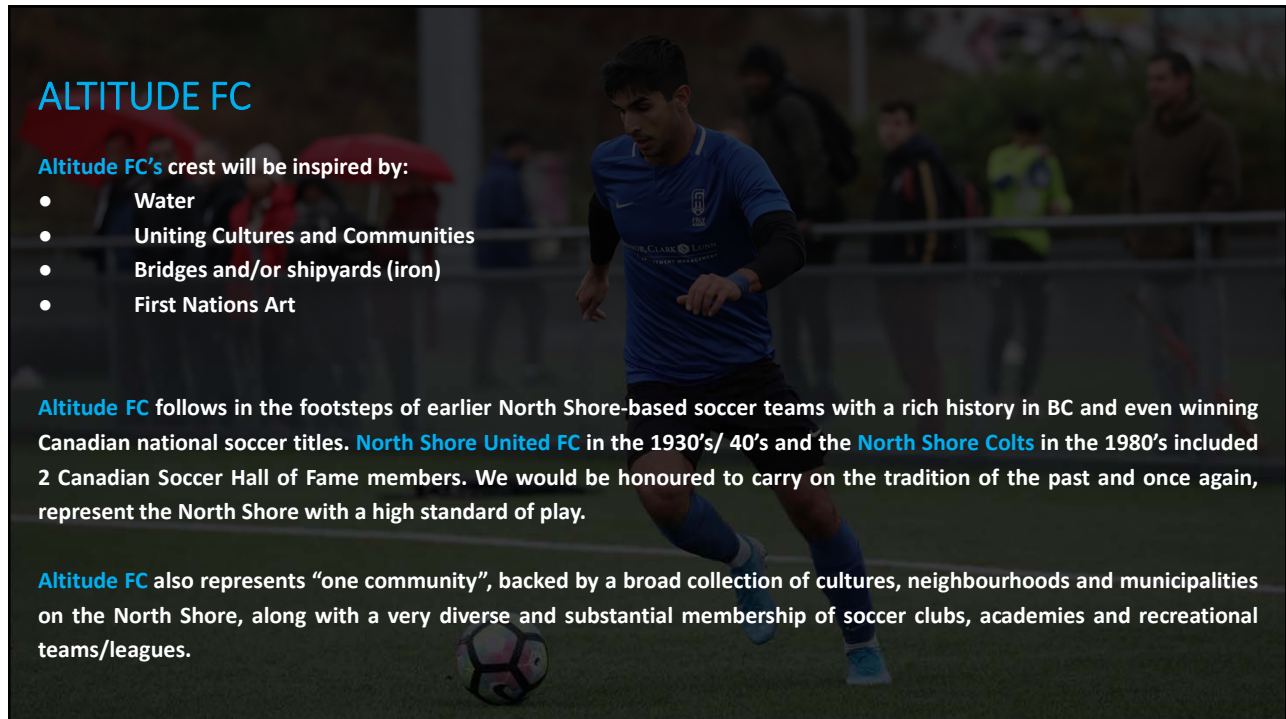
ALTITUDE FC

ALTITUDE FC



ALTITUDE FC

-  Proposed North Shore team in new BC League 1 (2021 inaugural season)
-  Semi-pro men's and women's teams competing across BC (season will be May to July)
-  High performance soccer opportunities for young adults on the North Shore that want to play semi-pro (players may come from CapU, NVFC, NSGSC, WFC, Faly Academy, etc.)
-  League is run by BC Soccer and is positioned just below Canadian Premier League (CPL)
-  Branding & Club Name have been developed by BC Soccer



ALTITUDE FC

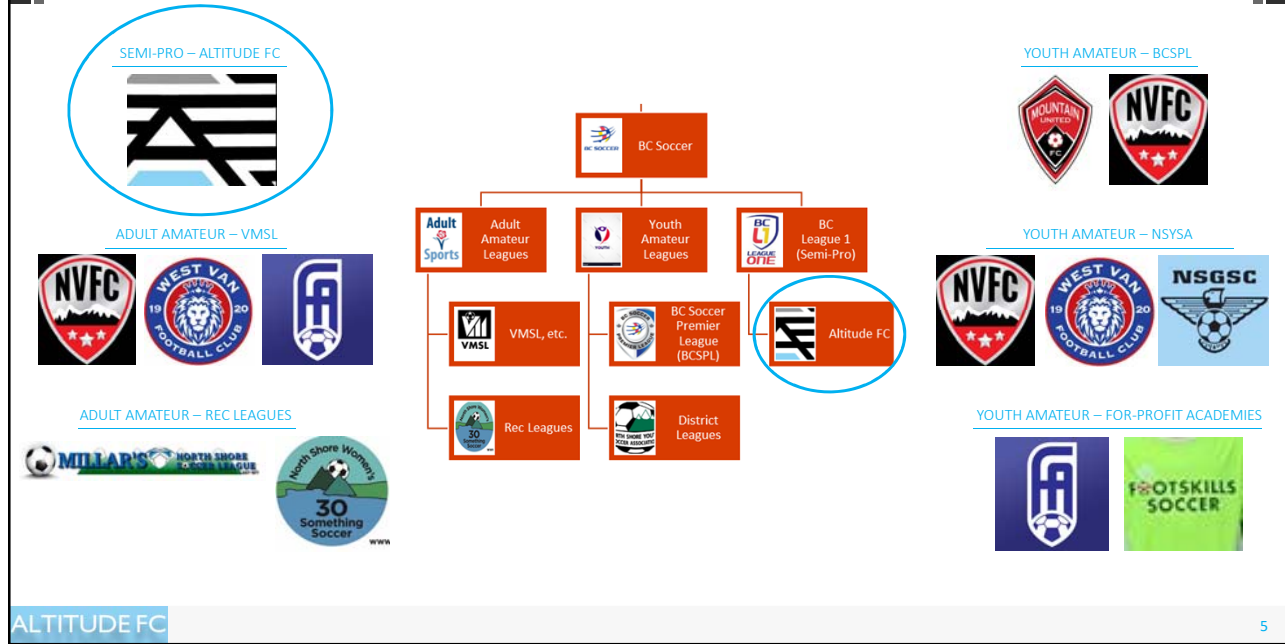
Altitude FC's crest will be inspired by:

- Water
- Uniting Cultures and Communities
- Bridges and/or shipyards (iron)
- First Nations Art

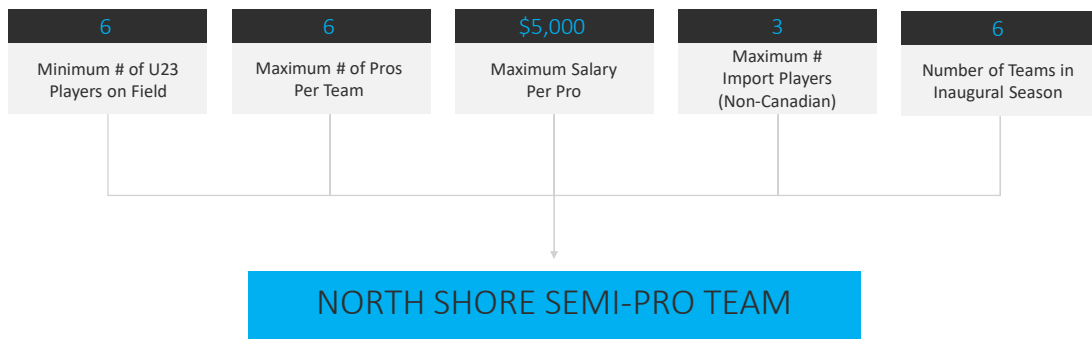
Altitude FC follows in the footsteps of earlier North Shore-based soccer teams with a rich history in BC and even winning Canadian national soccer titles. **North Shore United FC** in the 1930's/ 40's and the **North Shore Colts** in the 1980's included 2 Canadian Soccer Hall of Fame members. We would be honoured to carry on the tradition of the past and once again, represent the North Shore with a high standard of play.

Altitude FC also represents "one community", backed by a broad collection of cultures, neighbourhoods and municipalities on the North Shore, along with a very diverse and substantial membership of soccer clubs, academies and recreational teams/leagues.

NORTH SHORE SOCCER – CLUB CLASSIFICATION








BC SOCCER LEAGUE 1 FRANCHISE



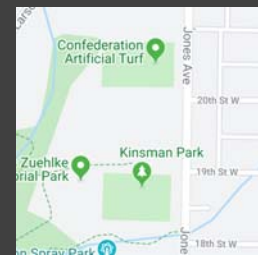
Notes: These are rules established by BC Soccer.

FACILITY REQUIREMENTS

-  An enclosed grass field available every Saturday afternoon from May to July inclusive
-  Required for up to two and a half hours on each of those Saturday's
-  Suitable Home and Away changing room facilities
-  Space to accommodate between 400 and 600 seated spectators
-  A facility worthy of receiving and accommodating paid spectators

ALTITUDE FC – PROPOSED VENUE

Kinsman Park in the City of North Vancouver is targeted as the home field for **Altitude FC**. The facility lies in the heart of the community, features natural grass, and provides a perfect backdrop to be the **HOME OF SOCCER** on the North Shore. Altitude FC is committed to investing alongside the City of North Van in the facility to establish Kinsman Park as the centre of high-performance soccer on the North Shore.

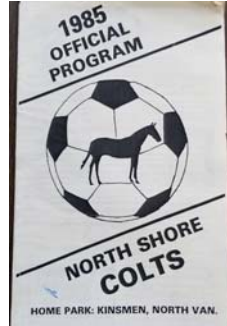


SOCCER HERITAGE @ KINSMEN PARK



NORTH SHORE UNITED – 1930's and 1940's

For more than 30 years, the Pacific Coast League was the most important soccer league in Canada. The powerhouse North Shore United soccer squads of the 1930s and '40s may be the "greatest North Shore team ever". The team won the national title, including the Dominion Football Association trophy twice in a 12-year span.



NORTH SHORE COLTS – 1980's

A North Shore based squad that participated in a semi professional league. The team's claim to fame came in 1985 when it played and won two games in a tournament against European soccer powerhouses Glasgow Celtic and Ajax at BC Place.



NSGSC ELITE TEAM – 2016/17

In 2016 and 2017, the NSGSC fielded a women's team in a league boasting more than 100 elite amateur teams across North America playing in the Women's Premier Soccer League – a level that is one step below the professional National Women's Soccer League. There were 10 games per season and the opening match at Kinsmen Park attracted between 100 to 200 spectators as reported in the North Shore News.

THANK YOU!

CONTACT US TO DISCUSS AT:



Faly Basse – Academy



Paul Riches – Member of the Board



faly@falyacademy.com



priches@shaw.ca



604 353 0994



778 387 2535



Karla Graham

Subject:]Request to appear as a delegation before Council

Reviewed by: _____

Milky

CAO

From: Paul Riches

Sent: January-14-21 10:53 AM

To: Karla Graham

Subject: Request to appear as a delegation before Council

Dear Karla,

I have had the pleasure of communicating with Mike Hunter and his team for a number of months as a means to secure the KINSMAN grass field for a very exciting and high level soccer program which has been initiated through BC Soccer. Please allow me to introduce myself and a little more about this program.

I represent the Board of Advisors to a private soccer academy that operates here on the north shore under the name of FALY ACADEMY SOCCER. Working with both boys and girls from the ages of 5 or 6 through to adulthood, the academy has grown its reputation within the community as a talented and dedicated model for all levels of ability and ambition. Gradually, over the past few years, we have become closely affiliated to **BC Soccer** and established among the more traditional not-for-profit entities that have existed within the lower mainland for many years.

This strong relationship has culminated into a very exiting adventure. BC Soccer announced their intention to launch a completely new adult soccer league at the 'semi-professional' level to replicate that of the eastern Canadian status whereby such a league already exists. This new league will be known as LEAGUE 1 and sit just below the recently inaugurated Canadian Premier League (pro status), providing Canada with a third level tier structure for better soccer progression and development. Effectively, League 1 will offer the opportunity for talented BC players to progress through the ranks of the game like they have never been able to achieve previously. Even better news, this new league will consist of both men's and women's teams. The Faly Academy is very proud to announce that in conjunction with other third part interests, our application for a club franchise and to have teams represented within this league has been accepted and approved by BC Soccer; one of just eight expected clubs for the first initial season here in BC. The name of our club will be **Altitude FC**.

Karla, I am writing to request to appear as a delegation before Council at the next proposed meeting on 25th January 2021 as a means to gain your support for our clubs use of the KINSMAN grass soccer field for the up and coming inaugural season. As stated, I have had the pleasure of communicating our plans and ideas for the clubs launch with Mike Hunter and his team within the City of North Vancouver and they have been extremely helpful and accommodating to our questions thus far which has led to my request to Council.

Altitude FC has the desire to be more than just a soccer club. We want to become an integral part of the community here on the north shore, representing the game as we know it at a very high level and standing. There is a tradition for such participation in the game going back almost 100 years in North Vancouver with Kinsman playing a large part in this history. We are very excited to have the opportunity of resurrecting 'yester-year' and the level of soccer that the north shore deserves. Part of this process will allow for paying spectators to attend the men's and women's games which are scheduled to be played every Saturday afternoon for the months of May through July inclusive (approximately 14 weekends). We wish this to be a

family, community affair, offering incentivised packages for families to attend and enjoy the spectacle together. There are obviously many things that still need to be finalized, not least the final schedule and start date due to government restrictions around COVID. But we have to be positive and look to be ready to start playing on Saturday 1st May, with or without spectators.

I truly hope that the Council will continue to support our application to use Kinsman as our home field and that by demonstrating the success of our representation, there will be the potential for continued use of such a facility over the years to come. I have pieced together a short but definitive presentation that I would like to make to Council with your blessing. I look forward to hearing from you at your earliest convenience.

Warm regards,

Paul Riches

Representative – Altitude FC

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 Department Manager	 Director	 CAO
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The Corporation of **THE CITY OF NORTH VANCOUVER**
ENGINEERING, PARKS & ENVIRONMENT DEPARTMENT

REPORT

To: Mayor Linda Buchanan and Members of Council

From: Michael Hunter, Manager, Parks and Environment

Subject: ALTITUDE FC PROPOSED USE OF KINSMAN FIELD

Date: January 13, 2021 File No: 12-5920-01-0001/2021

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

RECOMMENDATION

PURSUANT to the report of the Manager, Parks and Environment, dated January 13, 2021, entitled "Altitude FC Proposed Use of Kinsman Field":

THAT the request to charge admission while using Kinsman Field for the home games of the 2021 Altitude FC be supported;

AND THAT staff continue to work with Altitude FC to identify potential future community partnership opportunities.

BACKGROUND

The City of North Vancouver has received a request from Altitude FC, a new North Shore based semi-professional soccer team, to use Kinsman Field at Mahon Park as their home for the 2021 season. The team will be participating in what will be the inaugural season of Soccer BC's new "BC League 1" which will include six new elite level men's and women's competitive clubs around the province.

The season extends from April to August, and includes approximately 14 games plus playoffs. All games will be scheduled for Saturday afternoons, with the men's and women's team alternating their home and away schedule such that one of the two squads will be playing at home each weekend.

As a condition of participation, each BC League 1 franchise must secure access to a fully fenced home field that meets a number specific criteria, including:

- Home and away team change rooms;

- Potential seating for 400 to 600 spectators; and,
- Overall quality that is worthy of receiving and accommodating paid spectators.

Kinsman Field meets these technical requirements, and is the City's premier grass field for summer soccer games. While most of the City and District grass fields are open from September to April to coincide with the traditional community soccer season, Kinsman's increasingly shady location adjacent to the forested Wagg Creek corridor has resulted in it becoming one of the few dedicated spring/summer grass fields.

DISCUSSION

City staff have met with the representatives of Altitude FC along with the North Vancouver Recreation and Culture field programming staff to review the proposed use of Kinsman Field. The City's Parks Regulation Bylaw, assigns responsibility for programming and permitting use of sport fields to staff. However, Altitude FC's proposal includes having paid admission for spectators, and the Bylaw requires that any commercial enterprise in parks be approved by Council.

NVRC's field allocation policy helps to ensure that priority is given to youth-based community teams, with community adult teams and commercial bookings as a lower priority. After reviewing the anticipated community use during the proposed April to August schedule, adding one Saturday afternoon game at Kinsman Field is feasible.

While it is rare to have games with paid admission on City fields, permission has been granted for other community sports events of significance such as the Buchanan Bowl, now held on Confederation Field. For many years the annual football game between Carson Graham and Handsworth Secondary was played at Kinsman Field, and ticket sales by the schools was part of the tradition. The Wolf Pack Hockey Team also has paid admission to their games at the Harry Jerome Community Recreation Centre.

It is staff's understanding that Altitude FC are proposing very modest ticket prices that will help establish the Saturday afternoon games as family-friendly events that are accessible to as many community soccer fans as possible. Staff therefore recommend that Council support the team's request to have games with paid admission at Kinsman Field.

The COVID-19 pandemic, with accompanying economic uncertainty and restrictions on public events, have no doubt made the upcoming launch of BC League 1 and Altitude FC a significant challenge. At this stage, it remains unclear when spectators will be allowed to attend games, and how many fans could be accommodated at Kinsman Field while maintaining social distancing. However, with Council's support, staff will coordinate with Altitude FC to help ensure appropriate measures are in place for the start of the 2021 season. As both the team and the league grow, staff will continue to work with Altitude FC to identify potential future community partnership opportunities.

FINANCIAL IMPLICATIONS

As a commercial group, Altitude FC will be charged the current NVRC commercial rate for grass field use. Operations and maintenance costs for Kinsman Field are funded

from the City's Parks Operating Budget, and the requested use is not anticipated to result in significant additional costs.

INTER-DEPARTMENTAL IMPLICATIONS

The proposal from Altitude FC has been reviewed by the Engineering, Parks and Environment Department in consultation with the field allocation staff with North Vancouver Recreation and Culture.

STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The addition of new semi-professional North Vancouver-based men's and women's soccer teams has the potential to be a source of civic pride and help build community spirit. It can also provide inspiration and role models for young athletes, encouraging a culture of outdoor recreational activity that supports Council's vision of being "the healthiest small city in the world."

RESPECTFULLY SUBMITTED:



Michael Hunter, RPBio
Manager, Parks and Environment

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2021-2030 Draft
Preliminary
Capital Plan

Presented January 2021
Finance




2021-2030 Draft
Preliminary Capital Plan

To provide information and receive input on:

- 2021-2030 Draft Preliminary 10-Year Capital Plan

Department staff are in attendance to respond to specific project or program questions.

No decisions required at this time, but staff are seeking direction to move the process forward.

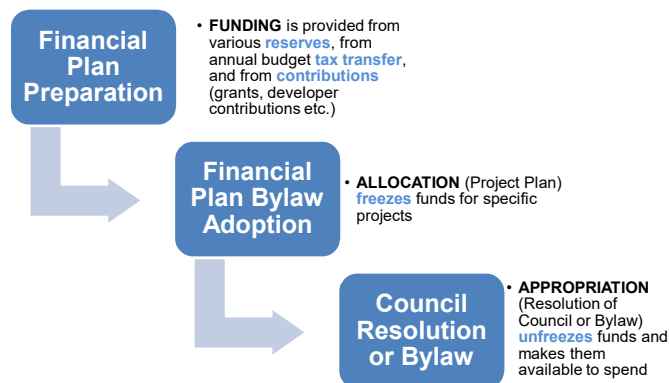


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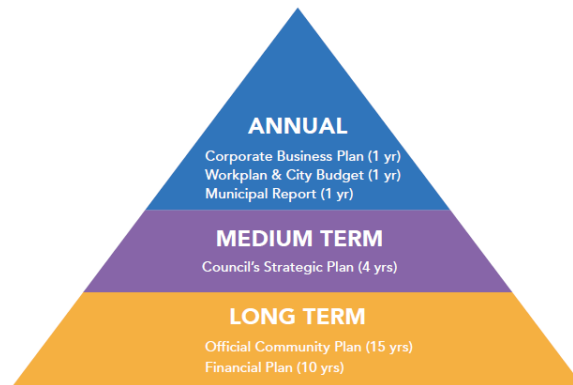
2021-2030 Financial Plan Process/Schedule

Date	Items for Discussion
December 7, 2020	2021 Utility Operations & Rate Models (Water, Sewer, Solid Waste)
January 25, 2021	2021-2030 Draft Preliminary Capital Plan
February 8, 2021	Draft 2021 Program Plan (Operating Budget)
February 22, 2021	2021-2030 Capital Plan 2021 Early Approvals – Funding Appropriations
March 8, 2021	Finance Committee - Final 2021-2030 Financial Plan (Capital and Operating)
April 5, 2021	Tax Rate Distribution Options

2021-2030 Draft Preliminary Capital Plan



Our Planning Framework



Vision & Priorities

A City for People

is welcoming, inclusive, safe, accessible and supports the health and well-being of all.

A Liveable City

leads the way in climate action and acts as a steward of the environment for future generations.

A Vibrant City

is where dynamic public spaces and places provide opportunities for connection and enable residents to engage with their community and celebrate their culture and history.

A Connected City

provides active and sustainable ways for people and goods to move to, from and within the City safely and efficiently.

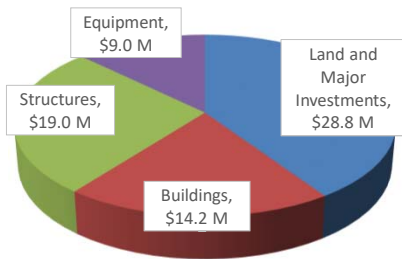
A Prosperous City

supports a diverse economy by creating an environment where new and existing businesses can grow and thrive.

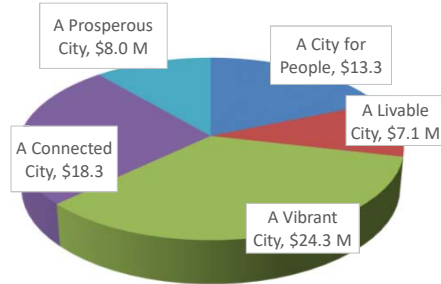


2021 Capital Plan of \$71.0M

Project Categories



Vision & Priorities



City for People

Strategic Plan alignment



Connected City

Strategic Plan alignment



Liveable City

Strategic Plan alignment



Prosperous City

Strategic Plan alignment



Vibrant City

Strategic Plan alignment



Productivity Measure

COVID-19 alignment

NEW COVID-19 PRODUCTIVITY MEASURE

- Community Engagement Strategy
- Automated Material Handling and RFID System Replacement
- Electronic Plan Review Equipment
- CityPal Data Entry and Process Transition
- CityPal and Business Process User Analyst (system automation)
- Desktop Computer Hardware Refresh
- Mobile Application Development
- AV Device Replacement

Vulnerable Population

COVID-19 alignment

SUPPORT FOR A VULNERABLE POPULATION

- Harry Jerome Community Recreation Centre
- Silver Harbour Seniors Activity Centre
- North Shore Neighborhood House and Derek Inman Park
- Child Care Strategy Implementation Projects
- Urban Agriculture and Community Gardens
- Housing Needs Report

Economic Support

COVID-19 alignment

ECONOMIC SUPPORT

- Business Recovery Open Streets, Parklets and Placemaking
- Long-Term Tax Strategy
- Streamlining Development Controls

Outdoor Spaces

COVID-19 alignment

OUTDOOR SPACES

- Park Picnic Shelters
- Civic Centre Public Realm Improvements
- Esplanade Complete Streets
- Public School Playground Funding
- Parks Furnishings and Signage

Public Health

COVID-19 alignment

PUBLIC HEALTH AND HYGIENE MEASURE

- Victoria Park Washroom
- Mahon Park Washroom and Covered Outdoor Space

Public Transportation

COVID-19 alignment

PUBLIC TRANSPORTATION AND/OR MOBILITY MEASURE

- New Sidewalks to Complete Pedestrian Network
- Transit Stop Improvements
- Active Transportation Wayfinding Program
- Mobility Strategy Implementation

Resilient Environment

COVID-19 alignment

RESILIENT ENVIRONMENT

-  Environmental Strategy Implementation
-  Natural Area and Urban Forest Management
-  Corporate Climate Action Implementation

2021-2030 Draft Preliminary Capital Plan

Project Categories	2021 (Only)	Projects
Land/Major Investments	\$28.8 M	Provisions for Land and Park Acquisitions, City Cemetery Program
Buildings	\$14.2 M	Harry Jerome Community Recreation Centre, Child Care at Mahon Park, NSNH & Derek Inman Park
Structures	\$19.0 M	Esplanade Complete Streets, Pavement Management: Streets and Lanes, New Pedestrian Crossing Facilities, Mahon Park Washroom and Outdoor Covered Space
Equipment	\$9.0 M	Fire Apparatus Replacement Program, Vehicle/Equipment Replacement Program, Block Funding (unplanned Capital needs less than \$10K)
Total Requested	\$71.0 M	Funded in 2021-2030 Preliminary Capital Plan

2021-2030 Draft Preliminary Capital Plan Analysis

- 10 Year Capital Plan requests total **\$459.6** million of funding.
 - City/DCC funding of \$410.3 million, of which \$171.8 million relates to Harry Jerome.
 - External funding of \$47.9 million
 - Debt funding of \$43.0 million

- Shortfalls are seen in years 2022 to 2025, including \$14.2M in 2022.
 - Except for Year 1, not unusual to have annual shortfalls in some years of the Project Plan.
 - Projects proposed for these years may be reviewed with Council for prioritization.

- Overall the 10-Year Plan has a small \$1.3 million deficit. However, this is possible only by contracting a \$43 million loan.

Funding Sources

- \$300 million in City land sales
- \$2 million per year in CAC
- Annual 1% increase of tax levy contribution to capital (\$550k per year)

Reserves

- Sets aside funding for specific purposes
- Statutory Reserves specifies the purpose by bylaw which locks-in the funding
- Some of the purposes can be very specific and inflexible
- Will be reviewed this year to reduce the number of reserves as pay-as-you-go is increasingly used

Funding Shortfall

- Several reserves depleted
- Some unused amount in CARF from land sales
- Major Projects and Needs:
 - Harry Jerome
 - Mobility
 - Lot 5
 - Affordable Housing
 - Child Care, etc.

Funding Shortfall

- Structurally Underfunded?
- Increasing each year
- More funding out than funding in
- Long-term borrowing required

MFA Borrowing

- The Plan includes a \$43 million loan to fund the NS Neighbourhood House and Derek Inman Park
- First loan in decades
- Repayment of \$1.78 M/year for 30 years (~ 3% tax rate)

Non-specific Funding Sources

- Projects are often deferred due to lack of resources or contributions => Spending is often less than forecasted
- Revenue is budgeted conservatively e.g. CAC's may exceed budget
- Surpluses from unspent contingencies

Underfunding Implications

- Potential that by 2030 the City will have
 - Limited land availability to raise revenue
 - Depleted reserves
 - Debt repayment obligations
 - Significant CAC requirements through growth
 - Annual tax levy contribution increases

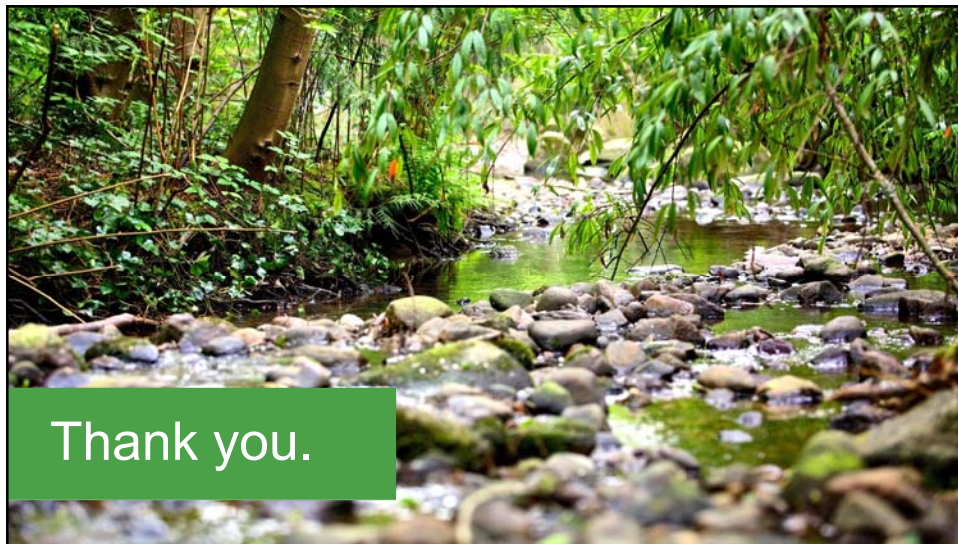
2021-2030 Financial Plan Next Steps:

February 8th Council Meeting:

- ✓ Draft 2021 Program Plan (Operating Budget)

February 22nd Council Meeting:

- ✓ Finalization of 2021-2030 Capital Plan
- ✓ Early appropriations



Thank you.

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 Department Manager	 Director	 CAO
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The Corporation of **THE CITY OF NORTH VANCOUVER**
FINANCE DEPARTMENT

REPORT

To: Mayor Linda Buchanan and Members of Council
From: Ben Themens, Director - Finance
Subject: 2021-2030 DRAFT PRELIMINARY CAPITAL PLAN
Date: January 14, 2021 File No: 05-1705-30-0019/2021

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

RECOMMENDATION

PURSUANT to the report of the Director of Finance, dated January 14, 2021, entitled "2021-2030 Draft Preliminary Capital Plan":

THAT the members of council provide input on the 2021-2030 Draft Preliminary Capital Plan;

AND THAT the Plan be adjusted on the basis of feedback received and brought back at a subsequent meeting for consideration.

ATTACHMENTS

1. 2021-2030 Draft Preliminary Capital Plan dated January 14, 2021 ([CityDoc#2011888](#))

DISCUSSION

This report presents the first draft of the Preliminary 2021-2030 Capital Plan (**Attachment 1**).

The City's Capital Plan represents the project portion of the City's required Financial Plan. Projects are those expenditures having a specific deliverable, and definite beginning and endpoint, as opposed to operational expenditures such as, maintenance, on-going programs, and energy costs, which are relatively continuous.

Some of the projects included in the Plan may be non-capital in nature. That is, as part of the year-end process, Finance may elect not to capitalize certain amounts and recognize the expenditure in a single fiscal year. Many of the reserves, particularly the General Reserve, are sufficiently flexible to provide funding for such projects.

While the Community Charter requires only that each municipality have a 5-year Financial Plan, the City's capital planning is done on a 10-year basis, in order to provide a more realistic timeframe for planning, and to meet the requirements imposed by the legislation relating to Development Cost Charges.

The 2021-2030 Draft Preliminary Capital Plan (**Attachment 1**) lists the projects proposed by staff for inclusion in the Capital Plan, proposes various sources of funding for the projects, and represents the collective priorities determined by the City's Leadership Team. ***This is provided for information and discussion purposes at this time and should be considered a work in progress subject to revision and inclusion of Council's feedback.***

The City typically prepares two versions of the 10-year Capital Plan each year. In the fall, a preliminary version of the plan is presented to Council. The preliminary version covers the 10-year period starting the year immediately following the presentation of the fall version. Council is presented with the preliminary plan at that time to allow for discussion and early funding appropriations. The final version of the plan is incorporated into the City's overall Financial Plan Bylaw in the spring. This year, the fall version has been delayed until now to allow an in-depth review of the Plan by staff and enhance alignment with the 2018-2022 Council Strategic Plan and COVID-19 implications.

In late 2018, Mayor and Council began a strategic planning process resulting in the 2018-2022 Council Strategic Plan's adoption by Council on July 22, 2019. The plan is intended to support Council's decision-making and to provide guidance to City staff. Staff have prepared the 2021-2030 Draft Preliminary Capital Plan with the 2018-2022 Council Strategic Plan as a guide to put forward for consideration a capital plan that will advance Council's priorities.

Financial Framework

At its March 30, 2020, regular meeting, Council adopted the following resolution:

THAT the Financial Plan Framework be reviewed and recommendations provided to Council for any proposed improvements to the framework moving forward.

In addition to capitalizing on the direction provided by the 2018-2022 Council Strategic Plan; the current 2021-2030 Capital Plan includes, on a pilot basis and for Council's consideration, a number of improvements aiming at enhancing the Financial Plan Framework and clarifying the financial implications and funding rationale of the projects. The modifications include the following:

- 1) Transfer of the projects listed in the following table from Capital to Operating. Because the projects were submitted annually for the past several years and that they do not need capitalization, they will now be funded from the operating budget. To ensure financial neutrality, the funding allocated to these projects has been removed from the annual tax levy contribution to the Capital Plan and will augment operating funding.

Department	Item	Strategic Plan	Annual \$	Program Name
Traffic	New Street Activations	A Vibrant City	25,000	Streets Operations
Streets	Major Structure Rehabilitation	A Connected City	75,000	Streets Operations
Streets	Pavement Condition Testing	A Connected City	25,000	Streets Operations
Parks & Environment	Natural Area and Urban Forest Management	A Livable City	75,000	Parks Operations
Parks & Environment	Chafer Beetle Turf Restoration	A Livable City	45,000	Parks Operations
Parks & Environment	Irrigation System Upgrades	A Livable City	34,000	Parks Operations
Total Addition to Operating (formerly included from Capital Program)			279,000	
Reduce Operating Transfer to Capital			(279,000)	

2) The section of the Plan concerning funding sources has been modified to provide the following information:

- A new section providing a summary of the City-owned land sales included in the Plan has been added. At \$300 million (including a \$50 million transaction closed in November 2020), land sale revenue is a significant funding source in the Plan. Previously, the amounts were presented in the reserves where the land sale revenue were to be allocated. The table summarizes the amounts and indicates the reserves where the amounts are allocated. Some of the amounts are under negotiation. Consequently, the identification of the properties is provided to Council separately in a confidential information report.
- For the first time in recent history, the Plan considers entering into an MFA loan to fund a project. A section has been added to provide financial information in this regard.
- The various reserves included in the funding source section of the Plan have been re-organized to list the reserves that are deemed appropriate to fund multiple types of projects at the beginning of the section. The reserves are listed in order of decreasing flexibility of funding use. For instance, the General Reserve, which may be used to fund projects of any types, is at the beginning of the list while the Parking Reserve, which can only fund the construction of parking facilities, is near the end.
- The practice of allocating annual shortfalls to various project types has been reconsidered. Instead, the less flexible reserves are used in priority to fund appropriate projects, and once all available funding sources have been used, the remainder of the projects are included in the General Reserve and the shortfall is established based on the General Reserve funding availability.

Funding Sources

The 2021-2030 Draft Preliminary Capital Plan is funded from the annual tax transfer from operations, tax sale land and reserves interest, external contributions, various City amenity and non-amenity reserves, etc. The 2021 funding tax levy contribution to the Capital Plan is budgeted at approximately \$9.7 million and the projected 2021 Tax Sale Land Interest is estimated to be around \$0.8 million. It is important to note that these funding sources are used mainly to fund capital and infrastructure renewal type projects such as pavement management, facilities capital, IT projects, etc.

The present version of the Plan funds the projects by substantially depleting some of the reserves. It is important to note that reserves are useful to set aside funding to guarantee

funding availability for specific purposes and for items of a significant value such as fire truck, major software upgrade or bridge replacement. Smaller items are often funded on a pay-as-you-go basis. The disadvantage of setting aside funding in statutory reserves is that funds are locked-in for the purpose for which the reserve was established. Consequently, funding should be set aside in a reserve only if a use and timeline for appropriation is clearly identified. The funding of the Harry Jerome project is a good example. The City has been setting aside funding in the Civic Amenity Reserve Fund for the project for several years. The City has a significant number of statutory reserves, some established several decades ago, for which the specified need is no longer justified. Staff will report in the coming months with a recommendation regarding the closing of some of the reserves.

As there has not been excess general capital funding available for the last number of years, a significant portion of the funds are set aside in the General Capital Reserve to enhance flexibility of funding availability. The Civic Amenity Reserve Fund, which includes the Civic Amenity Contributions received from developments, is also used for many of the new initiatives included in the plan.

Of the listed reserves, only the Fire equipment reserve (variable amounts), the Civic Amenity Reserve Fund for Harry Jerome Community Recreation Centre (\$2.6 million), Sustainable Transportation (\$87,500), Public Art (\$85,000) and the Carbon Fund (\$65,000) will receive annual transfers from the tax levy contribution to Capital.

The Plan considers entering into a \$43 million MFA loan to fund the North Shore Neighbourhood House & Derek Inman Park project in 2023. The Plan assumes various land sales for the replacement of the HJCRC.

While the first year of the Plan must be balanced, it is important to note that there currently is approximately a **\$25.6 million** combined shortfall in Years 2 (2022), 3 (2023), 4 (2024) and 5 (2025) of the 10 year Plan an overall shortfall of \$1.3 million.

The shortfall is more significant than last year, which included an amount of \$15 million over years 2 to 4 of the Plan. Considering that this year, in addition to the larger shortfall, the Plan includes a \$43 million loan, further analysis will be required in the coming years to determine if this trend is short-term in nature. This being said, it is important to note that last year's Plan included the North Shore Neighbourhood House in 2025, while it has been advanced to 2023 in this proposed new Plan.

Last year's Capital Plan included a shortfall of \$11.8 million in year 2 (2021). Consequently, it is worth noting that the proposed 2021 Capital Budget is balanced. This has been possible due to a variety of factors including a preventative COVID related project reductions in March 2020 that allowed for some funding to be returned to the reserves. Staff has also made some adjustments to the 2021 project phasing during this year's budget process. Finally, in 2020, COVID cash flow control measures included the appropriation of the projects on a monthly basis (instead of the traditional annual spring appropriation) ensuring that funding was appropriated only when needed which allowed for some of the 2020 project to be deferred or cancelled. Staff will review the possibility of maintaining this practice in 2021.

As per past practice, the maintenance/renewal of existing infrastructure has been prioritized in the 2021-2030 Draft Preliminary Capital Plan and sufficient funding exists for these projects. However, there is insufficient funding to provide for all new initiatives included in the Plan. Projects in Years 2 and 3 will be reviewed by staff and Council in the coming months, taking into consideration potential external funding options that may be identified at that time. Once this information is available, a decision regarding the potential deferral of projects to future years will be made and included in next year's 2022-2031 Financial Plan process.

2021-2030 DRAFT PRELIMINARY CAPITAL PLAN ANALYSIS

The Draft Preliminary 10 year Capital Plan includes proposed projects totaling \$459.6 million. The 2021 proposed projects total \$71.0 million. It should be noted that authority to spend these funds will only be appropriated by a further motion of Council. The proposed projects are summarized as follows:

	2021 (Only)	Total 2021-2030
Land/Major Investments	\$ 28.8 m	\$ 29.7 m
Buildings	\$ 14.2 m	\$ 246.0 m
Structures	\$ 19.0 m	\$ 138.2 m
Equipment/Block	\$ 9.0 m	\$ 45.7 m
Total Requested	\$ 71.0 m	\$ 459.6 m

* Note that 2021 figures are higher on an annual basis as it includes provisions for potential projects (Parkland Acquisition, External Contributions, various amenity project provisions etc.)

Land/Major Investments

This section of the Plan includes provisions for strategic land and park acquisitions and a provision for external funding and contributions. This portion of the Plan is currently fully funded.

Buildings

The Building Projects included in the Plan are further categorized as follows:

1. Capital Maintenance
2. Major Renovation
3. Proposed New Projects

The Plan includes \$14.2 million in overall Building Projects for 2021. There is \$1.6 million set aside for various Capital Maintenance projects at Civic Centre, Gerry Brewer Building, Fire Hall, City owned buildings, NVRC etc.

The Plan provides for \$6.4 million for the renewal of the Harry Jerome complex and \$0.3 million for Mickey McDougall feasibility studies and building upgrades, all funded from the Civic Amenity Reserve.

The 2021 Plan also provides for approximately \$5.9 million in major new projects including Childcare at Mahon Park (\$4,329,000), NS Neighbourhood House & Derek

Inman Park (\$980,000), various Civic Centre Improvements (\$246,000), and Shipyards Site Improvements (\$166,000).

In keeping with past practice of funding the first year of operations of major new infrastructure through the Capital Plan, The 2020-2029 Capital Plan included funding for the Shipyards Public Realm of \$2,020,000, which was partially offset by \$1,000,000 in Waterfront related revenue. This amount has been moved to the Operating budget for 2021 and going forward.

With regard to Harry Jerome, Memorial and Mickey McDougall Community and Recreation Centres capital maintenance and replacement related requests, the requests are under review to consider the latest available information regarding the replacement of the complex. It is anticipated that the final version of the plan will include revised Project Sheets regarding these requests.

Structures

This portion of the 2021 Capital Plan includes projects totaling \$19.0 million which consists of the following:

1. Transportation and Streets - \$ 15.7 million
2. Parks and Environment - \$ 3.1 million
3. Public Art - \$ 0.2 million

It is important to note that the Plan includes \$2.7 million in external funding and \$1.3 million in DCC's which results in a net City funding request of approximately \$14.9 million.

The Transportation and Streets projects include funding for pavement management, pedestrian, cycling and transit improvements, greenways and other works. Pavement Management accounts for \$2.0 million. As well, a \$500,000 Provision for Local Area Services is funded from the Local Area Services fund. The 2021 Capital Plan includes funding for the Esplanade Complete Streets project (\$3,100,000 City Funding and \$2,250,000 External Funding), New Pedestrian Crossing Facilities (\$1,710,000), Priority Mobility Network Improvements (\$670,000 City Funding/DCC's and \$300,000 External Funding), New Traffic Signals (\$965,000), and New Sidewalks to Complete the Pedestrian Network (\$379,000 City Funding and \$371,000 External Funding).

The Parks and Environment 2021 requests include Mahon Park Washroom and Outdoor Covered Space (\$1,500,000), Waterfront Park Master Plan (\$450,000 City Funding/DCC's), Park Picnic Shelters (\$400,000), Victoria Park Washroom (\$350,000) and Public School Playground Funding (\$150,000).

Following a request of the Public Art Program Steering Committee, which was supported by Council in 2006, funds equal to 1% of the Lower Lonsdale Non-Tax Sale Land sales are being set aside to provide for integrated public art in the Lower Lonsdale area. This amount is provided in addition to the \$85,000 per year that is provided for Public Art from the tax levy transfer.

Equipment and Block Funding

The 2021 requests for the equipment section total \$9.0 million which consists of the following:

1. General Equipment - \$ 1.0 million
2. Information Technology - \$1.1 million
3. Engineering Equipment - \$ 1.0 million
4. Fire Equipment - \$2.2 million
5. Block Funding, On-Going Programs & One-Time Studies/Projects - \$3.7 million

The proposed IT projects include funding for a variety of maintenance and replacement items and NVRC IT projects.

The Engineering Equipment request includes the replacement of three backhoes, a utility vehicle, a riding mower, a mini dump and other. Funding for these projects is provided by the Engineering Equipment Reserve Fund.

The Fire equipment request includes the replacement of a ladder truck, turnout gear and technical rescue equipment. Funding for these projects is provided by the Fire Equipment Reserve Fund.

Block funding (\$830,000) is allocated to various departments to provide flexibility for the acquisition of low dollar items, less than \$10,000, as the need arises through the year. Other projects include Business Recovery: Open Streets, Parklets and Placemaking (\$615,000 City Funding and \$330,000 External) Strategic and Corporate Planning (\$431,000 City Funding), Environmental Strategy Implementation (\$200,000 City Funding and \$50,000 External), Corporate Climate Action Implementation (\$150,000 City Funding and \$50,000 External Funding), Community Engagement Strategy (\$160,000 of City Funding), Review of Human Resources Policy Manual (\$150,000 of City Funding), Mobility Strategy Implementation (\$125,000 of City Funding) as well as other studies, events and engagement activities.

Funding Appropriations and Plan Modifications

Support for the current Plan is part of an ongoing process; Council will have many more opportunities to make modifications to funding provisions to projects in the 10-Year plan. Council must pass funding resolutions (or bylaws in the case of DCC funding) before spending can take place.

FINANCIAL IMPLICATIONS

Financial implications are addressed throughout the report and on additional materials provided.

Note that supplementary information reports for the non-routine projects exceeding \$500,000 in the first five years of the Plan have been provided to Council members.

INTER-DEPARTMENTAL IMPLICATIONS

The 2021-2030 Draft Preliminary Capital Plan is a reflection of the policies of the City and the work plans of all City departments. Finance staff relies on their close working relationship with staff in other departments and the City's shared-cost agencies, in developing this Plan. Finance wishes to thank all the members of staff who contribute so much of their time and effort to this process.

The draft of the Plan presented here has been reviewed by the Leadership Team.

STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The preparation and approval of a Capital Plan is consistent with the requirements of the Community Charter, with the 2021 Capital Plan Objectives, with several of the objectives of the City's 2014 Official Community Plan and was prepared with consideration of the 2018-2022 Council Strategic Plan

RESPECTFULLY SUBMITTED:



Ben Themens
Director - Finance

2021 – 2030 Draft Preliminary Capital Plan

January 14 2021 | FINANCE DEPARTMENT



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Basic assumptions underlying the Plan include:

1. When provided, costs are based upon the best currently available information, and this means that some of the costs are more accurate than others. Factors affecting accuracy include the level of detailed planning which has been completed for the individual projects and plans, and the timing of the projects. In general, 2021 costs are more accurate than costs for future years.

Forecast Assumptions

2. The Plan reflects the current forecast for the budget year, and provides an allocation basis for subsequent year-to-year funding. Only the current year budgets will be used to appropriate funds; the subsequent years' budgets will be revised in the following years' Plans.

3. The Plan reflects the City's longstanding practice of using internal reserves as the basis for financing. The Plan is therefore sensitive to interest rate and reserve contribution fluctuations (including contributions from land sales), and also reflects the necessity to postpone projects until reserve funds are sufficient to support them.

4. The City currently has no debt. There is forecasted debt of \$43,000,000 in 2023 from the Municipal Finance Authority of BC. This debt is regarding the replacement of the North Shore Neighbourhood House and is planned to be repaid through transfers from the Civic Amenity Reserve Fund.

Contribution Assumptions

5. Contributions include amounts anticipated through fundraising and other private contributions, including those provided by developers, as well as contributions from senior levels of government, where these may be available.

6. Anticipated contributions from outside sources are shown as a source of funds for projects in the Plan, where it is reasonable to anticipate receipt of the funds. However, it should be noted that, for projects funded by contributions, the project scope as envisioned cannot be guaranteed if the contributions are not forthcoming.

Structure of the Plan

The materials included provide summary information, followed by complete detailed listings of all projects included in the Plan.

Projects are grouped into ten categories as follows:

1. Land and Major Investments;
2. Buildings;
3. Structures – Streets and Transportation;
4. Structures – Parks and Environment;
5. Structures – Public Art;
6. Equipment – General;
7. Equipment – Information Technology;
8. Equipment – Engineering;
9. Equipment – Fire; and
10. Block Funding, On-Going Programs and Other Projects.

It should also be noted that, the 10 sections are further summarized into four additional categories. The Plan information is summarized into those four categories on page 4 of the Plan:

1. Land/Major Investments - Section 1
2. Buildings - Section 2
3. Structures - Sections 3 to 5
4. Equipment - Sections 6 to 10

Capital Project Types

Projects have been grouped into six project types, which are identified in the top right-hand corner of each project sheet:

1. Maintenance & Replacement;
2. Ongoing Program;
3. Provision;
4. Major Renovation;
5. New Capital Asset; and
6. Other Projects

It is the City's long-standing policy to place the maintenance of existing infrastructure as a first priority, and to only take on new facilities and programs when both an operating and capital source of funds sufficient to ensure successful completion and maintenance of facilities and ongoing program delivery can be identified. Based on this premise, and given the fact that there is generally little discretion about funding basic maintenance projects, the projects identified as "Maintenance & Replacement" are considered as being part of the Base Program. Also included in the Base Program are ongoing programs such as the annual allocation of \$85,000 to public art.

Projects in the Major Renovation, New Capital Assets, and Other Projects categories would provide new facilities and/or new levels of service to the community. These projects have been colour coded in Blue or in Red in the left-hand column of the detailed project listings as well as in the top right-hand corner of the project sheets. Blue projects are those that have a dedicated source of funding in conformity with the terms of reference of the reserve bylaws. Red projects are projects that do not have a dedicated source of funding. Funding of Blue projects is from reserves that provide little flexibility to fund other projects. On the other hand, Red projects funding usually is more flexible to swap between projects in case of plan shortfall. That is, the deletion of Blue projects to reduce a shortfall will likely not have an impact as the funding will remain frozen in the reserve and unavailable for other projects. On the other hand, the deletion of Red projects will reduce an annual shortfall in the plan or may be used to fund other projects.

Provisions are included in the plan to provide Council with some flexibility to fund projects from various designated sources, as such they are colour coded in Blue. Such provisions can only be appropriated after a project has been identified and approved by Council. The deletion of this type of project will usually not provide funding for other projects or reduce a shortfall.

A summary of the total value, including external funding, of base program projects vs. non-base program projects is as follows:

10 Year Summary (Excluding Utilities)

Section	Base Program	Dedicated Funds	New Initiatives	Total
1 - Land & Major Investments	\$ -	\$ 29,668,000	\$ -	\$ 29,668,000
2 - Buildings	11,255,474	174,177,875	60,554,663	245,988,012
3 - Streets & Transportation	25,275,000	38,930,700	50,414,300	114,620,000
4 - Parks & Environment	6,520,000	5,890,500	10,197,000	22,607,500
5 - Public Art	-	936,822	-	936,822
6 - General Equipment	5,216,660	1,189,090	146,500	6,552,250
7 - IT Equipment	5,670,750	382,750	800,759	6,854,259
8 - Engineering Equipment	-	6,769,000	115,000	6,884,000
9 - Fire Equipment	-	6,190,000	-	6,190,000
10 - Block Funding, Ongoing Progr, Other Projects	9,524,682	1,444,975	8,291,000	19,260,657
TOTAL	\$ 63,462,566	\$ 265,579,712	\$ 130,519,222	\$ 459,561,500

**2021 - 2030 CAPITAL PLAN
SUMMARY**

	2021	2022	2023	2024	2025	2026-2030	Total
<u>GENERAL CAPITAL TOTALS</u>							
FUNDING REQUESTED	\$ 71,003,820	\$ 177,971,197	\$ 101,927,914	\$ 31,220,837	\$ 17,240,137	\$ 60,197,595	\$ 459,561,500
CITY FUNDING	50,923,064	160,057,208	80,782,646	21,927,808	13,976,527	82,667,641	410,334,895
CONTRIBUTIONS	20,080,756	3,707,205	17,362,279	2,560,671	2,354,245	1,819,040	47,884,198
FUNDING EXCESS (SHORTFALL)	\$0	(\$14,206,783)	(\$3,782,989)	(\$6,732,357)	(\$909,365)	\$24,289,087	(\$1,342,407)

**2021 - 2030 CAPITAL PLAN
LAND AND MAJOR IMPROVEMENTS**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
Various Land Acquisitions									
1 - 2	TSL Princ	Strategic Land Acquisition	3,500,000	-	-	-	-	-	3,500,000
			\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
Parks Acquisition - DCC Bylaw Commitment									
1 - 3	Parks DCC / General Capital Res	Provision for Park Acquisition - DCC	10,000,000	-	-	-	-	-	10,000,000
			\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Major Investments									
1 - 4	External	Provision for External Funding and Contributions	15,000,000	-	-	-	-	-	15,000,000
			\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Cemetery									
1 - 5	Cemetery	City Cemetery Program	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
1 - 6	Cemetery	Cemetery - Staff Facility & Washroom	168,000	-	-	-	-	-	168,000
			\$ 268,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ 1,168,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 28,768,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ 29,668,000
TOTAL CONTRIBUTIONS			\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
NET FUNDING REQUESTED			\$ 13,768,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ 14,668,000

**2021-2030 CAPITAL PLAN
BUILDINGS**

	2021	2022	2023	2024	2025	2026-2030	Total
Summary of Building Projects							
FUNDING REQUESTED IN PROJECT SHEETS							
Capital Maintenance	1,622,600	1,826,330	2,397,700	1,302,520	2,171,670	3,321,360	12,642,180
Harry Jerome CRC	6,722,748	145,644,933	14,443,977	5,023,111	-	-	171,834,769
Proposed New Projects	5,861,284	7,030,252	42,149,116	2,802,311	23,800	3,644,300	61,511,063
TOTAL FUNDING REQUESTED	\$ 14,206,632	\$ 154,501,514	\$ 58,990,794	\$ 9,127,941	\$ 2,195,470	\$ 6,965,660	\$ 245,988,012
CONTRIBUTIONS							
Capital Maintenance	83,417	120,061	455,715	176,367	818,028	243,118	1,896,706
Harry Jerome CRC	-	-	-	-	-	-	-
Proposed New Projects	1,480,000	-	-	-	-	-	1,480,000
TOTAL CONTRIBUTIONS	\$ 1,563,417	\$ 120,061	\$ 455,715	\$ 176,367	\$ 818,028	\$ 243,118	\$ 3,376,706
NET FUNDING REQUESTED							
Capital Maintenance	1,539,183	1,706,269	1,941,985	1,126,153	1,353,642	3,078,242	10,745,474
Harry Jerome CRC	6,722,748	145,644,933	14,443,977	5,023,111	-	-	171,834,769
Proposed New Projects	4,381,284	7,030,252	42,149,116	2,802,311	23,800	3,644,300	60,031,063
TOTAL CITY FUNDING REQUESTED	\$ 12,643,215	\$ 154,381,453	\$ 58,535,079	\$ 8,951,574	\$ 1,377,442	\$ 6,722,542	\$ 242,611,306

**2021-2030 CAPITAL PLAN
BUILDINGS**

Page	Funding Source	Capital Maintenance	2021	2022	2023	2024	2025	2026-2030	Total
2 - 4	General Capital Res / Gen Build.	Maintenance, Repair & Replacement - City Hall	148,800	124,020	469,170	73,260	66,640	345,210	1,227,100
2 - 6	General Capital Res / Justice	Maintenance, Repair & Replacement - Gerry Brewer Building	67,783	97,559	370,305	143,313	664,712	197,552	1,541,224
2 - 6	External	Maintenance, Repair & Replacement - GB - ROF	83,417	120,061	455,715	176,367	818,028	243,118	1,896,706
2 - 8	General Capital Res	Maintenance, Repair & Replacement - Fire Hall	80,400	113,490	37,440	109,890	26,180	260,850	628,250
2 - 10	TSL Int	Maintenance, Repair & Replacement - City Owned / Non-City Used Buildings	186,000	533,520	345,150	51,060	53,550	253,080	1,422,360
2 - 12	TSL Int	Maintenance, Repair & Replacement - Parks Buildings	115,200	98,280	112,320	101,010	78,540	366,300	871,650
2 - 14	TSL Int / General Capital Res	Maintenance, Repair & Replacement - Operations Centre	45,600	67,860	38,610	19,980	33,320	99,900	305,270
2 - 16	TSL Int	Maintenance, Repair & Replacement - Civic Library	176,400	72,540	54,990	137,640	35,700	205,350	682,620
2 - 18	TSL Int	The Shipyards - Coppersmith Shop (Lot 3) Building Maintenance	160,000	160,000	160,000	160,000	160,000	800,000	1,600,000
2 - 40	General Capital Res	Asbestos - Civic Facility Assessment & Inventory Plan	90,000	-	-	-	-	-	90,000
North Vancouver Recreation & Culture Commission									
2 - 19	General Capital Res	Harry Jerome Community Recreation Centre (Capital Maintenance)	75,000	75,000	75,000	-	-	-	225,000
2 - 20	General Capital Res	Memorial Community Recreation Centre	12,000	12,000	12,000	-	-	-	36,000
2 - 21	General Capital Res	Mickey McDougall Community Recreation Centre	12,000	12,000	12,000	-	-	-	36,000
2 - 22	TSL Int	Harry Jerome Complex - Major Repairs	150,000	100,000	-	-	-	-	250,000
2 - 23	TSL Int	Centennial Theatre	190,000	165,000	205,000	280,000	185,000	300,000	1,325,000
2 - 25	General Capital Res	John Braithwaite Community Centre	30,000	75,000	50,000	50,000	50,000	250,000	505,000
TOTAL REQUESTED IN PROJECT SHEETS			\$ 1,622,600	\$ 1,826,330	\$ 2,397,700	\$ 1,302,520	\$ 2,171,670	\$ 3,321,360	\$ 12,642,180
CONTRIBUTIONS			\$ 83,417	\$ 120,061	\$ 455,715	\$ 176,367	\$ 818,028	\$ 243,118	\$ 1,896,706
NET FUNDING REQUESTED			\$ 1,539,183	\$ 1,706,269	\$ 1,941,985	\$ 1,126,153	\$ 1,353,642	\$ 3,078,242	\$ 10,745,474
Major Renovation									
Harry Jerome CRC									
2 - 27	Civic Amenity - HJ	Harry Jerome Community Recreation Centre	6,426,680	135,080,446	12,018,614	4,013,898	-	-	157,539,639
2 - 28	Civic Amenity - HJ	Silver Harbour Seniors Activity Centre	-	9,764,254	2,425,364	747,200	-	-	12,936,818
2 - 46	Civic Amenity - HJ	Mickey McDougall - Feasibility Study & Building Upgrades	296,068	800,233	-	262,012	-	-	1,358,313
TOTAL REQUESTED IN PROJECT SHEETS			\$ 6,722,748	\$ 145,644,933	\$ 14,443,977	\$ 5,023,111	\$ -	\$ -	\$ 171,834,769
CONTRIBUTIONS			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET FUNDING REQUESTED			\$ 6,722,748	\$ 145,644,933	\$ 14,443,977	\$ 5,023,111	\$ -	\$ -	\$ 171,834,769

**2021-2030 CAPITAL PLAN
BUILDINGS**

			2021	2022	2023	2024	2025	2026-2030	Total
Page	Funding Source	Proposed New Projects							
		<i>Shipyards site</i>							
2 - 29	General Capital Res	Wharf Upgrade	-	-	180,000	-	-	-	180,000
2 - 30	General Capital Res	Electrical Site Upgrades	40,000	210,000	-	-	-	-	250,000
2 - 32	General Capital Res	Traffic Management Plan	100,000	-	-	-	-	-	100,000
2 - 33	General Capital Res	Site Water Connections	26,000	-	-	-	-	-	26,000
2 - 34	General Capital Res	Heritage Crane	-	80,000	-	-	-	-	80,000
2 - 35	General Capital Res	Pier Electrical Building Upgrade	-	-	60,000	-	-	-	60,000
		<i>City</i>							
2 - 36	General Capital Res	City Hall - Facility Improvements	216,000	345,150	23,400	38,850	23,800	144,300	791,500
2 - 38	General Capital Res	City Hall - Windows & Building Envelope	-	234,000	-	1,887,000	-	-	2,121,000
2 - 39	General Capital Res	City Hall Addition	-	-	-	-	-	3,500,000	3,500,000
2 - 41	General Capital Res	Operations Yard Building Structural Review	30,000	-	-	-	-	-	30,000
		<i>General</i>							
2 - 42	Civic Amenity	Civic Centre Public Realm Improvements	120,000	-	-	-	-	-	120,000
2 - 44	Heritage	PGE Station Provision	-	46,800	-	399,600	-	-	446,400
2 - 47	Civic Amenity	North Shore Neighborhood House & Derek Inman Park	980,000	3,614,302	41,405,345	476,861	-	-	46,476,507
2 - 48	Civic Amenity	Childcare Capital Program (City Facilities)	20,000	2,500,000	-	-	-	-	2,520,000
2 - 49	Civic Amenity	Lonsdale Quay Public Realm	-	-	480,372	-	-	-	480,372
2 - 51	Civic Amenity	Childcare at Mahon Park	2,849,284	-	-	-	-	-	2,849,284
2 - 51	External	Childcare at Mahon Park - ROF	1,480,000	-	-	-	-	-	1,480,000
TOTAL REQUESTED IN PROJECT SHEETS			\$ 5,861,284	\$ 7,030,252	\$ 42,149,116	\$ 2,802,311	\$ 23,800	\$ 3,644,300	\$ 61,511,063
CONTRIBUTIONS			\$ 1,480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,480,000
NET FUNDING REQUESTED			\$ 4,381,284	\$ 7,030,252	\$ 42,149,116	\$ 2,802,311	\$ 23,800	\$ 3,644,300	\$ 60,031,063

**2021-2030 CAPITAL PLAN
STRUCTURES SUMMARY**

	2021	2022	2023	2024	2025	2026-2030	Total
Summary of Structure Projects							
FUNDING REQUESTED IN PROJECT SHEETS							
Streets and Transportation	15,730,000	15,205,000	32,160,000	11,935,000	8,810,000	30,780,000	114,620,000
Parks	3,055,000	2,505,000	5,642,500	5,370,000	2,390,000	3,645,000	22,607,500
Public Art	171,822	85,000	85,000	85,000	85,000	425,000	936,822
TOTAL FUNDING REQUESTED	\$ 18,956,822	\$ 17,795,000	\$ 37,887,500	\$ 17,390,000	\$ 11,285,000	\$ 34,850,000	\$ 138,164,322
CONTRIBUTIONS							
Streets and Transportation	2,720,000	3,060,000	16,490,000	2,090,000	1,390,000	870,000	26,620,000
Parks	-	-	-	-	-	-	-
Public Art	-	-	-	-	-	-	-
TOTAL CONTRIBUTIONS	\$ 2,720,000	\$ 3,060,000	\$ 16,490,000	\$ 2,090,000	\$ 1,390,000	\$ 870,000	\$ 26,620,000
DCC FUNDING							
Streets and Transportation	1,098,900	1,747,350	2,880,900	2,410,650	1,148,400	2,524,500	11,810,700
Parks	222,750	594,000	2,475,000	2,598,750	-	-	5,890,500
Public Art	-	-	-	-	-	-	-
TOTAL DCC FUNDING	\$ 1,321,650	\$ 2,341,350	\$ 5,355,900	\$ 5,009,400	\$ 1,148,400	\$ 2,524,500	\$ 17,701,200
NET FUNDING REQUESTED							
Streets and Transportation	11,911,100	10,397,650	12,789,100	7,434,350	6,271,600	27,385,500	76,189,300
Parks	2,832,250	1,911,000	3,167,500	2,771,250	2,390,000	3,645,000	16,717,000
Public Art	171,822	85,000	85,000	85,000	85,000	425,000	936,822
TOTAL CITY FUNDING REQUESTED	\$ 14,915,172	\$ 12,393,650	\$ 16,041,600	\$ 10,290,600	\$ 8,746,600	\$ 31,455,500	\$ 93,843,122

2021-2030 CAPITAL PLAN TRANSPORTATION AND STREETS

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
Active Transportation & Safe Mobility									
3 - 4	General Capital Res	Existing Infrastructure Safety Improvements	515,000	840,000	490,000	490,000	490,000	2,450,000	5,275,000
3 - 4	External	Existing Infrastructure Safety Improvements - ROF	50,000	50,000	50,000	50,000	50,000	250,000	500,000
3 - 5	Civic Amenity	New Sidewalks to Complete Pedestrian Network	378,750	252,500	252,500	252,500	252,500	1,262,500	2,651,250
3 - 5	DCC	New Sidewalks to Complete Pedestrian Network-DCC	371,250	247,500	247,500	247,500	247,500	1,237,500	2,598,750
3 - 6	General Capital Res	Sidewalk Infill & Reconstruction	170,000	170,000	170,000	170,000	170,000	850,000	1,700,000
3 - 8	Civic Amenity	Active Transportation Wayfinding Program	110,000	30,000	30,000	30,000	30,000	150,000	380,000
3 - 9	General Capital Res	Fell Avenue: Slope stability and Retaining Walls	100,000	500,000	-	-	-	-	600,000
3 - 10	Civic Amenity	Semisch Greenway (W3rd to Semisch Park)	227,250	181,800	-	-	-	-	409,050
3 - 10	DCC	Semisch Greenway (W3rd to Semisch Park) - DCC	222,750	178,200	-	-	-	-	400,950
3 - 11	Civic Amenity / Sust Transp	Priority Mobility Network Improvements	338,350	641,350	944,350	1,979,600	691,850	176,750	4,772,250
3 - 11	External	Priority Mobility Network Improvements - ROF	300,000	600,000	2,050,000	1,900,000	1,200,000	-	6,050,000
3 - 11	DCC	Priority Mobility Network Improvements - DCC	331,650	628,650	925,650	1,940,400	678,150	173,250	4,677,750
3 - 13	Civic Amenity	East Keith Road Multi-Modal Corridor Improvements, East Grand to Brooksbank	-	-	300,000	-	-	-	300,000
3 - 14	Civic Amenity	Covered Bike Shelter & Secured Bike Parking	-	25,000	50,000	50,000	25,000	15,000	165,000
3 - 15	Sust Transp	Micro Mobility (E-Bike/Scooter Docking)	50,000	-	-	-	-	-	50,000
3 - 16	Civic Amenity	Active & Safe Routes to School Implementation	200,000	150,000	50,000	50,000	50,000	250,000	750,000
3 - 17	Civic Amenity	Upper Levels Greenway - Lonsdale to Lynn Valley Road	-	505,000	-	-	-	-	505,000
3 - 17	External	Upper Levels Greenway - ROF	-	2,000,000	-	-	-	-	2,000,000
3 - 17	DCC	Upper Levels Greenway - Lonsdale to Lynn Valley Road - DCC	-	495,000	-	-	-	-	495,000
3 - 18	Civic Amenity	Upper Levels Greenway - Lonsdale to Westview	-	-	505,000	-	-	-	505,000
3 - 18	External	Upper Levels Greenway - ROF	-	-	600,000	-	-	-	600,000
3 - 18	DCC	Upper Levels Greenway - Lonsdale to Westview - DCC	-	-	495,000	-	-	-	495,000
3 - 19	Civic Amenity	Queensbury Avenue Greenway Connection	-	-	350,000	-	-	-	350,000
3 - 19	External	Queensbury Avenue Greenway Connection -ROF	-	-	650,000	-	-	-	650,000
3 - 21	Civic Amenity	Installation of Accessible Pedestrian Signal Units	35,000	35,000	35,000	35,000	35,000	175,000	350,000
3 - 23	Civic Amenity	Pedestrian Scale Lighting - Green Necklace	80,000	750,000	-	-	-	-	830,000
3 - 24	Civic Amenity	Pedestrian and Roadway Lighting Implementation	176,750	202,000	227,250	227,250	227,250	1,136,250	2,196,750
3 - 24	DCC	Pedestrian and Roadway Lighting Implementation - DCC	173,250	198,000	222,750	222,750	222,750	1,113,750	2,153,250
3 - 26	Civic Amenity	New Traffic Signals	965,000	1,510,000	1,040,000	1,010,000	1,000,000	5,000,000	10,525,000
3 - 28	Civic Amenity	New Pedestrian Crossing Facilities	1,710,000	645,000	670,000	500,000	300,000	1,500,000	5,325,000
Total - Active Transportation & Safe Mobility			\$ 6,505,000	\$ 10,835,000	\$ 10,355,000	\$ 9,155,000	\$ 5,670,000	\$ 15,740,000	\$ 58,260,000

2021-2030 CAPITAL PLAN TRANSPORTATION AND STREETS

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
Transit Improvement Program									
3 - 30	General Capital Res	Transit Stop Improvements	65,000	65,000	65,000	65,000	65,000	325,000	650,000
3 - 30	External	Transit Stop Improvements - ROF	65,000	65,000	65,000	65,000	65,000	325,000	650,000
3 - 31	Civic Amenity	City Transit Shelter Program	-	40,000	20,000	20,000	20,000	20,000	120,000
3 - 31	External	City Transit Shelter Program - ROF	-	40,000	20,000	20,000	20,000	20,000	120,000
3 - 32	General Capital Res	Bus Speed and Reliability	50,000	50,000	50,000	50,000	50,000	250,000	500,000
3 - 32	External	Bus Speed and Reliability - ROF	50,000	50,000	50,000	50,000	50,000	250,000	500,000
Total - Transit Improvements Program			\$ 230,000	\$ 310,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,190,000	\$ 2,540,000
Traffic Engineering Program									
3 - 33	General Capital Res	Traffic Signal System Upgrades	180,000	470,000	300,000	300,000	500,000	2,500,000	4,250,000
3 - 35	General Capital Res	Traffic Signal Pre-Emption for Fire Emergency Vehicles	80,000	80,000	-	-	-	-	160,000
3 - 37	General Capital Res	Street Light and Traffic Signal Aging Pole Replacement	250,000	50,000	50,000	50,000	100,000	500,000	1,000,000
3 - 39	General Capital Res	Traffic Signal LED Replacement	-	300,000	-	-	-	-	300,000
3 - 40	General Capital Res	City-Wide LED Streetlight upgrade	250,000	250,000	-	-	-	-	500,000
3 - 41	General Capital Res	Street Lighting Central Management System	-	100,000	-	-	-	-	100,000
Total - Traffic Engineering Program			\$ 760,000	\$ 1,250,000	\$ 350,000	\$ 350,000	\$ 600,000	\$ 3,000,000	\$ 6,310,000
Public Realm and Streetscapes Program									
3 - 42	General Capital Res	Street Banner And Furnishing Program	60,000	35,000	60,000	35,000	60,000	225,000	475,000
3 - 43	General Capital Res	Seasonal Decorations - Lonsdale Street Light Poles	-	-	-	-	85,000	-	85,000
3 - 45	General Capital Res	Living City Tree Planting Program	120,000	120,000	120,000	120,000	120,000	600,000	1,200,000
3 - 45	External	Living City Tree Planting Program - ROF	5,000	5,000	5,000	5,000	5,000	25,000	50,000
3 - 46	Civic Amenity	Sidewalk Patios - Lower Lonsdale	-	150,000	-	-	-	-	150,000
Total - Public Realm and Streetscapes Program			\$ 185,000	\$ 310,000	\$ 185,000	\$ 160,000	\$ 270,000	\$ 850,000	\$ 1,960,000
Major Projects									
3 - 47	Civic Amenity	Marine Drive Bridge Replacement over Mackay Creek	-	-	1,010,000	-	-	-	1,010,000
3 - 47	External	Marine Drive Bridge Replacement over Mackay Creek - ROF	-	-	4,000,000	-	-	-	4,000,000
3 - 47	DCC	Marine Drive Bridge Replacement over Mackay Creek - DCC	-	-	990,000	-	-	-	990,000
3 - 48	Civic Amenity	Lonsdale Corridor Transit & Safety Improvements (Esplanade to 29th)	-	-	1,400,000	-	-	-	1,400,000
3 - 48	External	Lonsdale Corridor Transit & Safety Improvements (Esplanade to 29th) - ROF	-	-	400,000	-	-	-	400,000
3 - 49	General Capital Res	Marine-Main Corridor Improvements	200,000	250,000	2,600,000	-	-	-	3,050,000
3 - 49	External	Marine-Main Corridor Improvements - ROF	-	250,000	8,600,000	-	-	-	8,850,000

2021-2030 CAPITAL PLAN TRANSPORTATION AND STREETS

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total						
3 - 51	Civic Amenity	Esplanade Complete Streets	3,100,000	-	-	-	-	-	3,100,000						
3 - 51	External	Esplanade Complete Streets - ROF	2,250,000	-	-	-	-	-	2,250,000						
		Total - Major Projects	\$ 5,550,000	\$ 500,000	\$ 19,000,000	\$ -	\$ -	\$ -	\$ 25,050,000						
Pavement and Bridge Management															
3 - 54	TSL Int / Infrast	Pavement Management: Streets and Lanes	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	20,000,000						
		Total - Pavement Management	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000	\$ 20,000,000						
Local Area Services															
3 - 57	LAS	Provision for Local Area Services - City Share	500,000	-	-	-	-	-	500,000						
		Total - Local Area Services	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000						
TOTAL FUNDING REQUESTED			\$ 15,730,000	\$ 15,205,000	\$ 32,160,000	\$ 11,935,000	\$ 8,810,000	\$ 30,780,000	\$ 114,620,000						
TOTAL CONTRIBUTIONS			\$ 2,720,000	\$ 3,060,000	\$ 16,490,000	\$ 2,090,000	\$ 1,390,000	\$ 870,000	\$ 26,620,000						
TOTAL DCC STREETS AND TRANSPORTATION			\$ 1,098,900	\$ 1,747,350	\$ 2,880,900	\$ 2,410,650	\$ 1,148,400	\$ 2,524,500	\$ 11,810,700						
NET FUNDING REQUESTED			\$ 11,911,100	\$ 10,397,650	\$ 12,789,100	\$ 7,434,350	\$ 6,271,600	\$ 27,385,500	\$ 76,189,300						
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%; background-color: #d9ead3;">Base Program</td> <td></td> </tr> <tr> <td style="background-color: #d9ead3;">Dedicated Fund</td> <td></td> </tr> <tr> <td style="background-color: #d9ead3;">New Initiatives</td> <td></td> </tr> </table>										Base Program		Dedicated Fund		New Initiatives	
Base Program															
Dedicated Fund															
New Initiatives															

**2021-2030 CAPITAL PLAN
PARKS AND ENVIRONMENT**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
Park Specific									
4 - 3	Civic Amenity	1600 Eastern Avenue Park	-	606,000	-	-	-	-	606,000
4 - 3	DCC	1600 Eastern Avenue Park - DCC	-	594,000	-	-	-	-	594,000
4 - 4	General Capital Res/ CAR	Mahon Park Washroom and Covered Outdoor Space	1,500,000	-	-	-	-	-	1,500,000
4 - 5	Civic Amenity	Victoria Park Washroom	350,000	-	-	-	-	-	350,000
4 - 6	Civic Amenity	Green Necklace Outdoor Fitness Equipment Stations	-	400,000	-	-	-	-	400,000
4 - 7	Civic Amenity	Waterfront Park Master Plan & Implementation	227,250	-	2,525,000	2,525,000	-	-	5,277,250
4 - 7	DCC	Waterfront Park Master Plan & Implementation - DCC	222,750	-	2,475,000	2,475,000	-	-	5,172,750
4 - 8	Civic Amenity	Sunrise Park Trail System Expansion	-	-	-	126,250	-	-	126,250
4 - 8	DCC	Sunrise Park Trail System Expansion - DCC	-	-	-	123,750	-	-	123,750
4 - 9	Civic Amenity	Casano Park Trail & Habitat Improvements	-	-	400,000	-	-	-	400,000
4 - 10	General Capital Res	Mahon Park Playground and Spray Park Replacement	-	-	-	-	1,200,000	-	1,200,000
4 - 11	Civic Amenity	Park Picnic Shelters	400,000	-	-	-	-	-	400,000
4 - 12	Civic Amenity	High Place Park Development	-	-	-	-	-	250,000	250,000
4 - 13	General Capital Res	Wagg Park Playground Replacement	-	-	-	-	-	650,000	650,000
4 - 14	General Capital Res	Confederation Field Turf Replacement	-	-	-	-	1,000,000	-	1,000,000
4 - 16	General Capital Res	Tempe Heights Park Playground Replacement	-	-	-	-	70,000	600,000	670,000
4 - 17	General Capital Res	Loutet Park Playground Replacement	-	-	-	-	-	670,000	670,000
4 - 18	General Capital Res	Fen Burdett Turf Replacement	-	-	-	-	-	1,000,000	1,000,000
4 - 19	General Capital Res	Victoria Park Master Plan	-	-	-	-	-	250,000	250,000
4 - 20	Civic Amenity	Public School Playground Funding	150,000	150,000	37,500	-	-	-	337,500
Total - Park Specific			\$ 2,850,000	\$ 1,750,000	\$ 5,437,500	\$ 5,250,000	\$ 2,270,000	\$ 3,420,000	\$ 20,977,500
City Wide Programs									
4 - 21	General Capital Res	Play Equipment Replacement	35,000	35,000	35,000	-	-	-	105,000
4 - 22	General Capital Res	Streetscape Renovations	25,000	25,000	25,000	-	-	-	75,000
4 - 25	General Capital Res	Wooden Bridge and Stair Replacement	25,000	25,000	25,000	-	-	-	75,000
4 - 26	General Capital Res	Grass Sports Field Renovations	75,000	75,000	75,000	75,000	75,000	-	375,000
4 - 28	General Capital Res	Park & Greenways Trail Resurfacing	10,000	10,000	10,000	10,000	10,000	50,000	100,000
4 - 29	General Capital Res	Parks Furnishings and Signage	35,000	35,000	35,000	35,000	35,000	175,000	350,000
4 - 30	General Capital Res	Parks Master Plan Update	-	200,000	-	-	-	-	200,000
4 - 31	General Capital Res	Construction of New Community Gardens	-	350,000	-	-	-	-	350,000
Total - City Wide Programs			\$ 205,000	\$ 755,000	\$ 205,000	\$ 120,000	\$ 120,000	\$ 225,000	\$ 1,630,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 3,055,000	\$ 2,505,000	\$ 5,642,500	\$ 5,370,000	\$ 2,390,000	\$ 3,645,000	\$ 22,607,500
TOTAL CONTRIBUTIONS									
TOTAL CONTRIBUTIONS - DCC FUNDING			\$ 222,750	\$ 594,000	\$ 2,475,000	\$ 2,598,750	\$ -	\$ -	\$ 5,890,500
NET FUNDING REQUESTED			\$ 2,832,250	\$ 1,911,000	\$ 3,167,500	\$ 2,771,250	\$ 2,390,000	\$ 3,645,000	\$ 16,717,000

**2021-2030 CAPITAL PLAN
PUBLIC ART**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
5 - 2	Public Art	Public Art Civic Program	85,000	85,000	85,000	85,000	85,000	425,000	850,000
5 - 3	Public Art	Public Art (Lower Lonsdale Lands)	86,822	-	-	-	-	-	86,822
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 171,822	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 936,822
NET FUNDING REQUESTED			\$ 171,822	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 936,822

**2021-2030 CAPITAL PLAN
EQUIPMENT SUMMARY**

	2021	2022	2023	2024	2025	2026-2030	Total
Summary of Equipment Projects							
FUNDING REQUESTED IN PROJECT SHEETS							
General Equipment	1,002,100	1,087,700	1,016,150	720,000	483,450	2,242,850	6,552,250
Information Technology Equipment	1,129,253	927,753	708,253	640,000	516,000	2,933,000	6,854,259
Engineering Equipment	1,029,000	636,000	665,000	845,000	250,000	3,459,000	6,884,000
Fire Equipment	2,185,000	265,000	570,000	90,000	770,000	2,310,000	6,190,000
Block Funding & Other Projects	3,727,013	2,658,229	1,990,217	2,307,896	1,640,217	6,937,085	19,260,657
TOTAL FUNDING REQUESTED	\$ 9,072,366	\$ 5,574,682	\$ 4,949,620	\$ 4,602,896	\$ 3,659,667	\$ 17,881,935	\$ 45,741,166
CONTRIBUTIONS							
General Equipment	251,774	288,829	284,499	61,239	65,652	237,097	1,189,090
Information Technology Equipment	42,000	64,750	8,500	159,500	7,000	101,000	382,750
Engineering Equipment	-	-	-	-	-	-	-
Fire Equipment	-	-	-	-	-	-	-
Block Funding & Other Projects	503,565	173,565	123,565	73,565	73,565	367,826	1,315,652
TOTAL CONTRIBUTIONS	\$ 797,339	\$ 527,144	\$ 416,564	\$ 294,304	\$ 146,218	\$ 705,923	\$ 2,887,492
NET FUNDING REQUESTED							
General Equipment	750,326	798,871	731,651	658,761	417,798	2,005,753	5,363,160
Information Technology Equipment	1,087,253	863,003	699,753	480,500	509,000	2,832,000	6,471,509
Engineering Equipment	1,029,000	636,000	665,000	845,000	250,000	3,459,000	6,884,000
Fire Equipment	2,185,000	265,000	570,000	90,000	770,000	2,310,000	6,190,000
Block Funding & Other Projects	3,223,448	2,484,664	1,866,652	2,234,330	1,566,652	6,569,259	17,945,005
TOTAL CITY FUNDING REQUESTED	\$ 8,275,027	\$ 5,047,538	\$ 4,533,056	\$ 4,308,592	\$ 3,513,449	\$ 17,176,012	\$ 42,853,674

**2021-2030 CAPITAL PLAN
GENERAL EQUIPMENT**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
6 - 2	General Capital Res	Civic Buildings - Furniture and Equipment	129,600	128,700	111,150	111,000	65,450	316,350	862,250
6 - 4	Gen Equip	Gerry Brewer Furniture	53,796	52,451	52,451	49,761	53,348	124,403	386,210
6 - 4	External	Gerry Brewer Furniture - Required Outside Funding	66,204	64,549	64,549	61,239	65,652	153,097	475,290
6 - 6	General Capital Res	Pool Vehicle Replacement	60,000	50,000	50,000	50,000	55,000	225,000	490,000
6 - 8	General Capital Res	Police Pool Vehicle Replacement	26,430	105,720	44,050	-	-	-	176,200
6 - 8	External	Police Pool Vehicles Repl - Required outside Funding	33,570	134,280	55,950	-	-	-	223,800
6-10	General Capital Res	Electric Vehicle Charging Stations - Police	10,000	20,000	20,000	-	-	-	50,000
6 - 10	External	Electric Vehicle Charging Stations - Police - ROF	30,000	40,000	30,000	-	-	-	100,000
6 - 11	General Capital Res	Bylaw Vehicle Replacement	45,000	45,000	45,000	45,000	-	90,000	270,000
6 - 13	General Capital Res	NVRC Maintenance Vehicles	36,000	-	42,000	-	-	42,000	120,000
6 - 13	External	NVRC Maintenance Vehicles - Required Outside Funding	72,000	-	84,000	-	-	84,000	240,000
6 - 15	General Capital Res	NVRC Recreation Program Equipment	123,000	165,000	195,000	330,000	145,000	640,000	1,598,000
6 - 17	General Capital Res	Automated Materials Handling & RFID System Replacements	21,000	71,000	20,000	21,000	21,000	211,000	365,000
6 - 19	General Capital Res	Self-Service Payment Systems Renewal	-	-	-	-	20,000	20,000	40,000
6 - 20	General Capital Res	A/V and Multimedia Systems Renewal	14,000	11,000	2,000	2,000	8,000	87,000	124,000
6 - 22	General Capital Res	Automated Traffic Counters	50,000	50,000	50,000	50,000	50,000	250,000	500,000
6 - 23	Carbon	Electric Vehicle Strategy Implementation	85,000	100,000	100,000	-	-	-	285,000
6 - 23	External	Electric Vehicle Strategy Implementation - ROF	50,000	50,000	50,000	-	-	-	150,000
6 - 24	General Capital Res	Library Book Vending & WiFi Kiosk	96,500	-	-	-	-	-	96,500
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 1,002,100	\$ 1,087,700	\$ 1,016,150	\$ 720,000	\$ 483,450	\$ 2,242,850	\$ 6,552,250
TOTAL CONTRIBUTIONS			\$ 251,774	\$ 288,829	\$ 284,499	\$ 61,239	\$ 65,652	\$ 237,097	\$ 1,189,090
NET FUNDING REQUESTED			\$ 750,326	\$ 798,871	\$ 731,651	\$ 658,761	\$ 417,798	\$ 2,005,753	\$ 5,363,160

**2021-2030 CAPITAL PLAN
INFORMATION TECHNOLOGY**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
I.T. Department									
7 - 3	General Capital Res /Comp Equip.	User Device Replacements	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
7 - 4	General Capital Res	Data Centre Infrastructure	110,000	350,000	250,000	175,000	265,000	1,470,000	2,620,000
7 - 6	General Capital Res	Fibre Infrastructure Improvement	50,000	50,000	50,000	50,000	50,000	250,000	500,000
7 - 7	General Capital Res	AV Device Replacement	200,000	95,000	-	-	-	-	295,000
7 - 9	General Capital Res	Sign Shop Printer/Cutter	25,000	-	-	-	-	-	25,000
7 - 10	General Capital Res	Electronic Plan Review Equipment	45,000	-	-	-	-	-	45,000
7 - 11	General Capital Res	Budgeting Software	200,000	-	-	-	-	-	200,000
7 - 12	General Capital Res	CityPAL Data Entry and Process Transition	68,000	68,000	68,000	-	-	-	204,000
7 - 13	General Capital Res	CityPal and Business Process User Analyst	92,253	92,253	92,253	-	-	-	276,759
Total - I.T. Department			\$ 940,253	\$ 805,253	\$ 610,253	\$ 375,000	\$ 465,000	\$ 2,470,000	\$ 5,665,759
Library									
7 - 15	General Capital Res	Library Website Renewal	90,000	-	-	-	-	90,000	180,000
7 - 15	General Capital Res	Integrated Library System (ILS) Renewal	13,000	-	-	-	16,000	16,000	45,000
Total - Library			\$ 103,000	\$ -	\$ -	\$ -	\$ 16,000	\$ 106,000	\$ 225,000
North Vancouver Museum & Archives									
7 - 16	General Capital Res	NVMA IT Refresh	4,000	8,750	8,500	9,500	7,000	41,000	78,750
7 - 16	External	NVMA IT Refresh - ROF	4,000	8,750	8,500	9,500	7,000	41,000	78,750
Total - North Vancouver Museum & Archives			\$ 8,000	\$ 17,500	\$ 17,000	\$ 19,000	\$ 14,000	\$ 82,000	\$ 157,500
North Vancouver Recreation & Culture Commission									
7 - 17	General Capital Res	Desktop computer hardware refresh	21,000	21,000	21,000	21,000	21,000	105,000	210,000
7 - 18	General Capital Res	Mobile Application Development	9,000	18,000	-	-	-	-	27,000
7 - 18	External	Mobile Application Development - ROF	18,000	36,000	-	-	-	-	54,000
7 - 19	General Capital Res	Network hardware replacements	-	-	30,000	-	-	35,000	65,000
7 - 20	General Capital Res	Perfect Mind Development and Integration	10,000	10,000	-	10,000	-	30,000	60,000
7 - 20	External	Perfect Mind Development and Integration - ROF	20,000	20,000	-	20,000	-	60,000	120,000

**2021-2030 CAPITAL PLAN
INFORMATION TECHNOLOGY**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
7 - 21	General Capital Res	Phone system replacement	-	-	-	65,000	-	-	65,000
7 - 21	External	Phone system replacement - ROF	-	-	-	130,000	-	-	130,000
7 - 22	General Capital Res	Recreation centre wifi upgrade	-	-	30,000	-	-	45,000	75,000
Total - North Vancouver Recreation Commission			\$ 78,000	\$ 105,000	\$ 81,000	\$ 246,000	\$ 21,000	\$ 275,000	\$ 806,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 1,129,253	\$ 927,753	\$ 708,253	\$ 640,000	\$ 516,000	\$ 2,933,000	\$ 6,854,259
TOTAL CONTRIBUTIONS			\$ 42,000	\$ 64,750	\$ 8,500	\$ 159,500	\$ 7,000	\$ 101,000	\$ 382,750
NET FUNDING REQUESTED			\$ 1,087,253	\$ 863,003	\$ 699,753	\$ 480,500	\$ 509,000	\$ 2,832,000	\$ 6,471,509
Base Program									
Dedicated Fund									
New Initiatives									

**2021-2030 CAPITAL PLAN
ENGINEERING EQUIPMENT**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
8 - 2	Eng Equip	Engineering, Parks and Environment Operations Vehicle/Equipment Replacement Program	914,000	636,000	665,000	845,000	250,000	3,459,000	6,769,000
8 - 3	General Capital Res	Multi purpose utility vehicle	115,000	-	-	-	-	-	115,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 1,029,000	\$ 636,000	\$ 665,000	\$ 845,000	\$ 250,000	\$ 3,459,000	\$ 6,884,000
TOTAL CONTRIBUTIONS									
NET FUNDING REQUESTED			\$ 1,029,000	\$ 636,000	\$ 665,000	\$ 845,000	\$ 250,000	\$ 3,459,000	\$ 6,884,000

**2021-2030 CAPITAL PLAN
FIRE EQUIPMENT**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
9 - 2	Fire Equip	Fire Hose and Nozzles	-	40,000	-	-	40,000	40,000	120,000
9 - 3	Fire Equip	Auto Extrication Equipment	-	60,000	-	-	60,000	60,000	180,000
9 - 4	Fire Equip	Hazardous Materials (Hazmat) Equipment	-	20,000	-	20,000	-	60,000	100,000
9 - 5	Fire Equip	Fire Fleet Replacement Program	-	75,000	-	-	-	300,000	375,000
9 - 6	Fire Equip	Fire Apparatus Replacement Program	2,100,000	-	500,000	-	600,000	1,000,000	4,200,000
9 - 7	Fire Equip	Fire Equipment Replacement Program	70,000	70,000	70,000	70,000	70,000	850,000	1,200,000
9 - 8	Fire Equip	Firefighter Resiliency Pilot Program	15,000	-	-	-	-	-	15,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 2,185,000	\$ 265,000	\$ 570,000	\$ 90,000	\$ 770,000	\$ 2,310,000	\$ 6,190,000
TOTAL CONTRIBUTIONS									
NET FUNDING REQUESTED			\$ 2,185,000	\$ 265,000	\$ 570,000	\$ 90,000	\$ 770,000	\$ 2,310,000	\$ 6,190,000
Base Program									
Dedicated Funds									

**2021-2030 CAPITAL PLAN
BLOCK FUNDS, ONGOING PROGRAMS AND OTHER PROJECTS**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
Block Funds									
10 - 3	General Capital Res	Block Funding - City Used Buildings	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
10 - 4	General Capital Res	Block Funding - Non-City Used Buildings	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
10 - 5	General Capital Res	Block Funding - Gerry Brewer Building	29,237	29,237	29,237	29,237	29,237	146,184	292,368
10 - 5	External	Gerry Brewer Building - Required Outside Funding	35,980	35,980	35,980	35,980	35,980	179,901	359,802
10 - 6	General Capital Res	Block Funding IT	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
10 - 7	General Capital Res	Block Funding - Parks Infrastructure	75,000	75,000	75,000	75,000	75,000	375,000	750,000
10 - 8	General Capital Res	Block Funding - Transportation	30,000	30,000	30,000	30,000	30,000	150,000	300,000
10 - 9	General Capital Res	Block Funding - Engineering Equipment	50,000	50,000	50,000	50,000	50,000	250,000	500,000
10 - 10	General Capital Res	Block Funding - Shipyards Commons	35,000	35,000	35,000	35,000	35,000	175,000	350,000
10 - 11	General Capital Res	Block Funding - Planning & Development	10,000	10,000	10,000	10,000	10,000	50,000	100,000
10 - 12	General Capital Res	Block Funding - Fire	50,000	50,000	50,000	50,000	50,000	250,000	500,000
10 - 13	General Capital Res	Block Funding Police Equipment	22,415	22,415	22,415	22,415	22,415	112,075	224,150
10 - 13	External	Block Funding - Police Equipment - Required Outside Funding	27,585	27,585	27,585	27,585	27,585	137,925	275,850
10 - 14	General Capital Res	Block Funding - Library Equipment	20,000	20,000	20,000	20,000	20,000	100,000	200,000
10 - 15	General Capital Res	Block Funding - NVMA	10,000	10,000	10,000	10,000	10,000	50,000	100,000
10 - 15	External	Museum & Archives - Required Outside Funding	10,000	10,000	10,000	10,000	10,000	50,000	100,000
10 - 16	General Capital Res	Block Funding - NVRC	75,000	75,000	80,000	80,000	80,000	415,000	805,000
10 - 17	General Capital Res	NVRC Emergency Capital Replacement Fund	30,000	30,000	35,000	35,000	35,000	190,000	355,000
10 - 48	General Capital Res	Block Funding - City Clerk's	20,000	20,000	20,000	20,000	20,000	100,000	200,000
TOTAL - BLOCK FUNDS			\$ 830,217	\$ 830,217	\$ 840,217	\$ 840,217	\$ 840,217	\$ 4,231,085	\$ 8,412,170
On-Going Programs									
10 - 18	CCCIF	Child Care Capital Improvement Fund	9,323	-	-	-	-	-	9,323
TOTAL - ON-GOING PROGRAMS			\$ 9,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,323
Other Projects									
10 - 19	General Capital Res	Community Engagement Strategy	160,000	-	-	-	-	-	160,000
10 - 21	General Capital Res	Business Recovery: Open Streets, Parklets and Placemaking	615,000	65,000	65,000	65,000	65,000	325,000	1,200,000
10 - 21	External	Business Recovery: Open Streets, Parklets and Placemaking - ROF	330,000	-	-	-	-	-	330,000
10 - 22	General Capital Res	Economic Investment Strategy Implementation	80,000	-	-	-	-	-	80,000
10 - 23	General Capital Res	City Studio CapU Partnership	36,000	48,000	50,000	-	-	-	134,000
10 - 24	General Capital Res	COR (Certificate of Recognition)	60,000	20,000	-	-	-	40,000	120,000
10 - 25	General Capital Res	Exempt Compensation Market Review	50,000	-	-	-	-	-	50,000

**2021-2030 CAPITAL PLAN
BLOCK FUNDS, ONGOING PROGRAMS AND OTHER PROJECTS**

Page	Funding Source		2021	2022	2023	2024	2025	2026-2030	Total
10 - 26	General Capital Res	Review of Human Resources Policy Manual	150,000	-	-	-	-	-	150,000
10 - 27	General Capital Res	Strategic & Corporate Planning	431,473	-	-	492,679	-	-	924,152
10 - 28	General Capital Res	Community Recreation Strategy	-	40,012	-	-	-	-	40,012
10 - 29	General Capital Res	Long Term Tax Strategy	50,000	-	-	-	-	-	50,000
10 - 30	General Capital Res	Urban Forest Management Plan	-	100,000	-	-	-	-	100,000
10 - 31	General Capital Res	Urban Agriculture and Community Gardens	30,000	-	-	-	-	-	30,000
10 - 32	General Capital Res / Carbon	Environmental Strategy Implementation	200,000	150,000	-	-	-	-	350,000
10 - 32	External	Environmental Strategy Implementation - ROF	50,000	50,000	-	-	-	-	100,000
10 - 33	General Capital Res	Corporate Climate Action Implementation	150,000	250,000	-	-	-	-	400,000
10 - 33	External	Corporate Climate Action Implementation - ROF	50,000	50,000	50,000	-	-	-	150,000
10 - 34	General Capital Res	Streamlining Development Controls	70,000	70,000	-	-	-	-	140,000
10 - 35	General Capital Res	Special Studies	-	100,000	100,000	-	-	-	200,000
10 - 36	General Capital Res	Official Community Plan Review	-	-	-	50,000	300,000	600,000	950,000
10 - 37	General Capital Res	Community Well Being Strategy Implementation Projects	-	60,000	60,000	60,000	60,000	6,000	246,000
10 - 38	General Capital Res	Child Care Strategy Implementation Projects	-	50,000	50,000	50,000	50,000	50,000	250,000
10 - 39	General Capital Res	INSTPP Implementation	-	75,000	75,000	75,000	75,000	375,000	675,000
10 - 40	Aff Hsing	Housing Needs Report	60,000	-	-	-	-	60,000	120,000
10 - 42	General Capital Res	Mobility Strategy Implementation	125,000	250,000	250,000	250,000	-	-	875,000
10 - 43	General Capital Res	Rapid Transit Planning Office	-	150,000	150,000	150,000	150,000	750,000	1,350,000
10 - 44	General Capital Res	Great Streets-Corridor Studies	100,000	150,000	150,000	150,000	-	-	550,000
10 - 45	General Capital Res	E-Bike and Micromobility Coordinator	-	25,000	25,000	-	-	-	50,000
10 - 46	General Capital Res	Community and School Active Travel Planning	-	125,000	125,000	125,000	100,000	500,000	975,000
10 - 47	General Capital Res	Noise Mitigation Action Plan	50,000	-	-	-	-	-	50,000
10 - 51	General Capital Res	Permissive Property Tax Exemption Policy Review	40,000	-	-	-	-	-	40,000
TOTAL - OTHER PROJECTS			\$ 2,887,473	\$ 1,828,012	\$ 1,150,000	\$ 1,467,679	\$ 800,000	\$ 2,706,000	\$ 10,839,164
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 3,727,013	\$ 2,658,229	\$ 1,990,217	\$ 2,307,896	\$ 1,640,217	\$ 6,937,085	\$ 19,260,657
TOTAL CONTRIBUTIONS			\$ 503,565	\$ 173,565	\$ 123,565	\$ 73,565	\$ 73,565	\$ 367,826	\$ 1,315,652
NET FUNDING REQUESTED			\$ 3,223,448	\$ 2,484,664	\$ 1,866,652	\$ 2,234,330	\$ 1,566,652	\$ 6,569,259	\$ 17,945,005

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

Average rate of return on investments for the Year **2.80%** **2.80%** **2.80%** **2.80%** **2.80%** **2.80%**

TAX LEVY CONTRIBUTION TO CAPITAL

Each year an amount is transferred from the annual budget to fund various capital projects. These funds are unrestricted and can be used for any capital project. Approximately 15% of the City's annual tax levy is transferred to capital projects or to fund capital reserves. The \$550K increase seen in the Tax Levy each year results in an annual 1% tax rate increase.

	2021	2022	2023	2024	2025	2026-2030	Total
Transfer from Operating to Capital	\$ 9,674,800	10,224,800	10,774,800	11,324,800	9,274,800	\$ 54,624,000	\$ 105,898,000
Available Balance	\$ 9,674,800	\$ 10,224,800	\$ 10,774,800	\$ 11,324,800	\$ 9,274,800	\$ 54,624,000	\$ 105,898,000
Allocated to :							
Civic Amenity HJCRC	2,600,000	2,600,000	2,600,000	2,600,000		-	10,400,000
Fire Equipment	2,137,322	265,000	570,000	90,000	770,000	2,310,210	6,142,532
Public Art	85,000	85,000	85,000	85,000	85,000	425,000	850,000
Sustainable Transportation	87,500	87,500	87,500	87,500	87,500	437,500	875,000
Carbon Fund	65,000	65,000	65,000	65,000	65,000	325,001	650,001
Total to Reserves	4,974,822	3,102,500	3,407,500	2,927,500	1,007,500	3,497,711	18,917,533
Transfer to General Capital Reserve	\$ 4,699,978	\$ 7,122,300	\$ 7,367,300	\$ 8,397,300	\$ 8,267,300	\$ 59,393,589	\$ 86,980,467

LAND SALE REVENUE

The City owns numerous parcels of land, and the method by which the City acquired the land determines how the proceeds of sale may be set aside. By long-standing Council policy, proceeds of land acquired through a tax sale (non-payment of taxes) are set aside in Tax Sale Land principal. Proceeds from non-tax sale lands (acquired by other means than non-payment of taxes) are set aside in the Civic Amenity Reserve Fund.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance		-	-	-	-	\$ -	-
Proceeds of sales	\$ -	\$ 104,705,000	\$ 27,680,000	\$ 52,803,000	\$ 65,220,000	-	250,408,000
Available Balance	\$ -	\$ 104,705,000	\$ 27,680,000	\$ 52,803,000	\$ 65,220,000	\$ -	\$ 250,408,000
Allocated to :							
TSL Principal	-	-	20,760,000	-	43,380,000	-	64,140,000
Civic Amenity Reserve	-	-	6,920,000	-	21,840,000	-	28,760,000
Civic Amenity Reserve - Harry Jerome Fund	-	104,705,000	-	52,803,000	-	-	157,508,000
	\$ -	\$ 104,705,000	\$ 27,680,000	\$ 52,803,000	\$ 65,220,000	\$ -	\$ 250,408,000
Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MUNICIPAL FINANCE AUTHORITY BORROWING

The Municipal Finance Authority of British Columbia (MFA) was created in 1970 to contribute to the financial well-being of local governments throughout BC. The MFA pools the borrowing and investment needs of BC communities through a collective structure and is able to provide a range of low cost and flexible financial services. Borrowing from the MFA assumes terms of 30 years at 2.2% interest.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ -	\$ -	\$ -	\$ 1,594,655	\$ 1,117,794	\$ -	\$ -
MFA Debt	\$ -	\$ -	\$ 43,000,000	\$ (832,967)	\$ (832,967)	(4,164,836)	37,169,229
MFA Debt Servicing				\$ (946,000)	\$ (946,000)	(4,730,000)	(6,622,000)
Repayment from Civic Amenity Reserve				\$ 1,778,967	\$ 1,778,967	8,894,836	12,452,771
Available Balance	\$ -	\$ -	\$ 43,000,000	\$ 1,594,655	\$ 1,117,794	\$ -	\$ 43,000,000
Allocated to :							
North Shore Neighborhood House & Derek Inman Park	-	-	41,405,345	476,861	-	-	41,882,206
	\$ -	\$ -	\$ 41,405,345	\$ 476,861	\$ -	\$ -	\$ 41,882,206
Closing Balance	\$ -	\$ -	\$ 1,594,655	\$ 1,117,794	\$ 1,117,794	\$ -	\$ 1,117,794

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

GENERAL CAPITAL RESERVE

The General Capital Reserve is a non-statutory reserve that provides unrestricted funding for Capital Plan projects; as such it can be used to fund any capital project. The reserve is funded from various sources including transfers from operating, portions of the annual tax levy or annual surpluses.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 4,273,061	38,647	\$ (14,206,783)	\$ (17,989,772)	\$ (24,722,129)	\$ (25,631,494)	4,273,061
Annual transfer to General Capital Reserve	\$ 4,699,978	\$ 7,122,300	\$ 7,367,300	\$ 8,397,300	\$ 8,267,300	51,126,289	86,980,467
Available Balance	\$ 8,973,039	\$ 7,160,947	\$ (6,839,483)	\$ (9,592,472)	\$ (16,454,829)	\$ 25,494,795	91,253,528
Withdrawals							
Provision for Park Land Acquisition 1% Municip Assist	100,000	-	-	-	-	-	100,000
Buildings							
Capital Maintenance	163,126	1,706,269	1,941,985	1,126,153	1,353,642	476,725	6,767,900
City Hall - Facility Improvements	216,000	345,150	23,400	38,850	23,800	144,300	791,500
Wharf Upgrade	-	-	180,000	-	-	-	180,000
Electrical Site Upgrades	40,000	210,000	-	-	-	-	250,000
Traffic Management Plan	100,000	-	-	-	-	-	100,000
Site Water Connections	26,000	-	-	-	-	-	26,000
Heritage Crane	-	80,000	-	-	-	-	80,000
Pier Electrical Building Upgrade	-	-	60,000	-	-	-	60,000
North Shore Neighborhood House & Derek Inman Park	-	3,372,093	-	-	-	-	3,372,093
Childcare Capital Program (City Facilities)	-	2,500,000	-	-	-	-	2,500,000
City Hall - Windows & Building Envelope	-	234,000	-	1,887,000	-	-	2,121,000
City Hall Addition	-	-	-	-	-	3,500,000	3,500,000
Asbestos - Civic Facility Assessment & Inventory Plan	90,000	-	-	-	-	-	90,000
Operations Yard Building Structural Review	30,000	-	-	-	-	-	30,000
PGE Station Provision	-	-	-	399,600	-	-	399,600
Parks							
City Wide Programs	205,000	755,000	205,000	120,000	120,000	225,000	1,630,000
Mahon Park Playground and Spray Park Replacement	-	-	-	-	1,200,000	-	1,200,000
Sunrise Park Trail System Expansion	-	-	-	126,250	-	-	126,250
Wagg Park Playground Replacement	-	-	-	-	-	650,000	650,000
Confederation Field Turf Replacement	-	-	-	-	1,000,000	-	1,000,000
Tempe Heights Park Playground Replacement	-	-	-	-	70,000	600,000	670,000
Loutet Park Playground Replacement	-	-	-	-	-	670,000	670,000
Fen Burdett Turf Replacement	-	-	-	-	-	1,000,000	1,000,000
Victoria Park Master Plan	-	-	-	-	-	250,000	250,000
Waterfront Park Master Plan & Implementation	-	-	-	2,525,000	-	-	2,525,000
Mahon Park Washroom and Covered Outdoor Space	910,000	-	-	-	-	-	910,000
Green Necklace Outdoor Fitness Equipment Stations	-	400,000	-	-	-	-	400,000
Public School Playground Funding	-	54,970	-	-	-	-	54,970
Equipment							
Over \$10,000							
General	640,115	677,871	610,651	652,761	411,798	1,965,753	4,958,949
Information Technology	1,033,253	853,003	690,753	475,500	500,000	2,796,500	6,349,009
Electric Vehicle Charging Stations - Police	10,000	20,000	20,000	-	-	-	50,000
Multi purpose utility vehicle	115,000	-	-	-	-	-	115,000
Streets, Traffic and Transportation							
Traffic & Transportation							
Fell Avenue: Slope stability and Retaining Walls	100,000	500,000	-	-	-	-	600,000
Street Light and Traffic Signal Aging Pole Replacement	250,000	50,000	50,000	50,000	100,000	500,000	1,000,000
New Traffic Signals	-	1,510,000	-	-	-	-	1,510,000
Existing Infrastructure Safety Improvements	515,000	840,000	490,000	490,000	490,000	2,450,000	5,275,000
Pavement Management: Streets and Lanes	-	680,925	744,772	479,255	232,373	-	2,137,325
Transit Stop Improvements	65,000	65,000	65,000	65,000	65,000	325,000	650,000
Bus Speed and Reliability	50,000	50,000	50,000	50,000	50,000	250,000	500,000
Traffic Signal System Upgrades	180,000	470,000	300,000	300,000	500,000	2,500,000	4,250,000
Traffic Signal Pre-Empion for Fire Emergency Vehicles	80,000	80,000	-	-	-	-	160,000
Traffic Signal LED Replacement	-	300,000	-	-	-	-	300,000
City-Wide LED Streetlight upgrade	250,000	250,000	-	-	-	-	500,000
Street Lighting Central Management System	-	100,000	-	-	-	-	100,000

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

Marine-Main Corridor Improvements	200,000	250,000	2,600,000	-	-	-	3,050,000
Sidewalk Infill & Reconstruction	170,000	170,000	170,000	170,000	170,000	850,000	1,700,000
New Traffic Signals			205,215	1,010,000			1,215,215
New Pedestrian Crossing Facilities		203,199	664,411	500,000			1,367,610
Active & Safe Routes to School Implementation		11,736					11,736
Pedestrian Scale Lighting - Green Necklace		750,000					750,000
Upper Levels Greenway - Lonsdale to Lynn Valley Road	-	505,000	-	-	-	-	505,000
Priority Mobility Network Improvements		553,850	2,450	1,892,100			2,448,400
Active Transportation Wayfinding Program	110,000	30,000	30,000	30,000	30,000	150,000	380,000
Sidewalk Patios - Lower Lonsdale	-	150,000	-	-	-	-	150,000
New Sidewalks to Complete Pedestrian Network-DCC					247,500	1,237,500	1,485,000
Priority Mobility Network Improvements - DCC					678,150	173,250	851,400
Pedestrian and Roadway Lighting Implementation - DCC					222,750	1,113,750	1,336,500
Living City Tree Planting Program	120,000	120,000	120,000	94,140	-	240,000	694,140
Street Banner And Furnishing Program	60,000	35,000	60,000	35,000	60,000	225,000	475,000
Seasonal Decorations - Lonsdale Street Light Poles	-	-	-	-	85,000	-	85,000
Pedestrian and Roadway Lighting Implementation				227,250			227,250
New Sidewalks to Complete Pedestrian Network				151,468			151,468
Block							
Ongoing Programs	756,652	756,652	766,652	766,652	766,652	2,273,424	6,086,683
Environmental Strategy Implementation	151,774	150,000					301,774
Economic Investment Strategy Implementation	80,000	-	-	-	-	-	80,000
Community Engagement Strategy	160,000	-	-	-	-	-	160,000
COR (Certificate of Recognition)	60,000	20,000	-	-	-	40,000	120,000
Exempt Compensation Market Review	50,000	-	-	-	-	-	50,000
Review of Human Resources Policy Manual	150,000	-	-	-	-	-	150,000
Long Term Tax Strategy	50,000	-	-	-	-	-	50,000
Urban Forest Management Plan	-	100,000	-	-	-	-	100,000
Streamlining Development Controls	70,000	70,000	-	-	-	-	140,000
Special Studies	-	100,000	100,000	-	-	-	200,000
Official Community Plan Review	-	-	-	50,000	300,000	600,000	950,000
Community Well Being Strategy Implementation Projects	-	60,000	60,000	60,000	60,000	6,000	246,000
Child Care Strategy Implementation Projects	-	50,000	50,000	50,000	50,000	50,000	250,000
INSTPP Implementation	-	75,000	75,000	75,000	75,000	-	300,000
Mobility Strategy Implementation	125,000	250,000	250,000	250,000	-	-	875,000
Rapid Transit Planning Office	-	150,000	150,000	150,000	150,000	750,000	1,350,000
Great Streets-Corridor Studies	100,000	150,000	150,000	150,000	-	-	550,000
E-Bike and Micromobility Coordinator	-	25,000	25,000	-	-	-	50,000
Community and School Active Travel Planning	-	125,000	125,000	125,000	100,000	500,000	975,000
Noise Mitigation Action Plan	50,000	-	-	-	-	-	50,000
Business Recovery: Open Streets, Parklets and Placemaking	615,000	65,000	65,000	65,000	65,000	325,000	1,200,000
Permissive Property Tax Exemption Policy Review	40,000	-	-	-	-	-	40,000
Urban Agriculture and Community Gardens	30,000						30,000
Community Recreation Strategy	-	40,012	-	-	-	-	40,012
City Studio CapU Partnership	36,000	48,000	50,000	-	-	-	134,000
Strategic & Corporate Planning	431,473	-	-	492,679	-	-	924,152
Corporate Climate Action Implementation	150,000	250,000	-				400,000
Total expended	\$ 8,934,393	\$ 21,367,730	\$ 11,150,289	\$ 15,129,657	\$ 9,176,665	\$ 26,837,202	\$ 92,595,936
Unallocated Annual Funding Excess(Shortfall)	\$ 38,647	\$ (14,245,430)	\$ (3,782,989)	\$ (6,732,357)	\$ (909,365)	\$ 24,289,087	\$ (1,342,407)
Closing Balance	\$ 38,647	\$ (14,206,783)	\$ (17,989,772)	\$ (24,722,129)	\$ (25,631,494)	\$ (1,342,407)	\$ (1,342,407)

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

TAX SALE LAND PRINCIPAL

The Tax Sale Lands Fund is made up of the proceeds of sale of all lands sold by the City which originally became City property through non-payment of taxes. Most of this land came to the City in the 1930's, during the Great Depression. The balance in the Tax Sale Land reserve is used to invest in projects that have a prospective rate of return equal to or greater than the City's benchmark rate of return; to invest in infrastructure and land management, in order to enhance the marketability and increase the value of marketed lands, or to invest in the purchase of land assets to be held by the City. By long-standing Council policy, Tax Sale Land principal is not used to fund depreciable assets such as civic buildings, infrastructure or equipment.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 31,411,595	27,093,763	\$ 26,851,083	\$ 46,059,303	\$ 44,485,423	\$ 87,865,423	\$ 31,411,595
Proceeds of Sale:						-	-
-Land Sales	-	-	20,760,000	-	43,380,000	-	64,140,000
-Transfer to DCC Transportation	(817,832)	(242,680)	(1,551,780)	(1,573,880)	-	(409,706)	(4,595,878)
Available Balance	\$ 30,593,763	\$ 26,851,083	\$ 46,059,303	\$ 44,485,423	\$ 87,865,423	\$ 87,455,717	\$ 90,955,717
Purchases							
Strategic Land Acquisition	3,500,000	-	-	-	-	-	3,500,000
Total Expenditures	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
Closing Balance	\$ 27,093,763	\$ 26,851,083	\$ 46,059,303	\$ 44,485,423	\$ 87,865,423	\$ 87,455,717	\$ 87,455,717

TAX SALE LANDS INTEREST

The previous year's earned interest of the Tax Sales Land reserve is unrestricted and is used to fund various projects. Along with the Annual Budget tax levy, this is the major unrestricted source that the City has for funding capital projects.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 2,356,188	0	0	0	0	0	2,356,190
Interest from TSLP		819,075	755,228	1,020,745	1,267,626	11,691,352	15,554,027
Interest for the year		0	0	0	(0)	0	0
Available Balance	2,356,188	819,075	755,228	1,020,745	1,267,627	11,691,353	17,910,216
Withdrawals							
Buildings						-	-
Capital Maintenance	1,002,945	-	-	-	-	2,601,517	3,604,462
	\$ 1,002,945	\$ -	\$ -	\$ -	\$ -	\$ 2,601,517	\$ 3,604,462
Block Funding - Other projects						1,589,835	1,589,835
Ongoing programs	-	-	-	-	-	1,589,835	1,589,835
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,589,835	\$ 1,589,835
Streets and Transportation						7,500,000	12,715,918
Pavement Management: Streets and Lanes	1,353,243	819,075	755,228	1,020,745	1,267,627	7,500,000	12,715,918
	\$ 1,353,243	\$ 819,075	\$ 755,228	\$ 1,020,745	\$ 1,267,627	\$ 7,500,000	\$ 12,715,918
Total Expended	\$ 2,356,188	\$ 819,075	\$ 755,228	\$ 1,020,745	\$ 1,267,627	\$ 11,691,352	\$ 17,910,215
Closing Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ (0)	\$ 1	\$ 1

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

CIVIC AMENITY

The City also owns land that was acquired through purchase, i.e., not through tax defaults. Such property is considered as being a non-Tax Sale land property. The proceeds of sale are placed in the City Amenity fund. The CAF is specifically dedicated to fund capital projects which will enhance the use and enjoyment of the City by members of the public, such as parks, recreation centers, libraries, plazas, and other community amenities.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 12,601,046	242,209	\$ (0)	\$ (0)	\$ 0	\$ 20,130,227	\$ 12,601,046
Contributions:							
- CAC estimate		1,600,000	2,000,000	2,000,000	2,000,000	10,000,000	17,600,000
- Land sales	-	-	6,920,000	-	21,840,000	-	28,760,000
- Centennial Seat Surcharge	35,000	35,000	35,000	35,000	35,000	175,000	350,000
- Shipyards Dev Ltd	382,396	382,396	382,396			-	1,147,187
Repayment of MFA Debt (NSNH & Derek Inman Park)				(1,778,967)	(1,778,967)	(8,894,836)	(12,452,771)
Interest for the year					548,294	325,497	2,792,615
Available Balance	\$ 13,018,442	\$ 2,259,604	\$ 9,337,396	\$ 256,033	\$ 22,644,327	\$ 21,735,888	\$ 50,798,077
Withdrawals							
Buildings							
Civic Centre Public Realm Improvements	120,000	-	-	-	-	-	120,000
Childcare Capital Program (City Facilities)	20,000	-	-	-	-	-	20,000
Childcare at Mahon Park	2,849,284	-	-	-	-	-	2,849,284
Lonsdale Quay Public Realm	-	-	480,372	-	-	-	480,372
North Shore Neighborhood House & Derek Inman Park	980,000	242,209	-	-	-	-	1,222,209
Parks							
1600 Eastern Avenue Park	-	606,000	-	-	-	-	606,000
Victoria Park Washroom	350,000	-	-	-	-	-	350,000
Waterfront Park Master Plan & Implementation	227,250	-	2,525,000	-	-	-	2,752,250
Casano Park Trail & Habitat Improvements	-	-	400,000	-	-	-	400,000
Park Picnic Shelters	400,000	-	-	-	-	-	400,000
High Place Park Development	-	-	-	-	-	250,000	250,000
Public School Playground Funding	150,000	95,030	37,500	-	-	-	282,530
Mahon Park Washroom and Covered Outdoor Space	590,000	-	-	-	-	-	590,000
Streets and Transportation							
New Sidewalks to Complete Pedestrian Network	378,750	252,500	252,500	101,032	252,500	1,262,500	2,499,782
Semisch Greenway (W3rd to Semisch Park)	227,250	181,800	-	-	-	-	409,050
Priority Mobility Network Improvements	216,949	-	854,400	-	604,350	176,750	1,852,449
East Keith Road Multi-Modal Corridor Improvements, East Grand to Brooksbank	-	-	300,000	-	-	-	300,000
Covered Bike Shelter & Secured Bike Parking	-	25,000	50,000	50,000	25,000	15,000	165,000
Active & Safe Routes to School Implementation	200,000	138,264	50,000	50,000	50,000	250,000	738,264
Upper Levels Greenway - Lonsdale to Westview	-	-	505,000	-	-	-	505,000
Queensbury Avenue Greenway Connection	-	-	350,000	-	-	-	350,000
Installation of Accessible Pedestrian Signal Units	35,000	35,000	35,000	35,000	35,000	175,000	350,000
Pedestrian Scale Lighting - Green Necklace	80,000	-	-	-	-	-	80,000
Pedestrian and Roadway Lighting Implementation	176,750	202,000	227,250	-	227,250	1,136,250	1,969,500
New Traffic Signals	965,000	-	834,785	-	1,000,000	5,000,000	7,799,785
New Pedestrian Crossing Facilities	1,710,000	441,801	5,589	-	300,000	1,500,000	3,957,390
City Transit Shelter Program	-	40,000	20,000	20,000	20,000	20,000	120,000
Marine Drive Bridge Replacement over Mackay Creek	-	-	1,010,000	-	-	-	1,010,000
Lonsdale Corridor Transit & Safety Improvements (Esplanade to 29th)	-	-	1,400,000	-	-	-	1,400,000
Esplanade Complete Streets	3,100,000	-	-	-	-	-	3,100,000
Total Expended	12,776,233	2,259,604	9,337,396	256,032	2,514,100	9,785,500	36,928,865
Closing Balance	\$ 242,209	\$ (0)	\$ (0)	\$ 0	\$ 20,130,227	\$ 11,950,388	\$ 13,869,212

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

CIVIC AMENITY - HARRY JEROME FUND

The CAF HJF is specifically dedicated to fund Harry Jerome Recreation Centre and Lands capital projects . In 2013, Council approved a 1% tax rate increase to be set aside for the Harry Jerome Recreation Centre project. This provided \$400,000 in annual funding for this purpose. Council approved similar increases in following years bringing the annual amount set aside for the Harry Jerome Recreation Project to \$2.6million.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance - Cash Flow	\$ 63,579,756	\$ 65,257,007	\$ 22,212,075	\$ 10,368,097	\$ 7,944,987	\$ 7,944,987	\$ 63,579,756
Contributions:						-	-
- Amenity Levy	2,600,000	2,600,000	2,600,000	2,600,000	-	-	10,400,000
Land lease - HJNL Net of Non-Recreational Amenities & Exp.		100,000,000				-	100,000,000
Transfer from AFHR	5,800,000					-	5,800,000
	-					-	-
Available Balance	\$ 71,979,756	\$ 167,857,007	\$ 24,812,075	\$ 12,968,097	\$ 7,944,987	\$ 7,944,987	\$ 179,779,756
Withdrawals						-	-
Harry Jerome Community Recreation Centre	6,426,680	135,080,446	12,018,614	4,013,898	-	-	157,539,639
Silver Harbour Seniors Activity Centre	-	9,764,254	2,425,364	747,200	-	-	12,936,818
Mickey McDougall - Feasibility Study & Building Upgrades	\$ 296,068	\$ 800,233	-	\$ 262,012	-	-	1,358,313
Total Expended	6,722,748	145,644,933	14,443,977	5,023,111	-	-	171,834,769
Closing Balance	\$ 65,257,007	\$ 22,212,075	\$ 10,368,097	\$ 7,944,987	\$ 7,944,987	\$ 7,944,987	\$ 7,944,987

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

INFRASTRUCTURE

The Infrastructure Reserve funds engineering infrastructure replacement projects such as those included in the category "Structures". A long term goal for the fund would be to more closely match the amount transferred each year to this reserve from the annual budget with the City's infrastructure maintenance requirements. This would be achievable only over many years, because the value of the required infrastructure reinvestment is high.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 146,757	(0)	(0)	(0)	(0)	(0)	146,757
Gas Tax	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
MRN Capital	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
Available Balance	\$ 646,757	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 5,146,757
Withdrawals							
Pavement Management: Streets and Lanes	646,757	500,000	500,000	500,000	500,000	2,500,000	5,146,757
Total Expended	\$ 646,757	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 5,146,757
Closing Balance	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)

SUSTAINABLE TRANSPORTATION

Created in 2008, The Sustainable Transportation Reserve Fund sets aside funding for the implementation of sustainable transportation initiatives included in the City's Transportation Plan.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 83,901	-	-	-	-	-	83,901
Contributions:							
- Annual	87,500	87,500	87,500	87,500	87,500	437,500	875,000
Interest for the year						5,450	5,450
	\$ 171,401	\$ 87,500	\$ 87,500	\$ 87,500	\$ 87,500	\$ 442,950	\$ 964,351
Withdrawals							
Priority Mobility Network Improvements	121,401	87,500	87,500	87,500	87,500	-	471,401
INSTPP Implementation						375,000	375,000
Micro Mobility (E-Bike/Scooter Docking)	50,000	-	-	-	-	-	50,000
Total expended	\$ 171,401	\$ 87,500	\$ 87,500	\$ 87,500	\$ 87,500	\$ 375,000	\$ 896,401
Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,950	\$ 67,950

AFFORDABLE HOUSING

The Affordable Housing Reserve had been funded by a contribution from taxes collected set at \$260,000 per year - this was suspended once the reserve fund balance exceeded \$2.5M. As of the adoption of the revised Community Benefits Policy in 2015, the reserve is funded by a 20% allocation of the Community Benefit Cash Contributions received by the City. The fund is to be used for the provision of new non-market and special needs housing units.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 5,973,941	113,941	528,332	1,057,125	1,600,724	2,159,545	5,973,941
Contributions:							
- Levy		400,000	500,000	500,000	500,000	2,500,000	4,400,000
Transfer to Civic Amenity HJ	(5,800,000)						(5,800,000)
Interest for the year		14,390	28,793	43,599	58,820	528,871	674,474
Available Balance	\$ 173,941	\$ 528,332	\$ 1,057,125	\$ 1,600,724	\$ 2,159,545	\$ 5,188,415	\$ 5,248,415
Withdrawals							
Housing Needs Report	60,000	-	-	-	-	60,000	120,000
Total expended	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 120,000
Closing Balance	\$ 113,941	\$ 528,332	\$ 1,057,125	\$ 1,600,724	\$ 2,159,545	\$ 5,128,415	\$ 5,128,415

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

FIRE EQUIPMENT

Used for fire equipment, and replacement and upgrades.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 47,678	0	0	0	0	0	47,678
Contributions:							
- Budgeted	2,137,322	265,000	570,000	90,000	770,000	2,310,210	6,142,532
Interest for the year	0	0	0	0	0	66	66
Available Balance	\$ 2,185,000	\$ 265,000	\$ 570,000	\$ 90,000	\$ 770,000	\$ 2,310,276	\$ 6,190,276
Withdrawals							
Fire Hose and Nozzles	-	40,000	-	-	40,000	40,000	120,000
Auto Extrication Equipment	-	60,000	-	-	60,000	60,000	180,000
Hazardous Materials (Hazmat) Equipment	-	20,000	-	20,000	-	60,000	100,000
Fire Fleet Replacement Program	-	75,000	-	-	-	300,000	375,000
Fire Apparatus Replacement Program	2,100,000	-	500,000	-	600,000	1,000,000	4,200,000
Fire Equipment Replacement Program	70,000	70,000	70,000	70,000	70,000	850,000	1,200,000
Firefighter Resiliency Pilot Program	15,000	-	-	-	-	-	15,000
Closing Balance	\$ 0	\$ 0	0	0	0	276	276

COMPUTER EQUIPMENT

Used for computer equipment replacement and upgrades.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 52,143	4,143	661	0	1,028	29	52,143
Contributions:							
- Budgeted	6,000	6,500	8,339	6,000	8,000	35,985	70,824
Interest for the year		18	0	28	1	41	87
Available Balance	\$ 58,143	10,661	9,000	6,028	9,029	36,055	123,055
Withdrawals							
User Device Replacements	54,000	10,000	9,000	5,000	9,000	35,500	122,500
Closing Balance	\$ 4,143	\$ 661	0	1,028	29	555	555

ENGINEERING EQUIPMENT

Used for engineering equipment and vehicle replacement. Engineering has a fleet of several vehicles. Contributions to the Reserve are based on the hourly rates charged to the different projects and programs using the vehicles.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 2,274,308	1,760,308	1,566,988	1,389,844	1,022,700	1,308,335	2,274,308
Contributions:							
- Budgeted	400,000	400,000	450,000	450,000	500,000	3,369,077	5,569,077
Interest for the year		42,681	37,856	27,856	35,636	130,462	274,489
Available Balance	\$ 2,674,308	2,202,988	2,054,844	1,867,700	1,558,335	4,807,874	8,117,874
Withdrawals							
Engineering, Parks and Environment Operations Vehicle/Equipment Replacement Program	914,000	636,000	665,000	845,000	250,000	3,459,000	6,769,000
Closing Balance	\$ 1,760,308	\$ 1,566,988	1,389,844	1,022,700	1,308,335	1,348,874	1,348,874

LOCAL AREA SERVICES

Local Area Services (LAS) Projects, formerly called Local Improvement Projects, are jointly funded by the City and the benefiting property owner. The Community Charter requires that LAS Reserve funds be used only to fund the city share of new local area services projects.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 767,374	267,374	274,861	282,557	290,469	298,602	767,374
Contributions:							
- Other							
Interest for the year		7,486	7,696	7,911.60	8,133	44,212	75,439
Available Balance	\$ 767,374	\$ 274,861	282,557	290,469	298,602	342,813	842,813
Withdrawals							
Provision for Local Area Services - City Share	500,000	-	-	-	-	-	500,000
Closing Balance	\$ 267,374	\$ 274,861	282,557	290,469	298,602	342,813	342,813

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

PARKS DCC

The Parks DCC fund can only be used to fund the purchase of parkland and certain specific parks improvements. DCC's in general are to be used to create capital works required due to growth, therefore the City plans to use these funds to provide parks and improvements in areas impacted by growth.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 14,748,073	5,144,255	\$ 4,981,262	\$ 3,060,502	\$ 1,464,881	\$ 3,212,974	\$ 14,748,073
Contributions:							
- Levy	400,000	800,000	800,000	800,000	800,000	4,000,000	7,600,000
Repayment from Transportation DCC	341,682	168,530	165,880	163,230	860,580	5,549,126	7,249,028
Interest for the year		135,676	83,360	39,899	87,513	1,283,477	1,629,926
Available Balance	\$ 15,489,755	\$ 6,248,462	\$ 6,030,502	\$ 4,063,631	\$ 3,212,974	\$ 14,045,577	\$ 31,227,027
Withdrawals							
New Parks	9,900,000	-	-	-	-	-	9,900,000
1600 Eastern Avenue Park - DCC	-	594,000	-	-	-	-	594,000
Waterfront Park Master Plan & Implementation - DCC	222,750	-	2,475,000	2,475,000	-	-	5,172,750
Sunrise Park Trail System Expansion - DCC	-	-	-	123,750	-	-	123,750
Semisch Greenway (W3rd to Semisch Park) - DCC	222,750	178,200	-	-	-	-	400,950
Upper Levels Greenway - Lonsdale to Lynn Valley Road - DCC	-	495,000	-	-	-	-	495,000
Upper Levels Greenway - Lonsdale to Westview - DCC	-	-	495,000	-	-	-	495,000
Total Expended	\$ 10,345,500	1,267,200	\$ 2,970,000	\$ 2,598,750	\$ -	\$ -	17,181,450
Closing Balance	\$ 5,144,255	4,981,262	\$ 3,060,502	\$ 1,464,881	\$ 3,212,974	\$ 14,045,577	\$ 14,045,577

TRANSPORTATION DCC

Transportation DCC's are to be used for transportation projects required due to growth.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ -	-	\$ (0)	\$ (0)	\$ (0)	\$ 139,420	\$ -
Levy	400,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	9,400,000
Repayment to Parks DCC	(341,682)	(168,530)	(165,880)	(163,230)	(860,580)	(5,549,126)	(7,249,028)
Loan from TSLP	817,832	242,680	1,551,780	1,573,880		409,706	4,595,878
Available Balance	\$ 876,150	\$ 1,074,150	\$ 2,385,900	\$ 2,410,650	\$ 139,420	\$ (0)	\$ 6,746,850
Withdrawals							
New Sidewalks to Complete Pedestrian Network-DCC	371,250	247,500	247,500	247,500		-	1,113,750
Priority Mobility Network Improvements - DCC	331,650	628,650	925,650	1,940,400		-	3,826,350
Pedestrian and Roadway Lighting Implementation - DCC	173,250	198,000	222,750	222,750		-	816,750
Marine Drive Bridge Replacement over Mackay Creek - DCC	-	-	990,000	-		-	990,000
Closing Balance	\$ -	\$ (0)	\$ (0)	\$ (0)	\$ 139,420	\$ (0)	\$ (0)

PUBLIC ART

This reserve is funded by a contribution from taxes collected, currently set at \$85,000 annually. It is used to fund public art projects as recommended to Council by the Public Art program Steering Committee.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 386,294	299,472	\$ 307,857	\$ 316,477	\$ 325,339	\$ 334,448	\$ 386,294
Contributions:							
- Budgeted	85,000	85,000	85,000	85,000	85,000	425,000	850,000
Interest for the year		8,385	8,620	8,861	9,109	49,519	84,495
Available Balance	\$ 471,294	\$ 392,857	\$ 401,477	\$ 410,339	\$ 419,448	\$ 808,967	\$ 1,320,789
Withdrawals							
Public Art Civic Program	85,000	85,000	85,000	85,000	85,000	425,000	850,000
Public Art (Lower Lonsdale Lands)	86,822	-	-	-	-	-	86,822
Total expended	\$ 171,822	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 936,822
Closing Balance	\$ 299,472	\$ 307,857	\$ 316,477	\$ 325,339	\$ 334,448	\$ 383,967	\$ 383,967

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

CEMETERY DEVELOPMENT

The Cemetery Development Fund is a non-statutory reserve which is used to fund capital improvement projects in the city's cemetery. It is generally funded by net cemetery revenues. In 2004, the Cemetery Fund also received a contribution of \$954,000 from the GVRD because of the impact of the Region's watermain project on the cemetery

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 1,093,499	825,499	\$ 745,813	\$ 663,896	\$ 579,685	\$ 493,116	\$ 1,093,499
Contributions:							
Interest for the year		20,314	18,083	15,789.08	13,431	29,411	97,028
Available Balance	\$ 1,093,499	845,813	\$ 763,896	\$ 679,685	\$ 593,116	\$ 522,527	\$ 1,190,527
Withdrawals							
Cemetery - Staff Facility & Washroom	168,000	-	-	-	-	-	168,000
City Cemetery Program	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
Closing Balance	\$ 825,499	\$ 745,813	\$ 663,896	\$ 579,685	\$ 493,116	\$ 22,527	\$ 22,527

CARBON FUND

The Carbon Fund is to be used for greenhouse gas emissions reducing initiatives within the City of North Vancouver, such as sustainable transportation initiatives, building energy retrofits, solar hot water, geo-exchange, fleet conversion, urban forestry and other emissions-reducing improvements. Funding is provided by an annual budget contribution as well as the Climate Action Revenue Incentive Program (CARIP).

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 38,226	0	\$ -	\$ -	\$ 69,140	\$ 44,140	\$ 38,226
Contributions:							
CARIP	30,000	30,000	30,000	30,000	30,000	150,000	300,000
Annual Budget	65,000	65,000	65,000	65,000	65,000	325,000	650,000
Available Balance	\$ 133,226	95,000	\$ 95,000	\$ 95,000	\$ 164,140	\$ 519,140	\$ 988,226
Withdrawals							
Electric Vehicle Strategy Implementation	85,000	95,000	95,000	-	-	-	275,000
Environmental Strategy Implementation	48,226	-	-	-	-	-	48,226
Living City Tree Planting Program	-	-	-	25,860	120,000	360,000	505,860
Closing Balance	\$ 0	\$ -	\$ -	\$ 69,140	\$ 44,140	\$ 159,140	\$ 159,140

LOWER LONSDALE AMENITY

The LLAF was originally created to set aside funds from non-Tax Sale land or density transfer in Lower Lonsdale. Funding from this source was to be used with respect to capital projects in the Lower Lonsdale area relating to the provision of affordable and adaptable rental housing, a community arts gallery, a photographic and media arts gallery, a museum, a 150-200 seat theatre, a multi-purpose activity centre, and other Lower Lonsdale amenities. In 2011, Council adopted a bylaw that requires all land sales to be consolidated into one reserve, the Civic Amenity Reserve Fund. While no new funding will be set aside in the LLAF, funds that are in place will be used toward the construction of Lower Lonsdale amenities as it was originally intended.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 10,863	10,863	\$ 11,166	\$ 11,478	\$ 11,799	\$ 12,129	\$ 10,863
Contributions:							
- Other							
Interest for the year		304	313	321	330	340	2,685
Available Balance	\$ 10,863	11,167	\$ 11,479	\$ 11,799	\$ 12,129	\$ 12,469	\$ 13,548
Withdrawals							
Total Expended	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closing Balance	10,863	11,166	11,478	11,799	12,129	12,468	13,547

MARINE DRIVE AMENITY

This reserve originally aimed to set aside proceeds from land sales of non-Tax Sale properties in the Marine Drive area for the purpose of funding projects in the area. In 2011, Council adopted a bylaw that requires all land sales to be consolidated into one reserve, the Civic Amenity Reserve Fund. While no new funding will be set aside in this reserve, funds that are in place will be used toward projects in the Marine Drive area.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 1,566	1,566	\$ 1,566	\$ 1,566	\$ 1,566	\$ 1,566	\$ 1,566
Contributions:							
Interest for the year							
Available Balance	\$ 1,566	1,566	\$ 1,566	\$ 1,566	\$ 1,566	\$ 1,566	\$ 1,566
Withdrawals							
Closing Balance	\$ 1,566	1,566	\$ 1,566	\$ 1,566	\$ 1,566	\$ 1,566	\$ 1,566

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

GENERAL BUILDING

The General Building Reserve is used for capital building maintenance, renovation, and building replacement. The City owns in excess of \$100m in buildings. The GB reserve was established in 1995 to begin the process of setting aside sufficient funds to replace these buildings as required.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 250,839	-	\$ -	\$ -	\$ -	\$ -	250,839
Contributions:							
Interest for the year		-	-	-	-	-	-
Available Balance	\$ 250,839	-	\$ -	\$ -	\$ -	\$ -	250,839
Withdrawals							
Capital Maintenance	250,839						250,839
Total Expended	\$ 250,839	\$ -	\$ -	\$ -	\$ -	\$ -	250,839
Closing Balance	\$ -	-	\$ -	\$ -	\$ -	\$ -	-

JUSTICE ADMINISTRATION BUILDING

The Justice Administration Building Reserve is used for capital building maintenance, renovation, and replacement of the Gerry Brewer Building. Because the Justice Administration (Gerry Brewer) Building is co-owned with the District of North Vancouver, it has its own replacement reserve.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 32,273	(0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	32,273
Contributions:							
Interest for the year		(0)	(0)	(0)	(0)	(0)	(0)
Available Balance	\$ 32,273	(0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	32,273
Withdrawals							
GB Building	32,273						32,273
Total Expended	\$ 32,273	\$ -	\$ -	\$ -	\$ -	\$ -	32,273
Closing Balance	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	(0)

GENERAL EQUIPMENT

Used for general equipment and machinery replacement including office equipment, and pool and bylaw vehicles.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 12,193	0	\$ 10	\$ 21	\$ 32	\$ 43	12,193
Contributions:							
- Budgeted	3,018	6,010	6,010	6,010	6,010	39,949	67,007
Interest for the year		0	1	1	1	8	11
Available Balance	\$ 15,211	6,010	\$ 6,021	\$ 6,032	\$ 6,043	\$ 40,000	79,211
Withdrawals							
Civic Buildings - Furniture and Equipment	15,211	6,000	6,000	6,000	6,000	40,000	79,211
Total Expended	15,211	6,000	6,000	6,000	6,000	40,000	79,211
Closing Balance	\$ 0	10	\$ 21	\$ 32	\$ 43	\$ 0	0

PARKING

This reserve has been funded from parking revenues from 1998-2002. Moneys in the fund and any interest thereon shall be expended for purchase, acquisition, construction, installation or improvement of new and existing on and off-street parking spaces.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 159,271	159,271	\$ 163,731	\$ 168,315	\$ 173,027	\$ 177,871	159,271
Contributions:							
Interest for the year		4,460	4,584	4,713	4,845	26,336	44,938
Available Balance	\$ 159,271	163,731	\$ 168,315	\$ 173,027	\$ 177,871	\$ 204,206	204,209
Withdrawals							
Total Expended	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Closing Balance	\$ 159,271	163,731	\$ 168,315	\$ 173,027	\$ 177,871	\$ 204,206	204,208

2021-2030 CAPITAL PLAN

RESERVES AND OTHER FUNDING

OTHER FUNDING SOURCES

CHILD CARE CAPITAL IMPROVEMENT

The Child Care Capital Improvement Fund is a non-statutory reserve used to provide grants to child care services in the City. It was created in 1997 with a \$150,000 sale of density transfer from the old library site to a developers. Over the years, it has provided grants to Heywood House, St. Andrew's Daycare, Mahon Park Child Care, North Shore Neighbourhood House and Lonsdale Creek Daycare.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 9,323	-	\$ -	\$ -	\$ -	\$ -	\$ 9,323
Contributions:							
Available Balance	\$ 9,323	-	\$ -	\$ -	\$ -	\$ -	\$ 9,323
Child Care Capital Improvement Fund	9,323	-	-	-	-	-	9,323
Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

HERITAGE RESERVE

The Heritage Reserve Fund was established in 1994 and received additional funding from the sale of Hammersley House in 1998. The purpose of the Reserve Fund is to fund projects on an as-needed basis that support the City's Heritage Program and goals in the Official Community Plan related to the conservation of heritage resources on the Heritage Register.

	2021	2022	2023	2024	2025	2026-2030	Total
Opening Balance	\$ 92,053	\$ 92,053	\$ 45,253	\$ 45,253	\$ 45,253	\$ 45,253	\$ 92,053
Contributions:							
Interest for the year						-	-
Available Balance	\$ 92,053	\$ 92,053	\$ 45,253	\$ 45,253	\$ 45,253	\$ 45,253	\$ 92,053
Withdrawals							
PGE Station Provision	-	46,800	-		-	-	46,800
Closing Balance	\$ 92,053	\$ 45,253	\$ 45,253	\$ 45,253	\$ 45,253	\$ 45,253	\$ 45,253

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